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# FINANCIAL TIMES

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## News Summary

### Visit of internee camp' offer

Mid-Ulster MP Bernadette Devlin yesterday disclosed a plan for a civil disobedience campaign in London to protest against the internment of political prisoners in Northern Ireland. She announced plans for a visit to the camp at Longhairs, Co. Antrim, would take place as soon as names were put forward by the parties, said Mr. Devlin.

### Heavier trading: gilts dull

● **THOUGH EQUITY** leaders gave some ground—the index lost 0.5 at 415.2—the Allied Breweries approach to Trust Houses Furt led to much business in speculative shares and the dealings total rose to 14,208, highest for three months.

● **GILTS** met with profit-taking; losses ranged to 1.

● **GOLD SHARES** further losses sent their index down 0.2 to 44.6, the lowest since 1967.

## Shadow Cabinet firm on three-line whip

BY JOHN BOURNE, LOBBY EDITOR

MR. Harold Wilson and Mr. Bob Mellish, the Labour Chief Whip, are understood to have decided to issue a three-line whip to Labour MPs asking them to oppose British membership of the Common Market on the terms negotiated by the Government. The decision will be announced by Mr. Mellish to the Parliamentary Labour Party tomorrow night.

This will not surprise Labour's pro-Market members, nor deter them for it was clear after yesterday morning's meeting of the PLP that a three-line whip was inevitable.

The important point for them was that at this meeting the Government's decision to allow its own back-benchers a "free vote" on the Common Market, encouraged nearly half the Labour Party to urge Mr. Wilson and Mr. Mellish to follow suit.

But Mrs. Barbara Castle and other anti-Market members said that this would be regarded as a "get-out" for the European MPs in the party—enabling them to demonstrate their hostility to the Government in general before supporting it on the Common Market in particular.

The proposal was also dropped, although the "shadow" Cabinet agreed to table a no deliberate whip-hunt against them in the Parliamentary party. Mr. Mellish said that the party was "more tolerant and permissive than it used to be"; even Mr. Frank Allaun, one of the Left-wing Tribune group, said that he was not in favour of "expelling anyone."

However, Mr. Roy Jenkins and his colleagues have no illusions that their cunning action will be forgiven or forgotten. There were hints of this at yesterday's meeting, but no one came into the open with the threat of the sanctions which exist.

### Even-tempered

Yesterday's PLP meeting was remarkably even-tempered, and so, too, was last night's session of the shadow Cabinet. However, there was an extremely bitter discussion earlier yesterday morning when Mr. Douglas Houghton, the party's respected chairman, strongly attacked his old ally, Mr. James Callaghan, for changing from the pro-Market camp to become a spokesman for the anti-Market members.

The only snag for Mr. Wilson at the evening "shadow" Cabinet was that he failed to persuade his colleagues to accept an amendment to the Government's Common Market motion to be debated in the Commons. His amendment, he said, would call for an immediate General Election.

Mrs. Shirley Williams, a leading pro-Market member, then suggested that Mr. Wilson's amendment should be broadened to include a condemnation of the Government's domestic policies. Labour MPs would have supported the idea of a free vote had it not been for the Government's initiative.

### Election call

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However, Mr. Roy Jenkins and his colleagues have no illusions that their cunning action will be forgiven or forgotten. There were hints of this at yesterday's meeting, but no one came into the open with the threat of the sanctions which exist.

## Denmark puts 10% surcharge on imports

BY OUR OWN CORRESPONDENT

COPENHAGEN, Oct. 19.

THE NEW DANISH Social Democratic minority Government, in its first meeting with the Folketing (Parliament) has announced a 10 per cent. import surcharge on almost all goods apart from raw materials and unprocessed foods.

The surcharge will remain in effect until March 1973, but it will be reduced to 7 per cent. next June and to 4 per cent. from January 1973.

The measure was given its first Parliamentary reading this evening and will be enacted tomorrow, all going well. There seems little chance, however, that the measure will run into serious trouble. The Opposition have expressed doubt about its necessity but they are not likely to oppose it very strongly. The Government has taken the shock measure in an attempt to shore up Denmark's sagging foreign exchange position.

Our main problem is to finance our payments deficit, said Mr. Henry Grunbaum, Finance Minister. "We cannot continue with a gross short foreign debt of Kr.13,000m. matched by reserves of only Kr.3,000m."

### Deficit

Financing the current balance of payments deficit has become an acute problem for the Danish Government as a result of the international monetary crisis, which makes it unlikely that the Social Democrats will be able to convert much of the short-term debt into long-term loans. The plan they announced in their election propaganda.

Countries which will suffer most from the import surcharge are Sweden, West Germany and Britain, but the measure is non-discriminatory and applies to everyone.

The Government is informing EFTA and GATT as well as other governments of its step and is well aware of the illegality of its measures. But Mr. Grunbaum said the surcharge would improve the international competitive position of Danish industry.

It comes against a background of a current deficit in every year since 1963 and now running at between Kr.3,500m. and Kr.4,000m. a year, while the trade deficit last year was over Kr.5,000m. and will only be slightly improved this year.

The running down of the tariff will coincide rather nicely with the trade drive which Britain is holding here in 1972, in which balance of trade emphasis will be on direct investment.

Strong opposition to the measure was expressed this evening by business leaders. A delegation from the Federation of Danish Exporters (FED) is expected to meet the Government tomorrow.

### U.K. trade

● Ian Davidson writes: British exports to Denmark last year totalled £220m, or approximately 2½ per cent. of Britain's total exports. Unlike most of Denmark's leading trade partners, cocoa, tea and industrial raw materials, include fuel oil, newsprint and ships and aircraft.

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### Tolerance

The Government's decision not to whip its own back-benchers has led Labour's European MPs in the party—at least to the extent that they can argue that, by voting for entry, they are not in fact voting to keep the Government in power.

In constitutional and Parliamentary terms, this is a nice point, but it is a rather sophisticated one for an MP to plead to his General Management Committee in the constituency. For the local party worker, the most heinous crime to the book is for an MP to help "a discredited Tory" Government out of its difficulties.

### Intentions

But whatever the real truth about the Government's original intentions, two things are plain. Throughout the summer, public opinion obstinately refused to support British entry and more and more Tory MPs reported that their constituents wanted Parliament to have a free vote. They repeatedly drew attention to Mr. Heath's undertaking during the General Election—which has created some difficulties for him—that Britain would not go into the Common Market without the "full-hearted consent of the British Parliament and people."

## Farm workers disappointed at 8% pay rise

BY MICHAEL HAND, LABOUR CORRESPONDENT

BRITAIN'S 350,000 farm workers were last night awarded pay increases which it is estimated will increase average earnings by 8.2 per cent. and will cost farmers and growers about £20m. in a full year.

Disappointed union leaders complained that the increases would not even cover the rise in living costs since the last wage award.

Higher than the Government would regard as ideal under the present stage of its de-escalation policy on wages, but against this is the fact that farm workers are among the country's lowest paid.

At present the average earnings of full-time farm workers are estimated to be £29.50 a week and it is expected that they will rise to about £22.50 a week under the present award.

Mr. Asher Winegarten, chief economist of the National Farmers Union, said the award was a "fair response" to the union's claim. "It represents a substantial addition to our costs at a time when the costs of the Common Market, we are hoping to have the finance to expand production," he said.

He pointed out that since the last award in January the firm workers had gained an extra week's holiday and a wages structure under which from next May skills will be rewarded by extra pay. The cost of these to the industry was about £10m.

However, Mr. Reg Bottini, NUAAW general secretary, said of the award: "This absolutely minimal proposal was made against our vote. It does not even match the rise in costs since the last award. Our members are bound to be sadly disappointed."

The first proposal by the farmers at yesterday's meeting of the Agricultural Wages Board was for a £1 increase on basic rates. They later raised this to £1.20 but it was not until they proposed £1.40 that they got the support of the five independent members of the Board.

The award is also believed to have wanted the maximum permitted deduction for tied cottages to be £1 and for milk 3½p.

If the award is confirmed as expected at a meeting of the Board on December 9 it will come into effect on January 17 next year.

### Electricity pay demand

● **ELECTRICITY SUPPLY** workers' unions are expected to demand increases of £2 to £3 a week, a reduction in the working week (probably from 40 to 38 hours) and an extra week's holiday. Industrial action is threatened by some sections in the industry.

● **PROTECTION FOR** HOLDERS of property bonds and equity-linked life assurance schemes is inadequate under present legislation; the need is for some form of regulation with increased disclosure of information, more control over advertising, and an extra week's holiday for independent trustees. So says the memorandum of the Stock Exchange Council to the Scott Committee.

### U.S. PRODUCTION ROSE

0.5 per cent. in September, the first increase for four months. It reflects largely an improved iron and steel output.

President Nixon's legislation sent to Congress yesterday for Phase Two of his programme includes a year's extension of pay-prices control and new authority to control interest rates.

### TRIDENT TELEVISION

reports pre-tax profit of £1.95m. for its first year as a unified company, against a forecast of £1.6m. An 18 per cent. final makes 25; the forecast was 15.

Rediffusion Television final of 131 per cent. lifts the total to 207 (81). Including the half-share of Thames TV pre-tax profit is £140m., an increase of £40m. since the Allied announcement on Monday afternoon.

### THF up 23p on the day

BY SANDY McLACHLAN

Top executives of THF met yesterday to discuss the takeover approach. However, no formal Board meeting was held and there is no indication yet as to whether the THF Board will support a merger with Allied in principle, or even whether the two factions within the boardroom will be able to agree on a united line.

Allied Breweries is now awaiting the initial reaction from THF to their proposal of merger talks; and the feeling at Allied is that the next move must lie with the THF Board under chairman Lord Crowther and chief executive Sir Charles Furse.

As the Department of Trade and Industry was guarded in its comments about the possibility of any reference to the Monopolies Commission. A spokesman yesterday said only that the DTI was naturally taking an interest in the situation as the proposal would involve assets in excess of £5m.

RISER	
Ellis (Kenington)	98 + 6
EMI	170 + 6
Galliford Estates	187 + 12
Glaxo	404 + 17
Hayward	222 + 5
Hestair	148 + 10
Johnson Matthey	308 + 20
Ladbroke	245 + 20
Laporte Industries	300 + 11
Odeon	356 + 17
Stevens and Bowdler	114 + 24
Trust Houses Forte	173 + 23
York Trailer	152 + 24
Attock Oil	100 + 8
Ultramar	276 + 7

FALLS	
Alliance Props.	119 - 5½
Barclays Bank	354 - 8
Court Line	184 - 8
Equity and Law	298 - 5
Freemans (London)	192 - 11
Natl. Westminster BK	350 - 12
Simon Engineering	142 - 7
Anglo-Scottish Oil	85 - 5
Anglo-American	232 - 8
GAST	160 - 12
Kloof	210 - 6
Middle Wits	140 - 10
Poseidon	890 - 30
Rio Tinto-Zinc	202 - 5

Tara Exploration	
225	- 10
Whim Creek	162 - 12
U.K. DAILY STOCK INDICES	
FINANCIAL TIMES	
Oct. 19	Oct. 18
Govt. Secs.	71.12 70.27
Fixed Interest	72.98 72.18
Industrial Ord.	412.2 413.7
Gold Mines	44.5 45.0
Ord. Div. Yield	3.75 3.76
Earnings Yield	5.78 5.79
P/E Ratio	17.29 17.26
Share Index	14,286 14,247
Per cent. share index points	(191-246) 2021
F.T. ACTUARIES	
Oct. 19	Oct. 18
Industrial Group	121.57 120.21
250 Share	128.51 128.95
Div. Yield p.c.	3.57 3.59
P/E Ratio	12.26 12.30
All Share	127.32 127.94
Consolidated Yield p.c.	5.57 5.57

W. G. Allen (Times)	
Highland Steel	12.18
Windsor and Anderson	26.17
Natal Coal Exploration	52.0
Natal Coal Exploration	52.0
African Coal Estates	4.23
INTERIM STATEMENTS	
Globe Investment Trust	35
Group Lotus Car Components	35
Highlands & Lowlands Farm Rbr.	35
Marshall's Universal	35
Rawlings Bros.	35

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RISER	
Services	83 + 8
Suppliers	372 + 8
Art	100 + 5
Shops	85 + 7
Shops	200 + 15
Shops	145 + 5
Holdings	845 + 20
Shops	177 + 9
Shops	87 + 11

FALLS	
Services	83 - 8
Suppliers	372 - 8
Art	100 - 5
Shops	85 - 7
Shops	200 - 15
Shops	145 - 5
Holdings	845 - 20
Shops	177 - 9
Shops	87 - 11



## Letters to the Editor

BRACKEN HOUSE, CANNON STREET, LONDON, EC4

## Small business

Sir—Helping the week to survive is not the natural pattern of creative evolution and it is not the most economical course for society to take.

In contrast to dealing with individual human situations, where due to moral or ethical principles we in the Western World now accept that in helping the weak purely economic considerations are overridden, there is fundamentally no such compunction with small companies.

In my opinion in the course of natural selection extra obstacles in the way of small companies are indicated to ensure that only a relatively small number of fit specimens survive the test of growth.

Any major interference with this system (save to remove specifically penal fiscal measures, for example) or close company legislation which over the last 150 years has generated most of the wealth we now have, can lead to a "socialisation" of our business life, namely to provide companies with equal rewards for unequal effort.

The subsidised help for small companies would be a retrograde and unhealthy step which in the field of purely economic activity can not be justified by moral and ethical standards we now, rightly or wrongly, accept in the case of human individuals.

Harry Pollak.

Colbrook, Merlewood Drive, Chislehurst.

## Services available

Sir—Mike Cumbers certainly is naughty in some of his comments. (Small business services—October 18 and previous.)

He has already been taken to task about his claim (October 7) not to have had a pump priming operation for the Bristol Small Business Centre. He knows as well as the rest of us that up to now the centre has not been economically viable and that someone (presumably the Education Authority) has had to pay his bills.

Now I must challenge him over his suggestion that part time consultancy services spread over extended time periods are not generally available other than from his centre.

It cannot be unknown to Mr. Cumbers that our associate company, Continuous Consultancy, has been offering such a service since 1965 when I formed it while a Senior Lecturer at same college from which Mr. Cumbers operates. We do not claim to be unique in providing part time services for the smaller company on a non-subsidised

basis. At least one other Bristol based private company provides a very high standard of service; as do several other well known larger consultancy organisations in other parts of the country.

I would like, if I may, to bring this discussion back down to earth and to suggest that small firms will pay for consultancy services provided they feel that they are getting value for money. Possibly the consultancy profession should look more to its own faults, than by getting off some of its own administrative fat and then by finding ways of improving its own effectiveness.

As an organisation we have no doubt that part time consulting services can be provided for the smaller firm at a price they are prepared to pay and on which we can make a reasonable living. I have no doubt there are many more.

A. E. Williams,  
Managing Director,  
T. W. Management Consultants,  
Clevedon, Somerset.

## Cost no problem

Sir—Mr. E. G. Wood (October 13) states "the independent service for small businesses is a myth. It does not exist, etc. It cannot exist, except for a short period of time."

I have been running just such a service for twenty years. The ratio of selling cost to chargeable time has never been a problem.

George L. Espin,  
10, Western Terrace,  
The Park, Nottingham.

## Viability satisfactory

Sir—Watching Mr. Wood assiduously piling dogmatism upon hyperbole, each statement more sweeping than the one before, I began to feel that my own consultancy practice not only has a short and limited future ("it cannot exist"), but very little present ("it does not exist") and virtually no past at all ("simple arithmetic will not allow it").

We have been in business, not for Mr. Wood's "short period of time" but since 1957 expressly to offer consultancy services to small companies. Our procedure has been to prove ourselves by requesting one problem area with which to deal and then, when Cumbers operates. We do not claim to be unique in providing part time services for the smaller company on a non-subsidised

connected with general management—organisation and personnel subjects, for instance—for our experience a smaller company's competence in its product or service is normally of the highest order.

With 14 years' experience behind me I can vouch for the fact that the economic viability of a consultancy practice operating in this way is entirely satisfactory. Indeed, the trend now is for large organisations to call upon us for our specialisms as they break down their structures into more effective state units of 12 to 15 people thus making us even more viable.

May I use these columns to urge all those mythical figures in a similar position to myself to pick up their pens and write direct to Mr. Wood to assure him of our continued and continuing existence?

K. C. White,  
Principal,  
Charles White and Partners,  
60a, Thorpe Road, Norwich.

## Alternative to EEC

Sir—In his recent letter, Mr. David Fleming (October 13) wisely pointed out that the views of the public should be listened to.

As an alternative to joining the Common Market, I deem much support for the proposal that, instead of using the current large favourable balance of trade (which is likely to total upwards of £1,000m. by end 1973) to provide our entrance fee and payments for the first few years, largely to support small French farmers, we should now be using this strong monetary position to reduce Bank Rate to 3 per cent, and allow long-term rates on Government stocks to fall also, thus allowing up-and-coming small businesses to borrow at 4½ to 5 per cent.

The basic principle behind this proposal is that the future growth of this country depends on rapid expansion of businesses by raising interest rates ("it cannot exist"), but very little present ("it does not exist") and virtually no past at all ("simple arithmetic will not allow it").

In any event, by the time an

executive becomes head of a large corporation, he is frequently reaching the middle fifties which means that he cannot provide real dynamism for long as he will be fast approaching retirement age.

Joining the Common Market will merely add a few per cent to the turnover of our large corporations for a few years and this is unlikely to be adequate compensation for the huge cost of entry especially as the sums paid out by us will, in fact, be paid out by the Government.

It is clearly vital that young entrepreneurs again be given their head in this country and this can only be achieved by retaining our resources within the country and lowering interest rates so that productive capacity can be expanded using the most up-to-date processes available.

The lower prices arising from lower production costs and increased supply will mean lower prices internally (as opposed to the Government's planned increase in prices over the next seven years if we join the Common Market) and an improved competitive position in respect of exports.

The above proposal, if adopted, would sweep aside the current lethargy seen in business and dynamic forward progress with a rising standard of living for the people would once again become a reality.

R. M. Johnson-Scott,  
Fordlands, Northham,  
Devon.

## Descent into Europe

Sir—Probably unconsciously, the letter from Mr. F. Newton Parks (October 13) goes to the very core of the debate as to whether we should join the European Community.

Greenwich Mean Time, he points out, will make telephone communications more difficult than they would be if we worked on Continental time. The implication is that we should alter our time, no matter what trouble such a change would cause us—as we already know from experience.

To conform to Continental practice we have already made adjustments to these changes: 24-hour clock, Centigrade temperatures, decimalisation, metrication, Value-added Tax, Continental times.

In all these cases the result has been to abandon established British practices in favour of less efficient Continental ones, at immense cost, upset and incon-

venience to the long-suffering inhabitants of these islands.

The pro-Marketisers say that the British way of life will not be adversely affected. Yet in these and other ways it must surely be clear that if we join we shall be bartering our British practices and characteristics for some extremely doubtful economic advantages.

Frank Thomas,  
92, Windsor Road,  
Bray, Berks

## Suiting a minority

Sir—We might have supposed that the old chestnut, raised by Mr. Newton Parks had been well and truly roasted by now.

Those whose working day is geared to Continental Europe can number only a very tiny part of 1 per cent of our population. Yet, once again, comes the discredited plea that we should all change our clocks to suit a minute minority, ignoring also the contrary interests of those whose main contacts are across the Atlantic.

The plain fact is that Mr. Newton Parks and others in his situation must adjust their hours by starting work, and lunching, earlier—without seeking to give us all "the social impact" of non-GMT clocks.

Incidentally, I do have on my file a 1967 letter from the Home Office saying that the BST/CET experiment was not solely to prove our Europeanism. Happily Parliament has decided to end that untimely experiment.

J. D. Nicholas,  
37, Walsley Road, W.13.

## The Treaty of Rome

Sir—I have long been a critic of Her Majesty's Stationery Office for dissipating public money on unnecessary publications, some of which could be published by commercial publishers at their own risk, but I find one quite extraordinary omission in their catalogue which I fail to understand. I would have thought that the book would have been right up their street and the name of the book is "The Translation of the Treaty of Rome."

I am told this is a smallish book of about 40,000 words, and I keep wondering why our extremely active Government have not encouraged their baby to pro-

duce what ought to be quite essential reading for the Members of Parliament to enable them to undertake the great debate. I understand there is no copy in English available.

A. G. Elliot, chairman,  
Elliot Right Way Books,  
Kingswood Buildings,  
Kingswood, Surrey.

## Unity with variety

Sir—Mr. J. W. Woodcock (October 14) has lighted up one of the secrets of success in any field of human endeavour. Variety derives from the law of nature; contemplation derives from the practice of man.

Now that technology can relieve us of physical labour in repetitive processes the discerning leader can cultivate true unity by maximising the use of natural diversity while minimising the demand for unnatural uniformities. The former qualities are as fertile as the latter are barren.

The lesson applies in the family, in the firm, in the nation and in international communities—as well as in the Church.

Austen Sparing,  
Custimer,  
Admiral Study,  
Gray Gables,  
Preston, Royston.

## Women &amp; elections

Sir—Your correspondent's most interesting account of the women's victory in the Norwegian local elections (October 13, p. 7) draws attention to the advantages of the Norwegian electoral system as compared with ours, and its drawbacks as compared with the single transferable vote, a form of proportional representation.

The Norwegian system gives the voters choice between candidates, as well as between parties, which we entirely lack, and the women quite legitimately took advantage of this. They were, however, obliged to organise themselves, and to keep their operations as secret as possible, and the result of their efficiency was to give them a good deal more than their fair share of the seats.

If Norway had been using the single transferable vote, there would have been no question of any order of names imposed by the run of the party, women would have had at least as many candi-

dates as it could hope to elect, and the voters would have had a free choice among these, numbering them in order of the voter's preference. A party, in all probability, would include both men and women in its team, to attract the widest possible range of voters, and if it did not spontaneously do this, the women (or the men) could insist on nominating additional candidates, knowing that this could not harm the party by splitting its vote.

Anyone wanting more women councillors would then just vote 1, 2, 3... for women candidates, starting no doubt with those of the party the voter most favoured and then going on either to women of other parties or to men of the same party and then to other women, according to which consideration the voter found most important.

The effect of this would be to give the women seats in proportion to the numbers supporting women candidates—no more and no fewer—and to fill those seats with those women candidates whom the voters considered the best. The women would not have needed to organise to get their due, nor would the balance have any complications to lengthen the count.

Enid Lakeman,  
The Electoral Reform Society,  
6, Channel Street,  
Southwark, SE1.

## Kinds of unemployment

Sir—Mr. Brian Griffiths' distinction (October 13) between those who are not prepared to take a variety of jobs and to move a considerable distance and those who are begs many difficult questions, particularly those arising from age.

An older man who has completed 20 years payments on a £2,000 mortgage now finds that he will require a fresh mortgage for at least that amount if he moves house. With the certainty of retirement within 10 years and the correspondingly higher interest rates, it is hardly to be expected that he will be able to secure a job with a relatively low salary and little prospect of advancement?

What about relatives living with him? Children taking their "A" levels, a son starting his apprenticeship, a wife who after 20 years earns a modest income as head of a department, are their futures to be mortgaged as well?

Then there is the doctor who, to his regret, has sustained a hernia while working

in a furniture shop that he cannot learn to grow old gracefully.

Granted that in one's declining years there is a tendency to look down, but surely common sense demands that any change in the status quo must at least be for itself and not impair the prospects of one's nearest and dearest.

The system devised by politicians is having the effect of making middle-aged people dependent relatives. Neither they nor the younger generation welcome the change. Young people contemplating buying a house should emigrate first.

R. G. Simmons,  
68, Central Avenue,  
Pinner, Middlesex.

## Wool fault markings

Sir—The progress made in establishing a system of fault markings between clothing manufacturers and the wool industry is welcome (Financial Times, Oct. 18, p. 6). I hope it will be more fruitful than previous discussions initiated by a Julian Lee in the Cloth "Little Noddy" in 1967, and subsequently with the Textile Council. There has always been plenty of goodwill on both sides but very little progress. In view of your report on another set of steps taken to prevent the lapsing of the British wool industry and to curb imports, it is to be hoped a similar committee to establish an acceptable system of fault markings will be set up by the textile industry without delay.

Bryan Stevens (formerly Secretary, Clothing EDC),  
6, Mortimer Crescent, N.W.4.

## Stimulus to house building

Sir—In view of the shortage of new houses, may I suggest that a good method of encouraging private building for owner-occupiers is that adopted by the Austrians?

In Austria anyone building their own occupation is exempt from rates for a period of 10 years. This has provided a considerable stimulus to new building at no direct cost to the Government.

D. C. Howell,  
19 Princess Road,  
Branksome, Poole, Dorset.

## ART GALLERIES

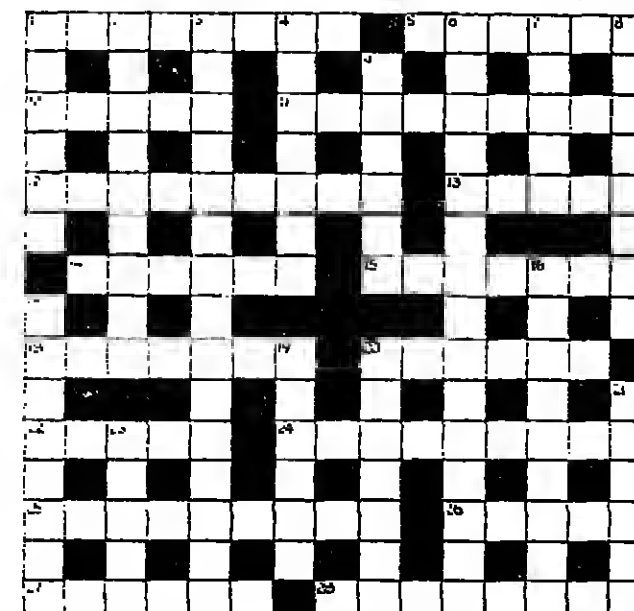
14, Old Bond Street, W.1.  
DRAWINGS BY ILO MASTERS  
FROM THE COLLECTION OF  
MR. G. H. HARRISON-HARVEY  
Monday to Friday, 10 a.m. to 5.30 p.m.  
The Exhibition will remain open until  
Friday, 26 November, 1971.

FRANCIS RUSSELL FLINT, Recent Paintings  
105, St. James's, London, W.1.  
10.30 a.m. to 5.30 p.m.  
NAPLON GALLERY, 6, Old Bond Street, W.1.  
JAMES W. SWIFT, MICHELLE COLLE (1971)  
10.30 a.m. to 5.30 p.m.

LEONARD KOTZER GALLERY, 13, Duke Street, St. James's, W.1.  
LONDON 21 Fine Old Master Paintings  
10.30 a.m. to 5.30 p.m.  
LUNLEY CAZALETT, 24, Davies St., W.1.  
10.30 a.m. to 5.30 p.m.

MARKEDOUGH FINE ART, 6, Albemarle Street, W.1.  
10.30 a.m. to 5.30 p.m.

## F.T. CROSSWORD PUZZLE NO. 1,697



ACROSS  
1 Get rid of family during sports event (4)  
2 First to become a modeller (6)  
3 Throw a party (5)  
4 Cheese runs well in Shaftesbury Avenue (9)  
5 Responses can develop into (6)  
6 Name played by Henry against his mother (5)  
7 Letting things through so that foreign river comes right round you and me (6)  
8 Crisp asking for help please on public transport (7)  
9 With one kind of spouse (7)  
10 Boy, who might be caught by (11)  
11 Open on a saloon at Lake Success (15)  
12 While in Ealing a PC might another (8)  
13 Apparatus designed for Hatch (9)  
14 The outfit in Harnage (15)  
15 Strike over favourite bit of machinery (6)  
16 Talk of accountant going to American lake (15)

DOWN  
1 South Africa a long way to go on one expedition (6)  
2 Central quarter of Stoke-on-Trent (6)

3 Very distinguished PC (5, 10)  
4 Food is on the house (7)  
5 Expenses incurred during air raids (8, 7)  
6 Just a lesson (5)  
7 Parrot going great guns (8)  
8 Piece laid in by Augustus and Co. (6)  
9 Scribbler sampling mystery writer (9)  
10 It's Bill strange to tell (8)  
11 Horse has to be taken to drovks (6)  
12 Goddess takes excavator to (6)  
13 Part of London that goes to one's head (6)  
14 Sailor returns trophy to Ladies town (5)

SOLUTION TO PUZZLE No. 1,696

ACROSS  
1 GET RID OF FAMILY DURING SPORTS EVENT (4)  
2 FIRST TO BECOME A MODELLER (6)  
3 THROW A PARTY (5)  
4 CHEESE RUNS WELL IN SHAFTESBURY AVENUE (9)  
5 RESPONSES CAN DEVELOP INTO (6)  
6 NAME PLAYED BY HENRY AGAINST HIS MOTHER (5)  
7 LETTING THINGS THROUGH SO THAT FOREIGN RIVER COMES RIGHT ROUND YOU AND ME (6)  
8 CRISP ASKING FOR HELP PLEASE ON PUBLIC TRANSPORT (7)  
9 WITH ONE KIND OF SPOUSE (7)  
10 BOY, WHO MIGHT BE CAUGHT BY (11)  
11 OPEN ON A SALOON AT LAKE SUCCESS (15)  
12 WHILE IN EALING A PC MIGHT ANOTHER (8)  
13 APPARATUS DESIGNED FOR HATCH (9)  
14 THE OUTFIT IN HARNAGE (15)  
15 STRIKE OVER FAVOURITE BIT OF MACHINERY (6)  
16 TALK OF ACCOUNTANT GOING TO AMERICAN LAKE (15)

DOWN  
1 SOUTH AFRICA A LONG WAY TO GO ON ONE EXPEDITION (6)  
2 CENTRAL QUARTER OF STROKE-ON-TRENT (6)  
3 VERY DISTINGUISHED PC (5, 10)  
4 FOOD IS ON THE HOUSE (7)  
5 EXPENSES INCURRED DURING AIR RAIDS (8, 7)  
6 JUST A LESSON (5)  
7 PARROT GOING GREAT GUNS (8)  
8 PIECE LAID IN BY AUGUSTUS AND CO. (6)  
9 SCRIBBLER SAMPLING MYSTERY WRITER (9)  
10 IT'S BILL STRANGE TO TELL (8)  
11 HORSE HAS TO BE TAKEN TO DROVKS (6)  
12 GODDESS TAKES EXCAVATOR TO (6)  
13 PART OF LONDON THAT GOES TO ONE'S HEAD (6)  
14 SAILOR RETURNS TROPHY TO LADIES TOWN (5)

## TV/Radio

\* Indicates programme in black and white.

## BBC 1

9.15 a.m. For Schools, Colleges.

12.35 p.m. Zingidi Naya

1.00 p.m. Disc a Dawn, 1.30

Trumpet: Watch with Mother.

1.45 News, \*2.03 For Schools, Colleges, 4.15 Play School, 4.40

Jackanory, 4.55 Singing, Ringing Tree, 5.20

Magic Roundabout, 5.45

5.50 News.

6.00 Nationwide and Your Region Tonight.

6.50 Tom and Jerry.

7.30 Star Trek.

8.10 Softly, Softly: Task Force.

9.00 Nine O'Clock News.

9.20 Sportsnight with Coleman.

10.45 24 Hours.

All Regions as BBC 1 except at the following times:

Wales—\*6.00-6.50 p.m. Wales Today, \*6.50-7.15 News, 7.15

7.40 Gwynedd, \*7.40-8.10 Mael 2

North—\*6.00-6.50 a.m. For Schools: Around Scotland, Speyside, part 2, \*11.05-11.25 For School, Let's See, The Air, part 5

\*12.30-2.50 p.m. For Schools: Modern Studies, Young Workers, part 3, \*4.00-5.50 Reporting Scotland, Between 5.50-6.00 Sportsnight with Coleman, including match—European ties, \*11.32 Scottish News Headlines.

North—\*10.25-10.45 a.m. For Schools: Around Scotland, Speyside, part 2, \*11.05-11.25 For School, Let's See, The Air, part 5

\*12.30-2.50 p.m. For Schools: Modern Studies, Young Workers, part 3, \*4.00-5.50 Reporting Scotland, Between 5.50-6.00 Sportsnight with Coleman, including match—European ties, \*11.32 Scottish News Headlines.

South—\*10.25-10.45 a.m. For Schools: Around Scotland, Speyside, part 2, \*11.05-11.25 For School, Let's See, The Air, part 5

\*12.30-2.50 p.m. For Schools: Modern Studies, Young Workers, part 3, \*4.00-5.50 Reporting Scotland, Between 5.50-6.00 Sportsnight with Coleman, including match—European ties, \*11.32 Scottish News Headlines.

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## BBC 2

11.00 a.m. Play School.

\*6.25 p.m. Open University: Arts.

7.05 Places for People: Inner City Renewal; London's Lombard.

RADIO 1

Time checks, 10-to-10-minute traffic reports and News summaries at 2.30 a.m., 3.00, 4.00, 5.00, 6.00, 7.00, 8.00, 9.00, 10.00, 11.00, 12.00, 1.00, 2.00, 3.00, 4.00, 5.00, 6.00, 7.00, 8.00, 9.00, 10.00, 11.00, 12.00, 1.00,











## American News

## Kosygin may visit Cuba

By Our Own Correspondent

MOSCOW, Oct. 19. — ALEXEI KOSYGIN, the Soviet Prime Minister, seems likely to visit Cuba before returning to the Soviet Union from Canada, according to sources here.

It can be presumed that he will get a first-hand account of recent developments in Cuba and the economic situation of a country to which the Soviet government has been giving considerable aid.

Our East European Correspondent adds: Mr. Kosygin's projected visit—the first by a member of the ruling Kremlin troika—further evidence that Cuba and the Soviet Union are going through a comparatively conciliatory phase. They have been under closer through the signs of a last month of an agreement under which the Russians will be doing in the further mechanisation of the island's sugar industry.

This agreement also embraces plans in which Cuba can be helped to develop new sources of electrical power and to improve the efficiency of its ports, was signed despite the independent foreign policy line—particularly towards Latin America—containing that has been adopted by the Cuban leader, Dr. Fidel Castro.

## Mechanisation

In deciding to assist the island's sugar industry, the Russians must also be aware of the poor results of this industry in recent years. A month ago, Castro once again underlined the high costs that had been incurred by last year's unsuccessful attempts to meet a 10 per cent output target, and said he thought that the harvest next year would not even reach the target.

Dr. Castro urged on this occasion that mechanisation in the industry had to be increased if only to prevent manpower shortages elsewhere. To this end, the Russians have agreed to send Cuba yet more equipment for cutting and transporting cane, and to try out new equipment to meet Cuban conditions.

## First rise in industrial production for 4 months

BY GUY DE JONQUIERES

WASHINGTON, Oct. 19.

INDUSTRIAL production rose by 0.5 per cent in September, the first increase in four months, but housing starts slackened off from the high level they reached during the summer. Although the upturn in the production index has set it in the right direction, the increase is far from the vigorous growth which the Administration is seeking and which President Nixon set out to promote in his August 15 economic package.

According to the Federal Reserve, the increase largely reflected the partial recovery of iron and steel output, which is beginning to rise as manufacturers exhaust the stocks which they laid in anticipation of a possible steel strike this autumn.

In the rest of the manufacturing sector, however, the picture is still one of considerable slackness. Production of machinery, transportation equipment, lumber, clay, glass and furniture all fell, and car assemblies showed no change from the 8.5m units annual rate set in August.

The index of physical production of factories, mines and

utilities for September stood 1.1 per cent below the level of a year ago and 6 per cent below the peak of July 1969. It was only 2 per cent above the level to which it fell during the General Motors' strike last November.

The response to the figures among Administration economists is that they cover only the first full month after Mr. Nixon's new measures went into effect and that additional stimulus will be provided by his tax-cut programme when it has been approved by the Congress.

The legislation will be used to implement "phase two" of the President's anti-inflation programme, which he revealed 10 days ago. Prospects for prompt Congressional action are considered good.

The legislation would authorise the President to control interest rates at "levels consonant with orderly growth," though it does not specify what methods would be used. However, senior Treasury officials repeated Mr. Nixon's earlier statements that it is not expected that the authority will have to be invoked in the light of the recent declines in rates under the pressure of market forces.

The Administration has also asked for the inclusion of a \$2,500 civil penalty for violation of controls in addition to the current \$5,000 criminal fine. It is generally agreed that civil cases are easier to win than criminal cases in this area.

## Extend controls

Housing starts were 12 per cent below the August level, in spite of a recent decline in interest rates, which might have been expected to stimulate house building. This phenomenon was explained by Government economists as the result of postponement of building activities in the hope that interest rates would decline still further.

President Nixon to-day sent to the Congress legislation extend-

## Work begins soon on key Brazilian dam project

BY HUGH O'SHAUGHNESSY

RIO DE JANEIRO, Oct. 19.

WORK is to start shortly on a massive power and irrigation scheme which it is hoped will revolutionise agriculture in one of the poorest states in Brazil. The green light has been given for work to start on the Soledade Dam at five amount of cash and technical assistance will be needed to make any dent in the poverty of the region and to stimulate local initiative particularly in the light of the policies of the military to crush direct action by peasants and repress all but token activity by groups independent of the Government.

It will create one of the largest man-made lakes in Latin America, providing water for irrigation and regulating the flow of the Sao Paulo Affonso Hydroelectric Complex. The storage of water will allow the north-east to withstand better the effects of drought. This is currently the second year drought has reduced much of the region to desert, bringing about near famine conditions, and widespread social unrest. Trains carrying food and food warehouses have been attacked many times by hungry peasants in the past two years. Annual per capita income in the region is less than £40.

The dam's main function will be to control the flow of the Sao Francisco, a major river, with year round flow in the north-east to the Paulo Affonso complex. This will enable generating capacity to grow to 2,000 kilowatts and provide more abundant power for a region which contains a third of Brazil's population. It will also improve the possibilities of navigation on a useful artery of communications. Four large towies will disappear

## DOCKERS SHORTAGE ON WEST COAST

SAN FRANCISCO, Oct. 19.

While a manpower shortage hampered America's West Coast dock work, Longshore Union president Harry Bridges issued a call for "united labour power" to win a suitable contract after the current 80-day non-strike order expires.

At the ports of Long Beach, Los Angeles and San Francisco, there were more ships than unloading crews on Monday. In San Francisco, James Robertson of the Pacific Maritime Association said 37 ships were being handled on Monday, well above the normal load for a week-day.

## Citibank may 'float' its prime rate

By Jurek Martin

NEW YORK, Oct. 19.

ANOTHER float in the financial world is in prospect with the disclosures by senior officers of First National City Bank of New York that the bank might soon inaugurate a plan under which the prime rate would move automatically with open market interest rates.

The prime rate is that charged by the banks to their best corporate customers and has achieved a symbolic importance equivalent to that of the bank rate in Britain. It is no secret that the American banking community has become increasingly unhappy with what it considers the rigidity of the prime rate system.

Now it would appear that Citibank is prepared, in effect, to "junk" the prime rate. Mr. Walter B. Wrisom, the bank's chairman, and Mr. Edward L. Palmer, chairman of the executive committee, both said at a Banker's conference in San Francisco yesterday that only a few points in the new programme remained to be ironed out and that a formal announcement would be made fairly soon.

According to Mr. Palmer, a new floating prime rate would be pegged somewhat above the prevailing rate on 90-day commercial paper.

## THE ONTARIO ELECTION

## A challenge from the young

BY JIM SCOTT, TORONTO CORRESPONDENT

THE VERDICT of the voters in the Ontario provincial election tomorrow will be of national significance to Canada and may even have reverberations beyond, since Ontario is the economic linchpin of the nation. The province has been run by the Progressive Conservatives who, 28 years ago, turned out the Liberals. The third contender for office in Canada's most populous, most industrialised and wealthiest province is the socialist New Democratic Party.

Ontario is the ninth of Canada's 10 provinces to hold an election in the past two years. In each of the other provinces, with the possible exception of Quebec, the issues and outcome have been local, or regional. In importance, there are, of course, many local issues in Ontario, but there are others of great national and international significance. The five main issues are: the state of the economy, employment, the environment, the role of Ontario in the federal debate about the Confederation of Canada, and foreign control of the province's industries. The goals of the three parties appear to be similar on the first four issues: strengthen the economy, make more jobs available, clean up the environment and fight to prevent the break-up of Canada into two or more independent states or countries. It is in the area of foreign investment that the parties differ in their approach.

## A carrot

All three parties make nationalist sounds when foreign control is mentioned. But the Progressive Conservatives are offering a carrot to entice greater Canadian investment, rather than a stick to beat off foreign investment. In fact, the Conservatives are continuing to subsidise foreign investment in regions designated as slow-growth areas, although they have established a system of reviewing applications from companies involved in the financial sector and have deferred decisions in one or two cases in the past few weeks.

In a campaign speech, the Ontario Liberal leader, Mr.

Robert Nixon, criticised the Federal Liberal Government for being far too slow to assert Canadian economic independence. He promised fast action if his party wins the election, including a foreign investment review Board to screen foreign take-overs and investment. He would turn the Ontario Development Corporation, which has been making non-repayable grants to outside companies seeking to establish plants in Ontario, into a buyer of last resort that would step in and purchase key industries threatened by a foreign takeover.

The New Democratic Party, which has been active in provincial politics since the depression days of the 1930s, definitely follows a nationalist theme, thundering away at foreign control of the province's industry and domination of the economy by the U.S. It has promised to nationalise the natural gas industry in the province, although this is one area that is completely Canadian-controlled.

To the past two years, Canadians have seen a row of strong provincial governments toppled. There have been elections in eight of the 10 provinces since June, 1969, and six governments have been voted out of office. There is no simple agreed theory to explain the trend. The voters have not been moving from right to left, favouring one party rather than another, or reacting against the entrenched power of the Liberal Government in Ottawa.

The Liberals ousted the Conservatives in Nova Scotia; the Conservatives defeated the Liberals in neighbouring New Brunswick; the New Democrats replaced a Conservative Government in Manitoba and a Liberal incumbent in Saskatchewan; in the third Prairie Province, Alberta, the Conservatives defeated the Social Credit Party, which had been in power for 36 years and which was often described as more conservative than the Conservatives themselves. Only the Liberal Government in Prince Edward Island added the invincible Mr. W. A. C. Bennett, leader of British Columbia's Social Credit Party.

His opponents also are young. Mr. Nixon, who unsuccessfully led the Liberals in the previous election, is 43. If it is true that change is in the air, this is his chance. At the dissolution, his party was the official opposition, holding 27 seats, six more than the New Democrats, but well short of the 68 held by the Conservatives. The Liberals' strategy is to take advantage of the wide gap between the policies of the Conservatives and the New Democrats—presenting themselves as the viable alternative to the electorate by using a middle of the road approach.

Mr. Stephen Lewis, whose father is the leader of the New Democratic Party in the Federal Government, leads the New Democrats in the provincial election. He is a cocky 33-year-old. His party has an enormous capacity for work and an ambitious something-for-everybody programme. Its approach is "tax the rich and help the poor"—and it concentrates its efforts on trying to get a solid vote from the blue-collar worker as well as the white-collar worker. In the past, it has been the white-collar worker who has given the party a good part of its strength, while the blue-collar men have remained fairly aloof.

## Great appeal

The trend that has swept the Canadian political scene in the past year or two began in 1968 when Mr. Pierre Trudeau came to power as Prime Minister of Canada on the first wave of the clamour for change and youth. His great appeal was that, at 47, he was new and different and comparatively young. He was so much in the style of the impermanent, rapid-change society that it was widely suggested he might quit before his first term was up—simply grow tired of being Prime Minister and walk away from the job. Instead, he has stuck to his office and changed his image from political swingler to solid conservative, from gay bachelor to sedate family man.

If the theory of political change is true for the provinces, it also may apply to federal affairs despite Mr. Trudeau's efforts and he may be in danger of becoming just another worn-out political object, to be thrown away by voters seeking a change and a new thrill. But where is the new man, with the promise of youth and change, to whom the voters can turn? Mr. Robert Stanfield, the leader of the opposition Progressive Conservative Party in the Commons, is 57. Mr. Davis Lewis, who has been on the Canadian political scene as a prominent socialist for 35 years, and is leader of the federal New Democrats, is 62. Not much of a choice for restless voters hoping for a new taste sensation.

## 6.3% growth for U.S.

PARIS, Oct. 19.

THE U.S. is expected to have a real GNP growth of 6.3 per cent at an annual rate during the first half of 1972, estimates prepared by the Organisation for Economic Co-operation and Development (OECD) show.

The estimate compares with an increase of 4.1 per cent in the 1971 first half and an estimate of 6.0 per cent for the 1971 second half. The figures were disclosed at a Press conference to-day by

## Guyana savings control

GEORGETOWN, Oct. 18.

Prime Minister Forbes Burnham, detailing his Government's plans to "miniaturise" the operations of foreign commercial banks in Guyana, has said it was intended to take local savings completely out of their hands.

Foreign banks operating in Guyana are Barclays, the Royal Bank of Canada, the Bank of Nova Scotia, the Chase Manhattan Bank and the Bank of

Baroda. If foreign banks wish to continue operating in Guyana, he said, they can only operate here as lenders of offshore money—money that they bring in from abroad to lend into our economy. The expectation was, he added, that when this policy was implemented, foreign commercial banks would not be able to keep local cheque account

Reuter

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## Export News

### IN BRIEF

## £3.5m. more for STC

Standard Telephones and Cables has been awarded a further contract for a submarine cable system in the Caribbean area. The contract, valued at £3.5m., is for a system that will carry 100 telephone circuits between the Netherlands Antilles islands of Curacao and St. Maarten, with an extension to St. Thomas in the Virgin Islands where existing cables to the U.S. offer direct access to the world communications network.

Laminaciones de Lesaca, Navarra, Spain, a steel strip producer, has placed with Lowry Robertson Engineering Company, of Poole, Dorset (a Davy Ashmore company), an order worth more than £575,000 for the supply of one four-high reversing cold mill and one two-high skin pass mill.

The mills will be used to produce precision tolerance mild and carbon steel strip up to 425 mm wide in a range of thicknesses down to 0.12 mm.

Contracts in Scandinavia worth some £750,000 have been secured by Harris-Economy, the U.K. subsidiary of the American Hoist Corporation. Jersbøer, Sweden's scrap processing complex, has purchased five Harris-Economy shears and conveyor systems at £550,000.

Volvo, the Swedish car manufacturer, has ordered two fully automatic shearer type haling presses, worth £100,000, for the new production line at Olofström. The 500-ton shears, valued at £190,000, are being manufactured by Harris-Economy for the Danish scrap processing merchants, Jensen of Aalborg and Hansen of Odense.

## £7m. DEAL WITH ALFA ROMEO

# Automotive Products gears up for Europe

BY JAMES ENSOR

ALFA ROMEO has decided to use the Automotive Products Mark 111 as the standard automatic transmission for its entire car range. Initially the gearbox is likely to be offered in the Alfa Romeo 2000 but later it should be available in the Giulia 1300 and Giulia Super. It is also possible that the automatic gearbox will ultimately be offered as an option in the new 1250 c.c. Alfa which the company will unveil at the Turin motor show next month.

The supply of automatic transmission to Alfa Romeo is likely to build up eventually to a rate of 20,000 units a year. The first deliveries will be made in 1973, the overall value of the agreement is about £7m.

Alfa Romeo has not previously offered an automatic transmission on its cars and has shown less interest in automatic driving than any of the other Europeans: their driving style is more sporting than any of the other nations. But Alfa's export business is expanding rapidly and since Fiat now offers automatic transmissions on its largest cars and is steadily introducing them on the smaller cars, Alfa felt bound to follow.

## Competition

Automotive Products won the order against strong competition from General Motors, which offered its Strasbourg-built automatic, the German ZF and the British-built Borg Warner automatics. The fact that it has won an order from a company like Alfa which prides itself on the sophistication of its engineering is significant.

Previously AP has supplied only the Austin-Morris division of British Leyland with automatics for use in the Mini and 1100/1300. Sales have been fairly small because demand for automatics has not yet emerged strongly in the small car market. AP has been negotiating with Alfa Romeo for over 18 months, since its Mark 111 transmission was first introduced. The design had to be substantially re-



Mr. John Panks—three more projects under negotiation

engineered to suit the requirements of the Italians who felt that Alfa drivers would need an automatic which could be changed as rapidly and flexibly as a manual. The manual override feature of the AP gearbox is now so smooth that it can match Alfa's own excellent manual gearboxes.

Mr. John Panks, the managing director of Automotive Products, announcing the order at the London Motor Show, yesterday, disclosed that the company is negotiating with three other Continental companies for possible supply of automatic transmissions. The Mark 111 gearbox has been specifically designed to meet the needs of European motorists and to offer good manual changes if required.

## Problems

It is a four speed transmission and rather more sophisticated, if more expensive, than many of its rivals which offer only three speeds. Its sales, to date, have not matched its apparent promise, perhaps because of early technical problems and the loyalty of many motor manufacturers to Borg Warner. But the Alfa order, which has encour-

aged AP to set up a new technical sales and service company in Milan, may mark a change of fortune.

Bedford has achieved the highest truck and van exports in its history during the first nine months of 1971. A record 44,183 Bedfords have been sold abroad, 46 per cent more than in 1970 when the company suffered severe interruptions to its production programme through strikes. Home sales also rose by 34 per cent, despite the decline in the U.K. truck market.

## Co-operation with Poland

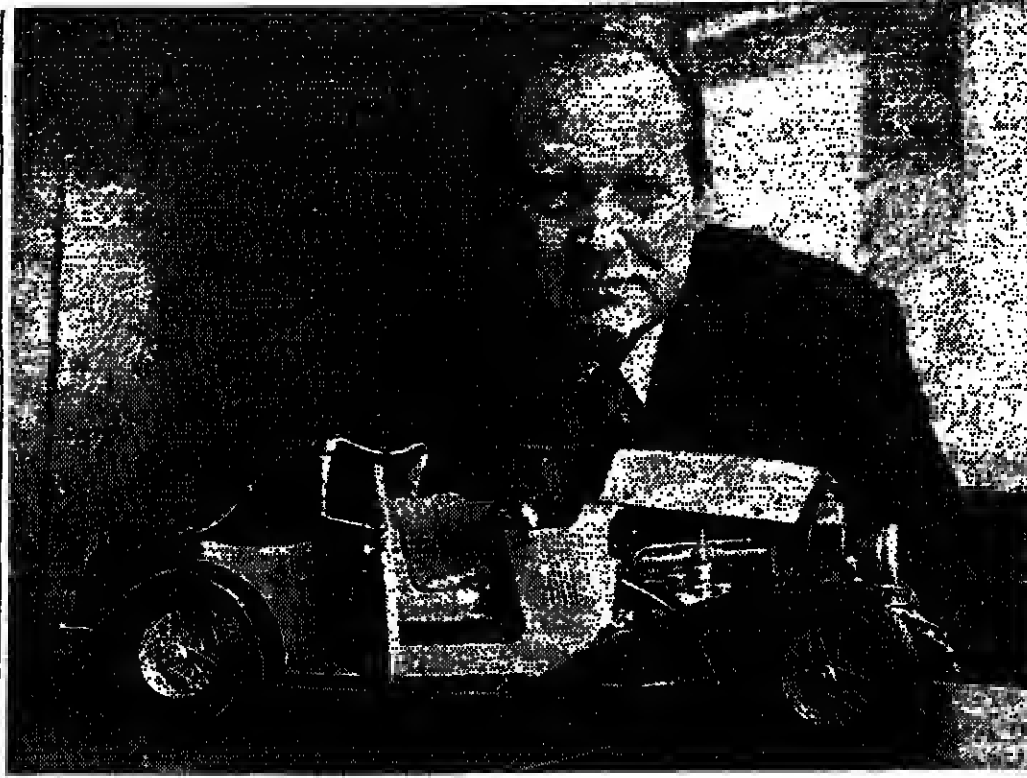
By Our East European Correspondent

THE scope for Anglo-Polish co-operation agreements in the motor industry and in the manufacture of computers will be discussed by visiting Polish experts expected to take part in the London Chamber of Commerce seminar on the Polish economy and industrial co-operation, to be held in London on November 4.

Mr. Andrzej Karpinski, a leading member of the State Planning Commission, will give an outline of Poland's current economic policies with particular reference to foreign trade.

Mr. S. Grzesinski, a director of department at the Ministry for Engineering, and Mr. Marian Grymek, of the "Co-operation Department" of the Planning Commission, will lead a discussion on the forms of organisation that co-operative ventures can be expected to take in the foreseeable future.

Further sessions will be held on the co-operation in the building machine industry, and in the machine tool industry. The London Chamber, which has a Polish section of well over 600 members, held a similar seminar in London towards the end of 1969.



Mr. Gerald Barton the modeller with mini Rolls-Royce—there's a real one in the garage

# Putting a gloss on sales

MR. Gerald Barton leaned over the table, intercepted a piece of scampi, and sighed like a vicar committing mortal sin. "I'm supposed to have mellow and consume soup," he explained mournfully. "I've got to slim down," he added, looking enquiringly towards his toes.

Generally Mr. Barton's unmistakably Yorkshire tones do not fall so flat. For he is chairman and managing director of the Hull company Humbrol, and Humbrol and Mr. Barton have got fat together.

The company was started in Hull by Barton's father. Some 10 years ago it had a turnover of about £200,000. Now Humbrol is showing profits of £200,000 on a £1.6m. turnover.

Humbrol makes paints, enamels and adhesives for the modelling market and the do-it-yourself enthusiast. It claims 80 per cent of the U.K. market. Although it produces industrial paints, the greater part of its

sales are in the tiny 15cc paint-pots for modellers. Exports are between 25 and 30 per cent of total turnover. But where a product is available both at home and abroad overseas sales are running at nearly 50 per cent, and 90 per cent of all exports are in the toy model enamel and adhesive range. In the financial year started in August the company is aiming at a 30 per cent increase, and the first 10 weeks show the company running some 10 per cent above target.

David Curry looks at a company which is going it alone in the do-it-yourself market—and has discovered that marketing is not a leisure activity

"We are investigating the need for direct selling instead of going through wholesalers and will introduce product management shortly. Finally, we support market investigation and technical innovation. With the sales force restructuring we will turn our attention to doing the same in departments like production."

John Gooding, who looks more like a rural hithop than a marketing man, paused for breath. "In exports we have marketed through agents. Now we are stretching from the toy market into do-it-yourself. We are beginning to bring agents and travellers over here."

## Finding a need

In the first week of October the company exported \$42,000 of paint and 195,000 tubes of adhesive and modelling aids.

The strong export performance is relatively new. "We had been manufacturing orientated," explains Barton. "We bought the marketing," he adds.

The main "purchase" was Mr. John Gooding, group marketing manager for Clarks Shoes. He is now deputy managing director and marketing manager of Humbrol.

"What we had to realise," Gooding explains, "is that we were not in the paint business, first and foremost. We were in the leisure industry. We had to sell a 'need', rather than a product."

"It was easy to discover where we were—we were producing paints, enamels and adhesives for models with outlets in model and toy shops, department stores and bazaar stores."

"What he had to decide was where we were going and what was our market."

**Freshening up**  
"On the modelling side we decided to stay in the quality range, but we also made a pitch for the do-it-yourself market. We reckoned there were people wanting to paint small articles in the house wanting small pots of paint to do it. We thought these were probably either young marrieds setting up home or people in the 40-50 age group. Well, freshening up the house after the kids had left home."

"We also decided that there were other opportunities in the leisure market in providing artists' materials, and hobby requirements like model knives, craft tools and brushes."

"That was product. We set out to look at our outlets by putting a bigger emphasis on stores and toy concerns. At the same time in these types of shops there is often a lot of stock on view. We designed compact display dispensers, so that our products would not get lost from view and so that the shop itself

could show them economically and effectively.

"On the management side there was no structure at all. We now have a sales force of some 22 and we introduced a sales manager and three regional managers."

"We are investigating the need for direct selling instead of going through wholesalers and will introduce product management shortly."

"Finally, we support market investigation and technical innovation. With the sales force restructuring we will turn our attention to doing the same in departments like production."

Our turnover in overseas markets is in direct proportion to per capita income," he said. Major markets are Sweden, Germany, France, Italy, Australia and even Japan.

## Going public

The company goes to trouble to appeal individually to markets. A range of paints exists in old railway liveries. The Luftwaffe colours are produced exactly.

The company does not sell in America because of the tariff barriers. It refuses to license other manufacturers to make the paint because it is afraid of the quality slipping. It wants to remain makers of "the most expensive paint in the world."

The product range is diversifying. Its specialist finishes are to be found on objects as diverse as caravans, toothpaste tubes and bicycles. The World Health Organisation used Humbrol enamel to colour code mosquitoes in a Far East research project. It is producing lubricating oils and aerosol sprays. Its major growth is expected to come from the do-it-yourself market.

And going public? Barton regards it as "a logical eventual move," but he is looking for profits of around the £300,000 mark before taking the plunge.

Meanwhile, the profits fatten out and Gerald Barton tries to slim down. He looked out of his enormous office beyond the model Rolls-Royce on the window-sill. "Paint it or stick it," he declared. "That's the formula we were built on." He looked affectionately at the people in the 40-50 age group. "And the market? Well, we cater for children of all ages."

## Weight problem

BOWNTREE MACKINTOSH has announced that Hershey Foods Corporation, the American chocolate manufacturer, has placed an order for about 1,000 tons of Kit-Kat. At present Kit-Kat is marketed by Hershey in 40 per cent of the U.S., in December Hershey plans to extend the area in view and so that the shop itself

## SOCIETE CIVILE DES PORTEURS D'OBLIGATIONS

9%—1971/1985 of US \$ 1,000—PECHINEY  
Registered Office: 19 Boulevard des Italiens—Paris 2ème

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## NOTICE TO BONDHOLDERS 9%—1970/1985

Company Pechiney will call together a General Meeting (first meeting) of the holders of bonds—9% 1970/1985 on Friday, November 5, at 10.30 a.m. at the Head Office of the "Société Civile", 19 Boulevard des Italiens—Paris 2ème.

## Agenda

Approval, according to Article 12 of the by-laws of the said Company and consequently to the partial assignment of assets effected under the law 66547 of July 24, 1966, of the takeover by the Company ALUMINIUM PECHINEY in place of Company PECHINEY of the 9% loan issued in December, 1970, by the said Company.

Determination of the place where will be deposited together with the attendance list, the powers of the represented bondholders and the reports.

To attend the meeting, the bondholders will have to deposit their bonds five days at least before the meeting at the following banks or branches:

In France: LAZARD FRERES & CIE—CREDIT LYONNAIS—BANQUE NATIONALE DE PARIS.  
Amsterdam: FIJENSON HEDRIG & PIERSON.  
Brussels: BANQUE DE BRUXELLES—CREDIT LYONNAIS.  
Frankfurt: DEUTSCHE BANK A.G.—COMMERZBANK A.G.  
London: LAZARD BROTHERS AND CO LIMITED and N. M. ROTHSCHILD & SONS LIMITED.  
Luxembourg: CREDIT LYONNAIS.  
Milan: CREDITO ITALIANO—CREDIT COMMERCIAL DE FRANCE.

Board of Directors of Company Pechiney.

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## European News

## Six make plans for joint front in talks with U.S.

BY REGINALD DALE, COMMON MARKET CORRESPONDENT

LUXEMBOURG, Oct. 19.

THE SIX Common Market countries today resolved to make a determined effort to settle their internal differences of opinion on economic and monetary affairs and start preparing for wide-ranging negotiations with the U.S. The Community's foreign ministers agreed that the next major step should be a council meeting of all the ministers from the six countries concerned with the problem.

The meeting, to be organised as soon as possible, would be attended by ministers of foreign affairs, finance, economics and agriculture. Close contact is to be maintained meanwhile with the U.K. and the other three candidate countries.

The Brussels Commission is to start drawing up a "use of the Community" against the U.S. in the trading field in answer to American accusations of protectionist policies by the Six.

Not all of the ministers wanted an early start to negotiations with the U.S. Some believed that the Community

should put its own house in order first. For Germany, Henry Philip Rosenthal, State Secretary at the Ministry of Economics and Finance, said that the Six should reach an interim agreement on new parties among themselves, which might then create the basis for a wider international settlement.

France, Italy and Belgium were all reluctant to start negotiations with the U.S. while the surplus was still in force. M. Maurice Schumann, French Foreign Minister, said this would mean the Community would be negotiating from "a position of inferiority."

No specific mention was made by the Ministers of reports that the U.S. and Germany may have negotiated a private agreement under which the surcharge would be lifted on German exports, nor was the German delegation called on to explain the background to the reports. M. Schumann, however, told journalists last night that he considered such a bilateral arrangement "inconceivable."

## Treaty of Brussels?

BY REGINALD DALE, COMMON MARKET CORRESPONDENT

LUXEMBOURG, Oct. 19.

IRELAND today won authorisation from the Six to continue with its special schemes for attracting industrial investment after joining the Common Market, even though some of them do not conform with the Treaty of Rome. The investment incentives will, however, be subject to review.

This privileged status for Ireland was enshrined in the special protocol for addition to the Treaty of Accession finalised at a Ministerial session on the Irish entry negotiations. Dr. Patrick Hillery, the Irish Foreign Minister, said he was entirely satisfied with the guarantees afforded by the protocol, which he added would give Ireland an advantage over most other areas of the Community with which it will be competing for investment.

## New wave of political scandals rock Italy

BY PETER TUMIATI

ROME, Oct. 19.

A NEW wave of scandals involving top politicians and businessmen accompanied by denunciations, counter-denunciations and charges of political partisanship by certain sectors of the magistracy is rocking Italy.

Signor Giacomo Mancini, Secretary of the Socialist Party (PSI) and a former Minister of Public Works has addressed letters of protest to the chairman of the Chamber of Deputies, to the Rome public prosecutor general and to President Saragat, as chairman of the Superior Council of the Magistrature. In them he accuses a magistrate of the prosecutor's office of "arbitrary behaviour" and the whole Rome prosecutors office of "absolute incompetence" and of "openly violating all the dispositions designed to protect the freedom and dignity of the citizen."

The magistrate concerned, Sig. Franco Plotino, had transmitted to the chamber of deputies a report on the result of his investigations on the alleged misconduct of a former director general of the Ministry of Works Highway Authority, ANAS. It alleged that two former Ministers of Works, Sig. Giacomo Mancini and Sig. Lorenzo Natali had violated the law while they were Ministers.

## DANISH IMPORT SURCHARGE

## Long-time need for drastic measures

BY OUR COPENHAGEN CORRESPONDENT

THE DANISH Government's surprise decision to impose a 10 per cent. import surcharge on most goods apart from raw materials and unprocessed foods, has come just two months after President Nixon imposed a similar surcharge on imports to the U.S. and has been at least partly inspired by it. Yesterday the Finance Ministry, Mr. Henry Greenbaum acknowledged that the Danish tax was against EFTA and GATT rules, but he pointed out that other larger countries, such as Britain and the U.S., had broken these rules when they thought the condition of their own economies warranted it.

thought it would be the parity of the kroner. But this was firmly ruled out by the previous government and again yesterday by the new Prime Minister, Mr. J. O. Krag, who said that the Government was determined to maintain the parity of the currency. The reason for this addition to the stable kroner rate is that in 1967, when the Danish Government followed sterling down with a devaluation of 7.9 per cent. against the dollar, it proved extremely difficult to control the inflationary effects. Denmark also has a high ratio of raw material and machinery in its imports, and some Danish authorities hold that devaluation, by raising import prices, merely worsens the unit cost position of Danish export products.

## Enormous debt

In Denmark's case, the need for drastic measures to put the country's external balance back into surplus is unmistakable. There has been a current balance of payments deficit every year since 1963, amounting last year to just over Kr.4,000m. (222m. more than 3 per cent. of the GNP. An enormous foreign debt has been built up, now approaching Kr.20,000m. more than Kr.7,000m. of which is short-term. The foreign exchange reserves, meanwhile, are a mere Kr.3,000m., barely enough to cover one month's imports.

It has long been apparent that the Government would not be able to finance this enormous deficit for much longer. The international monetary crisis has made the prospect of raising more long-term loans extremely uncertain. But if something was going to give, most people

improvement as the result of the trade balance. Last year the trade deficit came to Kr.2,200m. more than double the size of the current deficit itself. The import total was Kr.32,884m. and exports came to Kr.24,672m.

In fact, the trade deficit so far this year has shown a slight improvement as the result of

the previous Government's determination to bring public expenditure and private consumption under control. Economic activity is now very slack, and the GNP this year is not expected to increase by more than about 2 per cent. The even though unemployment, now about 2.3 per cent. of the labour force, has remained moderate. Exports have increased rather more slowly, by 8.8 per cent. in the first eight months, but the increase in imports has been cut from last year's 14 per cent. only to about quarter, or 30 per cent.

## Bad luck

How far the import surcharge can improve matters remains very much in doubt. The Government maintains that it should improve the competitive position of Danish industry, which is why raw materials are exempted, but industry depends also on large imports of machinery and semi-manufactures, so that, while the surcharge may check import growth, it is not certain that it will work wonders for industrial competitiveness.

Denmark got itself into its present mess partly by bad luck and partly by mismanagement. The country is in a difficult period of transition from a primarily agricultural economy to one that is dominantly industrial. Fifteen years ago about two-thirds of her exports consisted of agricultural products, but today the proportion has been reduced to about a

quarter, or 30 per cent. This transition has necessitated a high level of imports stimulated by the rapid expansion of industrial investment, and in the early 1960s, as part of the industrialisation policy, the Government deliberately allowed the current balance of payments to go into deficit. The policy was extremely successful at first, combined as it was with the freeing of trade within EFTA and an expansive period for international trade as a whole.

But at the same time, the Government launched a major expansion of public sector expenditure, which in each year since 1960 has increased by about 15 per cent. (in current terms), much faster than the growth of the GNP. This led to the development of excessive demand pressures and exacerbated the balance of payments position. It also gave an unnecessary stimulus to inflation, and Danish prices in the 1960s increased faster than those of any other OECD country except Iceland.

The previous Government tried price-freeze measures to halt inflation, but without much success, and in April it replaced the freeze with new rules making it an offence for companies to pass on wage drift in the form of higher prices. This too appears to have been a complete failure. Hourly wage rates in the first seven months of this year were 12.3 per cent. up, and prices since April have increased by 4.7 per cent.

The price freeze measures, by cutting profit margins, have only exacerbated the stagnation in industrial investment which has

gradually become evident in the last two or three years. Since 1965 it has probably not increased at all in real terms and has risen by only about 30 per cent. in money terms. The underlying cause is probably the fact that the public sector has absorbed an excessive proportion of the nation's resources. The consequences of failing to switch resources out of the public sector and housing, and into export and import-competitive industry, were outlined earlier this year in startling terms by a Ministry of Finance report on the country's long-term economic prospects.

## No problems

Even if public sector expansion in the 1970s was reduced to half the rate of the previous decade, it said, the industrial labour force would fall by 20 per cent., taxation would grow from the present 49 per cent. to 80 per cent. of the national income, and private consumption for the population engaged in the active labour force would not be able to increase at all. It predicted that if the balance of payments deficit was not turned into a substantial surplus within a few years the requirements of the foreign exchange position would force stagnation and unemployment upon the country. The Government will not have any Parliamentary problems in getting its surcharge legislation accepted, but whether it was the right action to take, especially amid widespread fears of the growth of protectionism in world trade, is another matter.

## Spanish police clash with car workers

BY OUR OWN CORRESPONDENT

MADRID, Oct. 19.

THE Spanish Government today ordered the provisional closure of the Barcelona SEAT motor factory after clashes between the police and some 6,000 workers. Trouble began yesterday morning when some 20 dismissed workers snuggled themselves into the factory together with the men of the morning shift. Egged on by them, according to a company spokesman, the 6,000 workers of the morning shift went on strike a few minutes later without warning or explanation.

Police were called in when towards mid-day yesterday some 4,000 workers staged a demonstration near the main office buildings. The workers then clashed with mounted police, and at least five policemen were hurt. Shots were heard later and several workers were wounded when one of the police officers, surrounded by demonstrators, fired his pistol. The workers were dispersed late in the evening and about 30-40 men were arrested.

Thousands of shouting workers and students today massed outside the factory to demonstrate their solidarity with the strikers. At least five policemen and three factory guards, as well as a number of workers, were injured and more than 30 strikers were arrested in the fighting.

A company spokesman stated that comparatively little damage was done. However, production would be stopped for several days.

The week-long strike wave in the Asturias coal mines in north Spain is also spreading. Mining operations in the State-controlled Lunosa company's pits have been practically paralysed.

## Brezhnev study of students

MOSCOW, Oct. 19.

SOVIET Communist Party leader Leonid Brezhnev today called for sustained Party supervision of the nearly 5m. students in the nation's universities and technical colleges.

Speaking at a Kremlin rally of students, he said: "not a single question of principle about the work of the higher educational establishments must remain outside the field of vision of the Party organisations. The Party organisation of the university or institute is the political vanguard of the collective, and the Party committee at the higher educational establishment is its fighting headquarters."

He said the Soviet leadership had recently approved plans to increase students' stipends, build many new hostels, and improve catering, medical, sports, and holiday facilities for them. During the 1971-1975 plan period a extra 1,600m. roubles (over \$80m.) was to be allocated to increase stipends and raise the number of students receiving them.

Our East European Correspondent adds: Mr. Brezhnev's remarks are a reflection on the Soviet leadership's continuing concern to improve both the quality and the quantity of students receiving tertiary education.

## BOURSE INQUIRY ON PINAY BOND

PARIS, Oct. 19.

THE PARIS Bourse Commission had decided to launch an inquiry into trading in the gold-backed Pinay bond on the Paris Bourse between October 11 and 12.

Bourse sources noted that trading in the Pinay bond on October 11 and 12 reached volumes of 23.5m. and Fr.34.4m. respectively, against an average of 15m. daily for the first nine months of the year.

## French urge air retaliation

BY ADRIAN DICKS

PARIS, Oct. 19.

THE FRENCH aerospace industry has formally asked the Government to press for a 15-18 per cent. EEC tariff in Brussels against U.S. aircraft, in retaliation for the imposition of the 10 per cent. surcharge on European aircraft sales to the U.S.

Announcing this here today, Henri Ziegler, chairman of the industry's trade association and chairman of the leading aircraft builder, Société Nationale Industrielle Aérospatiale, told Le Press that the French manufacturers' action was "regrettable if indispensable."

It would be difficult for European countries to agree the action, but he felt sure that most would agree that "we cannot tolerate discrimination now falling 10 per cent. against our aircraft while American aircraft fly into Europe freely."

M. Ziegler went on to attack the "abnormal and unbalanced" pricing of major aircraft markets between American and European companies. Citing EEC commission figures, he remarked that U.S. aircraft manufacturers had 15 per cent. of the world as they did for other types of aircraft, including 98 per cent. of the domestic U.S. through the separate pool of

market. "It is a matter of life and death for us that we seek to improve our share. The problems in our way are not technical but are problems of nationalism and prejudice," M. Ziegler said.

The U.K., by vigorously protecting its domestic aircraft market, had achieved a share of 11.3 per cent. for U.K. manufacture, while U.S. aircraft needs but from the "realm of the imagination," M. Ziegler declined to give specific examples.

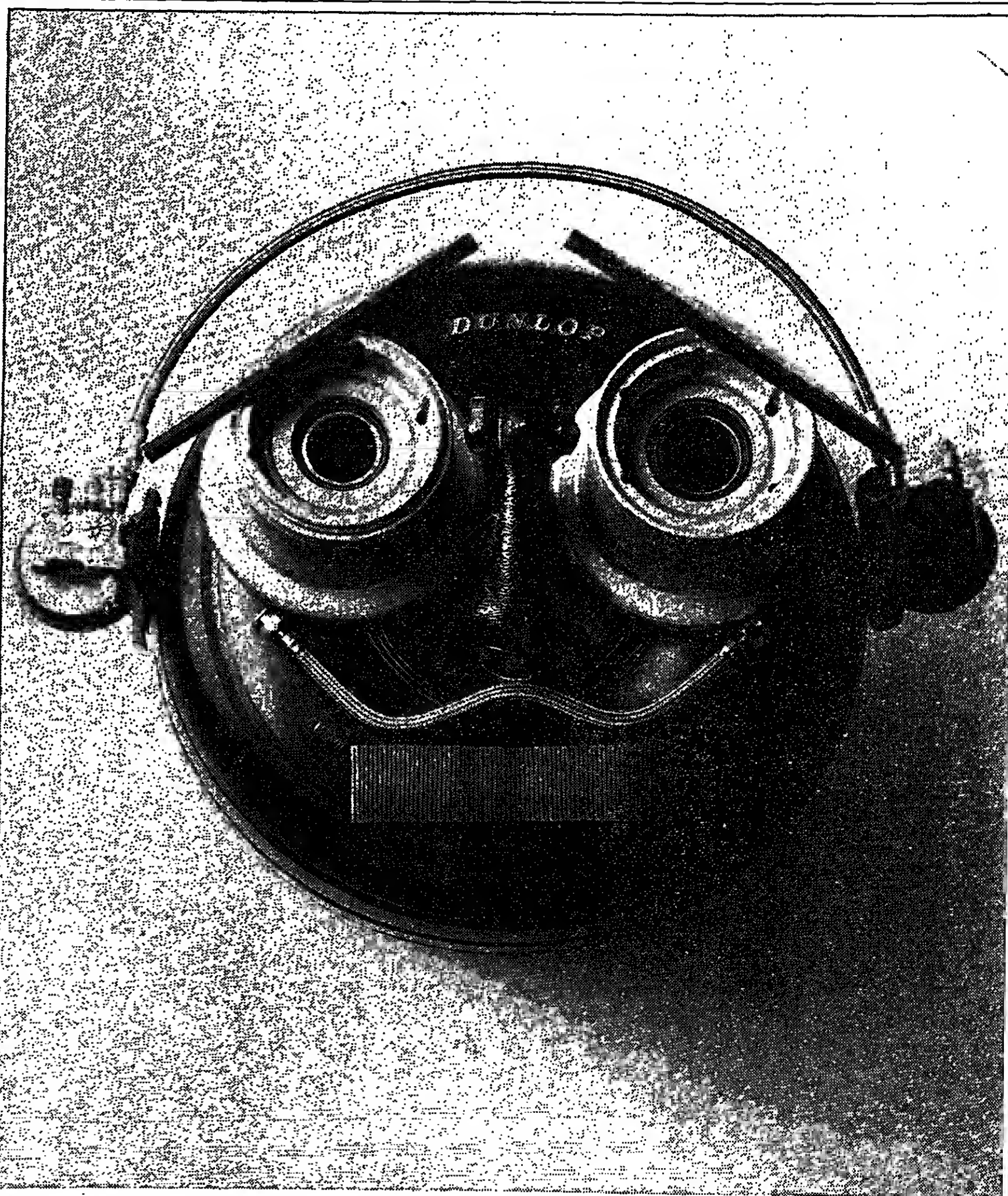
## France ends investment \$

BY ADRIAN DICKS

PARIS, Oct. 19.

THE FRENCH Finance Minister, M. Valéry Giscard d'Estaing, today announced the abolition of the investment dollar as part of a policy to improve the working of the dual exchange market system set up in August.

As from tomorrow French portfolio investors in Wall Street will buy their dollars through the floating or financial market, as they did for other types of investment abroad, instead of points below the commercial rate of 5.5448.



## Dunlopilot

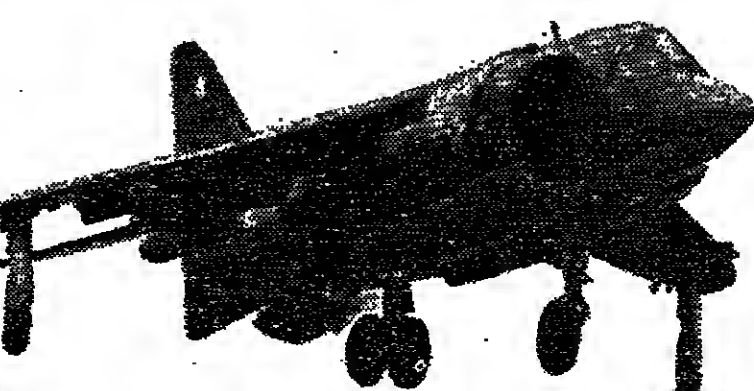
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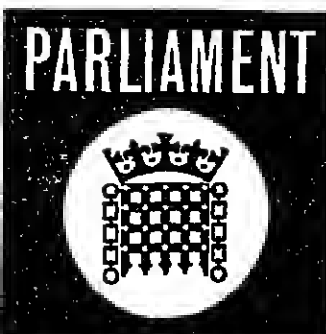
In collaboration with European aircraft manufacturers, we are making major contributions to important Dunlop-Common Market 'firsts'—among them, the Harrier jump jet and Concorde. We have created new tyre technologies to resist the powerful downblast of heat from the Harrier's VTOL engines and the extraordinary stresses of supersonic flight and landing.

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## Stable food prices forecast

SIGNS OF the world food price storm "blowing out" were seen by Agriculture Minister Mr. James Prior in the Commons.

### Confident

Acknowledging that the food price index had risen by 11.6 per cent. between June, 1970, and August this year, Mr. Prior stuck to a contention for which he had previously been strongly criticised—the contention that some less than scrupulous traders had taken advantage of confusion over decimalisation to push some prices higher.

But the Minister refused to be hurried into indiscretions to which Labour MPs plainly considered him vulnerable. He was confident that the measures taken by the Government, together with the CBI initiative to restrain price increases would help to combat the rate of inflation.

Between 30 per cent. and 50 per cent. of increased food prices over the past year had been due to higher world prices, and it was on this front that Mr. Prior said he was now "expecting something better."

As far as the inflationary element was concerned, the Minister added: "The quicker and sooner that wage increases come down to realistic levels, the quicker we will get on top of it."

In the first Question-time cross-examination of Mr. Prior since last July, Labour MPs left no useful briar-net out of their barage. The still rising food prices were a scandal, they declared, so was the profiteering and fiddling over decimalisation.

Tory promises over prices were the "biggest confidence trick in history," and Mr. Prior was urged to come clean and accept responsibility for the appalling increase in the cost of living and not "like the rest of the lame ducks on the Government front bench," blame the situation on the previous Labour Administration.

Labour's anti-marketisers took a prominent part in the attack, with promises of even higher prices when we went into Europe.

**Faster**

The Minister protested at extravagant accusations, but Tory anti-marketiser Sir Gerald Nabarro also maintained that the Government should provide some explicit assurances in this field—particularly as to how the VAT would affect prices. Even if the proposed new VAT was not applied to food, it would be applied to the distributive process and therefore, to some extent, would act in the same way as the SST in increasing prices, Sir Gerald argued.

Mr. Prior thought the Chancellor should answer that question. But on prices generally he insisted that increases had been running at a considerably faster rate outside the Market than inside it.

**Scottish MPs see Ministers**

By Richard Evans, Lobby Correspondent

TWO GROUPS of Scottish MPs, one Conservative and one Labour, had separate meetings with the Prime Minister yesterday to discuss Scotland's unemployment problem and the prospects for industrial growth.

The Labour delegation, led by Mr. William Ross, "shadow" Secretary for Scotland, Mr. William Hannan and Mr. Bruce Millan, emphasised the "disastrous" employment situation.

There was a widespread lack of confidence and pessimism about the future was growing. What was needed, the MPs argued, was the introduction of major new industries to provide long-term employment.

For this reason the importance of an early decision on the Hunterston steel complex and deepwater port was impressed on the Prime Minister, who was accompanied at the meeting by the Secretary for Trade and Industry, Mr. John Davies and the Secretary for Scotland, Mr. Gordon Campbell.

One of the points put by the Tory group, led by Mr. Michael Clark-Hutchinson, was the need to develop a distinctive policy for the older industries, including paper-making which were going through a difficult trading situation and which could be adversely affected by entry to the Common Market.

The Prime Minister agreed that the lack of confidence in Scotland was very serious and he promised to consider all the points put to him. His general attitude, according to the deputations, was that the Government had put a rational policy in hand and this was taking six months or more to work its way through.

# Labour fails to ruffle Heath over EEC free vote

BY PHILIP RAWSTORNE

IT WAS a half-hearted Opposition that set off in the Commons yesterday in pursuit of the Prime Minister and the Common Market. Nearly half the Labour MPs, for a start, were not so much chasing as trying to keep up with his free vote. And the cry of the rest never came close enough for discomfort.

If Mr. Heath is on the run, as some Labour MPs claim, it did not look yesterday as if he is going to be caught. Not until after he gets to Europe, at least. Mr. Roy Jenkins, a silent front bench observer, left the scene of the hunt before it was over—though not unnoticed by a few snarling glances from his back-benchers.

It was Mr. Michael Meacher (Lab., Oldham W.) who sounded the first cheering Labour view. Mr. Heath had been forced to acknowledge that he could not carry the Common Market decision purely on his own front vote, he said. Would he now follow his new policy to its logical conclusion and, in view of public opinion, not carry the country into the EEC at all?

Parliament would express its opinion in the traditional way, as Mr. Wilson agreed it should, reformed Mr. Heath with the authority of one who, as he admitted yesterday, keeps the Labour leadership's memoirs with other useful books of quotations in his Downing Street library.

Why had the Prime Minister abandoned the duty of calling on his MPs to support the Government's policy, asked Mr. Nigel Spearing (Lab., Acton). Was it due to some of the 120,000 letters he had received since he took office?

Between 30 per cent. and 50 per cent. of increased food prices over the past year had been due to higher world prices, and it was on this front that Mr. Prior said he was now "expecting something better."

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Labour's anti-marketisers took a prominent part in the attack, with promises of even higher prices when we went into Europe.

**Urban**

Mr. Maudling said he had written to Sir Edmund Compton asking him to look into the particular allegations. He was certain the inquiry by Sir Edmund and his colleagues and a statement to the Commons and the publication of the committee's report would be the "right way to go about it."

Mr. Reginald Paget (Lab., Northampton) said that information was being obtained from informants which had resulted in our being able to save the lives of a number of our troops.

"Would you not agree that so long as that sort of information continues there are some of us not too much concerned as to the methods used to get it? One cannot win a guerrilla war with gloves and it is unfair to ask our troops to do so."

Mr. Maudling replied: "Intelligence is of enormous importance in defeating the gunmen, but it is not the only method."

**Regret**

The Opposition also applauded alterations considered to be "real concessions" to better community relations, and preliminary warnings from the Tory benches in delivered by Mr. Enoch Powell were disregarded.

Mr. Powell criticised Mr. Maudling for agreeing to insert in the Bill an amendment which would safeguard Commonwealth citizens and aliens already settled in Britain.

Mr. Powell said that the amendment was something undesirable and I believe we shall come to regret this. I believe that further legislation will in consequence be necessary," he said.

The amendment will allow people already settled here, including aliens, the right to come and go as they wish. It also allows immigrants already settled here to bring their wives and children with them.

Mr. James Callaghan, "shadow" Home Secretary, asked Mr. Maudling what persuaded him to change his mind to which Mr. Maudling replied: "I never mind eating my words if I am convinced it is in the public interest to do so. I am sure you were Minister you

"Of course the Government get the best result," he added pointedly.

The Prime Minister, looking more, it will get the support of the great majority of them."

The loyal Tory cheers at that only confirmed the belief of Dr. John Gifford (Lab., Dudley) that the free vote was "totally bogus."

With such little confidence in getting a majority, what plans were being made for a reshuffle of Ministers if he did not get into Europe?

Any Government is entitled to ask the whole House for support," replied Mr. Heath. "If they are all free to express their support, then perhaps we shall

principles on Rhodesia—a question which also appeared a far more profitable pursuit to Mr. Wilson than the EEC vote.

Alfred Morris (Lab., Wytham), a leading anti-marketiser, with "heing" envious and jealous of Tory freedom.

And he advised a puffing Mr. Michael Foot to consult his own Chief Whip as to whether the Common Market vote was an issue of confidence.

Mr. Foot, considering Mr. Heath had been such an "easy push-over" on the Common Market, went on worrying whether he would stand by his

principles on Rhodesia—a question which also appeared a far more profitable pursuit to Mr. Wilson than the EEC vote.

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## Other Overseas News

## Queensland share inquiry continues

By Our Own Correspondent

CANBERRA, Oct. 19. The Senate committee inquiring into the affairs of Queensland, the Naborlek uranium miners, today made public its first direct results of its investigations of share-dealing prior to the public announcement on Naborlek on September 1 last year.

The committee chairman, Senator P. E. Rae, said it appeared that on the day before the public announcement a senior Australian mining engineer, Mr. J. H. Robben, his wife and companies in which he was either a director or a shareholder had bought at least 500 Queensland Mines shares—about 30 per cent of the day's turnover in Sydney and Melbourne. He said a significant percentage of the other shares which changed hands on the day had gone to London and the committee had been unable to see them further.

Senator Rae said the day in question, August 31, had been the first trading day after a visit to Naborlek by a team of directors of Queensland Resources (a substantial shareholder) and Mr. Robben, who as a director of neither company, he said, the August 31 purchases had involved five brokers in Melbourne and Brisbane and a chain of companies which in one instance acquired investors to trace back seven steps to the Romanians. Mr. Robben would be invited to discuss the share dealings with the committee "at the earliest possible opportunity," Senator Rae said.

## CHINA SUPPLIES PLANT TO ROMANIANS

By Our East European Correspondent

CHINA is to supply Romania a complete plant and technical assistance under the terms of a bilateral agreement just signed in Peking. The agreement was signed by the Chinese Minister for External Economic Relations, Wang Yi, and by the Romanian Minister for Machine Building, R. Ion Avram.

No further details were given about the plant or projects involved, but it is known that the agreement comes in the wake of intensive bilateral talks in Moscow involving a Romanian government delegation—and in which, when recent visitors included a senior delegation on the Bank of China. A Romanian industrial exhibition, which has been given considerable publicity by the Chinese, has just opened in Peking.

## Rhodesian sanctions body shows concern at leaks

BY BRIDGET BLOOM, AFRICA CORRESPONDENT

THE Commonwealth Sanctions Committee, which met in London yesterday, has expressed its "deep concern" at leaks in economic sanctions against Rhodesia. In a communique issued after the meeting, the Committee particularly criticised continuing trade in tobacco, minerals and automobiles and deplored the decision of the U.S. Senate to lift the embargo on Rhodesia.

The Committee called for a strengthening of sanctions by all Commonwealth and UN members in an apparent effort to stiffen the resistance of the British Government against lifting sanctions on Rhodesia before an acceptable settlement has been achieved. Some pressure has obviously come from its African and Caribbean members.

The meeting took place on the eve of a fresh round of talks between Britain and Rhodesia, which is being conducted by three Foreign Office officials who leave London tonight for the Rhodesia capital.

## Mrs. Gandhi rules out mediation

BY OUR OWN CORRESPONDENT

INDIA'S PRIME MINISTER Mrs. Indira Gandhi today spoke of her anxiety to avert war with Pakistan but ruled out the possibility of either talks with President Yahya Khan or mediation by a third party. At a Press conference here today Mrs. Gandhi said that the desire to avoid war was not "a one-sided affair" and you cannot shake hands with a clenched fist.

She described the situation on the Indo-Pakistan borders as "very grave" and admitted that heavy troop concentrations and movements had been made on both sides. But she rejected suggestions that India should draw its troops back.

## Pakistan warns India over airspace violation

RAWALPINDI, Oct. 19.

PAKISTAN has warned India that its air force will take "appropriate action" if Indian aircraft "continue violation of Pakistan's airspace." The warning was given in a telegram sent by the commander in chief of the Pakistan Air Force, Air Marshal A. Rahim, to his Indian counterpart in an official announcement said today.

The telegram said "Indian aircraft have been violating air space over both wings of Pakistan for some time. Lately such air violations have become more frequent, deliberate, and provocative. Violation by an Indian Air Force Canberra in the early hours of October 18 in an area south of Bahawalpur in West Pakistan is the latest example. If these violations continue, the Pakistan Air Force will have to take appropriate action."

Our Karachi Correspondent writes: At least two political parties, Tehrik-i-Islahat of Air Marshal Asghar Khan and Maulana Bhashani's pro-Peking faction of the National Awami Party have finally decided not to participate in the coming by-elections in East Pakistan. Marshal Asghar Khan has withdrawn because he thinks the elections might be "rigged". A National Awami Party workers' meeting presided over by the general secretary, Mr. Masihur Rahman, in Dacca, after the lifting of the ban on political parties' activities felt that conditions in East Pakistan were not conducive for holding elections. The meeting resolved that so long as the "political situation" acceptable to all was not found, by-elections should not be held and the transfer of power held in abeyance.

## Arab petroleum states meet in December

By Our Own Correspondent

KUWAIT, Oct. 19. THE TWICE delayed seventh Ministerial Conference of the Organisation of Arab Petroleum Exporting Countries is now scheduled to take place at Abu Dhabi in December.

On Monday the planned session here could not get under way because of the absence of Mr. Ezzedin al-Mabrouk, the Libyan Minister of Oil and Mineral Resources, and Mr. Belaid Abdesslem, Algerian Minister of Oil and Mineral Resources, failed to appear. Their absence was apparently due to the fact that the members had not agreed in advance to the admission of Iraq as a member.

This was why the OPEC conference was postponed last month and a previous meeting in June broke up in disarray. The main opposition to Iraqi membership has come from Saudi Arabia which is backed by the conservative Gulf States of Qatar, Abu Dhabi, Dubai and Bahrain, all of them fearful of Baghdad's revolutionary ambitions in the region. Kuwait has diplomatically remained neutral in the dispute while, predictably, Algeria and Libya have supported the Iraqi application.

## HONG KONG'S GOVERNOR GOES

By Our Own Correspondent

HONG KONG, Oct. 19. AMID a chorus of praise for the way he has seen Hong Kong through some of its most difficult times Sir David Trench, Governor of Britain's largest remaining Crown Colony for the past seven-and-a-half years, left here today.

The last of the Colonial Service Governors, Sir David's tour was twice extended as Britain procrastinated on naming a successor. It was not only straddled a period of the fastest economic growth the Colony has ever witnessed, but has also been punctuated by a series of crises. His successor is Sir Murray Maclellan, a former diplomat.

## SOUTH ASIA

## A sub-continent breaks up

BY NEVILLE MAXWELL

CONTEMPORARY events usually loom too close for the historical pattern behind them to be discerned. This is not the case, however, with Pakistan's present convulsions—they slide smoothly into place as phenomena of the classical post-imperial political dissolution of the South Asian sub-continent.

The first break in this process took place the moment the British withdrew, when what they had ruled as India was split up politically into two parts, and physically into three. The anomalous geography of what became Pakistan, in two separated and diverse territories, made the east-west pull the natural fault-line for the next break.

## A milestone

Whether it be seen as the Bengal War of Independence or as the Bengal Mutiny—the opposed perceptions, echoing 1857, held respectively in East and West Pakistan—the attempt of the Bengal province to detach itself from West Pakistan's control, with the Army's ferocious crushing of that attempt, must be a milestone for the sub-continent. That Pakistan can never be the same again goes almost without saying; its two wings can be held together now only by the iron brace of the military.

A united, democratic Pakistan may always have been a contradiction in terms, but from now on the country might conceivably be one or the other but never both. And the birth of Bangladesh, aborted though that may have been by the Army's repression, seems bound also to have repercussions throughout the sub-continent.

Geography put East Bengal in the van of the sub-continent's reversion into the components from which the British assembled their Indian Empire. The Bengalis of Pakistan are separated from their metropolitan authority not only by a thousand miles and the intervening bulk of India, but also by a vast cultural scarp, made that abrupt by the very fact of Pakistan's working to pull the country to pieces, and the Army to the Bengali the West Pakistani is the only agency with the will

is as alien culturally as an Afghan or a Persian. West Pakistan is an extension of the Middle East; East Pakistan an annex of south-east Asia.

But if the essential and most explosive element in Pakistan's heterogeneity lies within the great east-west straddle across the sub-continent, the diversity within West Pakistan itself is politically volatile. The demand for dissolution of West Pakistan into its component provinces was one potent element in the charge that blew President Ayub Khan out of power in 1969, and one of the first actions of President Yahya Khan when he took over was to concede it. Now, as well as his overriding military problem in the East wing he has the political problem of evolving a system for the West wing which will accommodate the escalating demands for provincial autonomy there with the army's granite insistence on a strong central Government.

In the West wing Mr. Z. A. Bhutto, with strong popular support in Punjab as well as in his own province of Sind, is pressing hard for the lifting of martial law and implementation of President Yahya's commitment to restore constitutional government. His People's Party has reportedly organised a cadre, almost a para-military force, the "People's Guards," which in the already inflamed political atmosphere seems all too likely to strike dangerous sparks. And Mr. Bhutto may find himself in the same situation as Sheikh Mujibur Rahman created for himself in East Pakistan—caught between the attitudes shaped by his own often inflammatory rhetoric and the inescapable fact that power lies with the Army.

It seems too much to expect that the Pakistan Army, powerful as it may be and ruthless as it has shown itself, could contain a violent agitation for autonomy in the western provinces while simultaneously holding down East Pakistan. But that is the prospect. The strongest political forces in Pakistan are working to pull the country to pieces, and the Army is the only agency with the will

and, for the present anyway, the power to resist.

The Indian Government's reaction to the developments in Pakistan has been careful, strong and public condemnation and open sympathy with those who have proclaimed Bangladesh, going at least as far as providing "privileged sanctuary" for resistance forces, has not been pushed to the extent of recognition of the separatist movement as an independent government. India's greatest contribution to East Bengal separatism, the ban on Pakistani overflights, sprang not from support to the Bengalis but from another round of the old quarrel over Kashmir, but the Pakistani version of this incident, which has it rigged by the Indian Intelligence bureau, should perhaps not be dismissed quite out of hand.

The thin end of the wedge of Bengali separatism in Pakistan was the complaint of regional disparity, articulated and documented from the early 1960s. Similar complaints are now widely being voiced by Indian state governments. Relatively backward states complain that the centre, responsive to political pressures from more prosperous or assertive state governments, follows policies which simply widen disparities. States such as the Punjab argue to the contrary that investment should be heaped where the best returns can be expected.

There is nothing new in such complaints and arguments, which are inherent in the development process, especially in such a federal structure as India's. But the consensus that appears to be emerging between all India's state governments, which are seeking thorough consideration of the centre's powers vis-à-vis the states, is new. The de facto devolution of political authority from the centre to the states has already effectively hamstringing central planning, and it is doubtful whether anything the centre can do now would reverse that trend. Mrs. Gandhi, the Prime Minister, is talking about strengthening the Planning Commission; but

among the states there is talk of setting up their own autonomous planning commissions.

Are such attitudes and budding demands among Indian states the early steps on a political road leading towards something like Sheikh Mujib's six-point demand for total regional autonomy? If the very suggestion must invite outrage or derision from expatriate Indians and their local clique, I can recall the editorial denunciation in 1961 indicating nascent separatist trends in the east wing. Of course, Mrs. Indira Gandhi, with her renewed authority after the general election victory, is in a much stronger position to deal politically with the states' demands in India—but Mrs. Bandaranaike's problems in Ceylon could foreshadow Indian developments. Mrs. Bandaranaike, like Mrs. Gandhi, was not long ago swept back into office on a platform of vague but resonant radical promises; but the compulsions of politics, Ceylon's economic straits and the constraints of the constitution have meant that her performance has not diverged markedly from those of her conservative predecessors.

## In Ceylon

The failure of even declaredly radical governments to advance towards the revolution promised since independence led in the Guevarist revolt in Ceylon, in which Mao Tse-tung's comment on China's May 4 movement of 1919 seems to apply: the movement's "shortcoming was that it was confined in the intellectual tools and that the workers and peasants did not join in."

If Mrs. Gandhi also finds herself unable to translate electoral rhetoric into performance one consequence would be a fuelling of the revolutionary pressures already at work in India. (There the Maoist Communists are avoiding the Guevarist mistake, at least, and concentrating on arousing the peasantry.) And in addition failure in the centre's performance would also be likely to stimulate States' rights demands.

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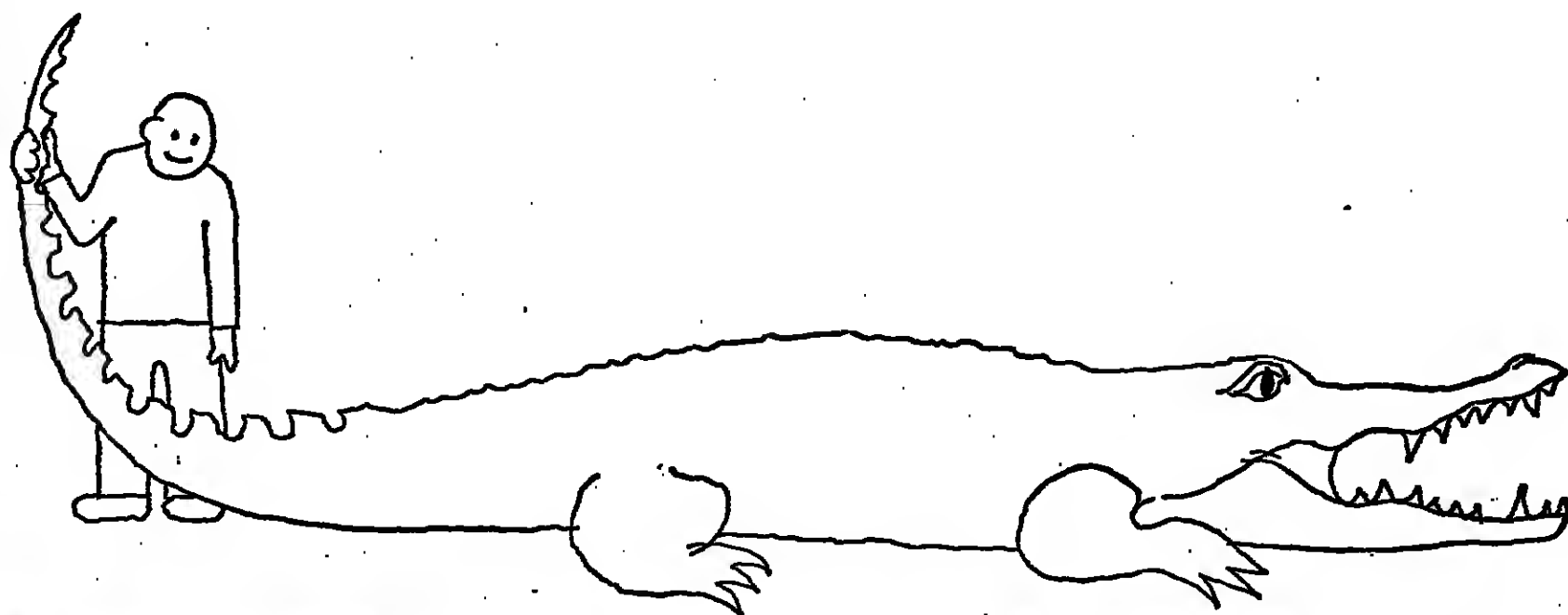
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# The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## PLASTICS

### Precision moulding of small gears

A U.K. company requiring 1m. gears a year will save £10,000 a year by changing from machined brass gears, specially made on the Continent, to moulded thermoplastic gears made by a British company in Suffolk.

The brass gears were machined to a tolerance of 0.01mm. but have been easily matched by the thermoplastic gears and have been improved to 0.005mm. If required, according to Mr. M. N. Jensen, commercial manager of Girdlestone Electronics, Melton, Hill, Woodbridge, Suffolk.

The company, which has manufactured aircraft aerials since the Second World War, has decided to diversify into thermoplastic moulding. Two years' development work at the company, preceded by work with other organisations, has enabled the chief engineer and designer, Mr. P. M. Jones, to establish what seems to be a new technique in the production of thermoplastic mouldings, achieving tolerances previously considered impossible.

Typical figures for the production of standard thermoplastic gears to be used in such applications as speedometer drives, chart drives, electronic equipment, autopilots, computer drives, and adding machines, tool design and manufacture, might take 16 to 20 weeks and cost about £600 to £1,000, to produce gears to minimum tolerances of about 0.010 mm., with little compensation for shrinkage.

#### Contrast

Figures quoted for the production of similar gears by Girdlestone provide a startling contrast: three to four weeks for design and tooling, at an average cost of £150, to tolerances down to 0.005 mm. (if required!) and with full shrinkage compensation. It is admitted that these are for single cavity moulds, as it has been found that for each additional impression dimensional accuracy decreases by 5 per cent. This is still cheaper than £1,200 for a six-cavity mould.

But Girdlestone is aiming for the small production run as well as the multi-millions required by the electronics and motor industries. If it costs £2 each to have 500 components machined from the solid, a total of £1,000, figures of £150 for tooling plus 10p per item (total £200) become attractive.

At the Woodbridge factory the procedure is to study the geometry of the component to be made, then advise the customer on choice of material and design amendments to meet the proposed operating conditions.

The form of the component is calculated on a computer to incorporate shrinkage factors, plus a spark gap because the mould machining operation is by electro-discharge. A master is produced, enlarged on a scale between 5:1 and 100:1 depending on component size. Optics are used to ensure accuracy to 0.0025mm. for the master, which guides the machining of electro-discharge cutting electrodes. Maximum tolerance for the electrodes is also 0.0025mm.

The cavity is sunk into a specially prepared set of impressions made from hardened nickel chromium steel (EN 30B). One of the major features of the Girdlestone technique is that the customer does not have to pay for a holster, but only a pair of impressions which are made to fit an existing standard holster, again of special steel.

Each interchangeable impression is a self-contained unit with its own ejector system for removing the moulded component. A reciprocating screw moulding machine is used with infinitely variable injection speed, injection pressure, follow-up pressure and screw speed.

The whole process is carried out in what are almost "clean room" conditions of controlled temperature, humidity, and atmosphere. Quality control is strict, and every tenth component is inspected, including optical checks at magnifications between 10:1 and 50:1 against a master form.

TONY FRANCE

## MATERIALS

### Glass and paper make good bricks

IN THEIR EFFORTS to find profitable outlets for recycled waste materials, research workers have come up with bricks made from old newspaper and broken glass.

Those made from crushed glass are said to meet the standards of the American Society for Testing Materials. They were developed by Tekology Corporation under grant from the Glass Container Manufacturers Association, of 330, Madison Avenue, New York City, U.S.

The ground glass is combined

with binding chemicals, cement and water. The test bricks passed the weathering standards and samples were sent to members of the Association to arrange for manufacture in their areas. The bricks were made in white and five colours.

The newspaper bricks were developed privately by Robert Metteson, of Alamo, Calif., U.S. The paper is shredded, mixed with "potomium" cement, sodium silicate and gypsum, and compressed at 2,000 psi. Weight is 28 oz., about a third that of clay bricks of the same size, and about half the weight is paper.

Metteson says they will float on water, can be held together with ordinary mortar, and will cost only 70 per cent. as much as clay bricks in that area. They cannot be used for floors or paving because the paper surface scuffs, but the bricks are said to be waterproof and fireproof.

## TRANSPORT

### Comfort in stationary aircraft

SOMETIMES aircraft passengers have to wait for varying periods before take-off, and with the engines not started, which means that heating and ventilating systems are not operating.

### Axle load weighing system

PORTABLE weighing equipment for measuring road vehicle axle loads up to 10 tons, designed by the Road Research Laboratory, is now being marketed by Trevor Deakin, PO Box 4, Shepperton, Middlesex.

The system which is mainly intended for traffic survey work has two main units for weighing purposes: a weighing platform and an electronic indicating unit. The low platform ensures minimum disturbance of the load distribution across the axle of the vehicle, and no special site preparation is required before setting up the system. The weighing platform measures 20 x 28 x 3½ inches and weighs under 100 lbs.

To cater for situations where recordings of data have to be made, an alternative form of measuring system is offered, providing information storage facilities on punched tape. A keyboard supplied with this recording system enables entries to be included in the record of direction of travel of the vehicle, commodity carried, type of vehicle, and number of axles, and whether it is empty, half or fully loaded.

## COMPUTERS

### Three trade groups in joint study

BUSINESS Equipment Trade Association (BETA), the Computer Services and Bureau Association (COSBA) and the Software Houses Association (SHA) are investigating ways of co-operating more effectively in the future.

They recognise that all three Associations are involved in the computer field and while they tend to express different interests and responsibilities, these may prove to be complementary and have many points in common.

These aspects will be closely considered in the interests of the development of computing in the U.K. and of the members of the three associations and any further statement must await completion of this study.

## CONSTRUCTION

### Vibratory techniques studied

MANUFACTURERS and users of construction equipment were represented at discussions at the National Engineering Laboratory, East Kilbride, yesterday in an attempt by the Laboratory to establish a direct link with an industry and demonstrate the relevance of its work to the needs of that industry.

One of the main topics concerned the Laboratory's research work on vibratory techniques sponsored by Birmingham and Newcastle Universities. This could, in N.E.L.'s view, revolutionise present methods used for cutting and shifting soil, pile driving and concrete breaking and has now reached a stage where N.E.L. is seeking industrial partners to participate in practical development and subsequent commercial exploitation.

## CALCULATORS

### Hitachi challenge

NO ONE should underestimate the seriousness of the challenge thrown down yesterday by the giant Hitachi company of Japan with the launch on the British market of a series of four electronic calculators. The challenge goes far beyond this area of the business equipment market since it is based on total confidence in the electronic components from which the calculators are built up.

This confidence is only too clearly demonstrated by the fact that Hitachi, through the chosen distributors in Britain—AML Distributors—is offering an unconditional guarantee on components and labour for the hitherto unheard-of period of five years.

AML is devoting itself exclusively to the promotion of the Hitachi series, the managing director, Mr. A. Rodgers, disclosed yesterday. He indicated that Hitachi had decided to back his company with funds to an undisclosed total, thought to be over £1m.

Using the 70 Ryman business equipment outlets as focal points, AML is aiming for 10 per cent. of the booming U.K. calculator market this year. According to Mr. Rodgers, this means the company must sell between 4,800 and 5,000 calculators in its first year of operations, the U.K. market being estimated at close on £10m. per year at the moment, rising to between £35m. and £45m. by 1975. These sound like fantastic growth rates considering the rather depressed conditions in business and industry generally. But even on these growth figures, Britain will still be well behind other European countries in its per capita use of calculators, primarily because decimalisation is so recent.

There is little doubt that AML/Hitachi is going the right way and to achieve this growth rate and more, since so one, so far as is known, is offering anything like this length of guarantee. More important still is the fact that prices will remain stable; that the company will not be imposing a service levy; and that leasing has been arranged.

Meanwhile Ryman, for its part, is seeking to expand the number of its sales centres from the present 70 and it intends to open new ones in major business centres at the rate of one a year over the next five years. Hitachi, whose annual turnover is now \$3,000m., spends 6 per cent. on research and development.

## ELECTRONICS

### Thin X-ray storage screen

A THIN screen that can store X-ray images for several hours to permit long-term detailed study of a picture without continuous exposure to radiation has been developed by the electronic tube division of Westinghouse Electric in the U.S. If a permanent picture is wanted the screen is easily photographed.

The screen can also be constructed without storage capability. Then, it becomes a direct replacement for the standard fluorescent screen used to view changing as well as static X-ray images, but provides images ten times brighter, of three times better contrast and 10 to 100 times better resolution.

Exact details of the mechanism of the screen have not been forthcoming from the company, but the screen consists of two layers, one photoconductive and the other electroluminescent.

The photoconductive layer is sensitive to X-rays. Deposited on it is the electroluminescent layer which gives the visible image. The layers are sandwiched between two electrodes to which an alternating voltage is applied in order to produce the glowing image of the pattern of the rays.

The company claims that the light weight, small volume, ruggedness and high contrast of the screen will make it particularly suitable in non-destructive testing in industrial production line applications. The screen can be used over and over again, thus making it a replacement for film and reducing costs, says Westinghouse.

### Beam-lead operational amplifier

THE FIRST of a new series of beam-lead linear integrated circuits, the MCBC 1709 operational

amplifier, has been introduced by Motorola Semiconductors of York House, Empire Way, Wembley, Middlesex.

The beams are cantilevered gold structures extending from the chip and which bond readily to the gold-metallised substrate, replacing the usual fragile connecting wires and providing one of the most reliable interconnection systems available. The chip is mounted in an inverted position with the beams providing both mechanical mounting and electrical connection.

For additional reliability, chip separation is performed by an etching process, eliminating possible fissures, caused by the mechanical stresses involved in mechanical separation methods.

The amplifier has an open loop voltage gain of 45,000, an output voltage swing of plus or minus 14 volts and a slew rate of 0.25 volts per microsecond.

## INSTRUMENTS

### Lengths run off from drawings

A SERRATED wheel and electronic memory are combined in a measuring device to take off piping runs and similar material requirements from engineering or construction drawings.

The usual way to measure the amount of piping needed, for instance, is to use a ruler to measure the lengths of pipe on the drawing. This, however, can lead to errors if the measuring process is interrupted, says Dietzen Electronics, of 453, Forbes Blvd., South San Francisco, Calif., U.S.

Dietzen offers the measuring wheel connected by cable to the memory unit. The memory is set to the scale of the drawing, down to 1/32nd inch to the foot. Then, as the wheel moves along the line being measured, a window in the memory unit shows the actual feet run.

The unit also has a calculator keyboard so that the same instrument can be used to multiply the feet measured by the cost of pipe per foot, giving the total cost of material for that segment of the work.

## POWER

### Cryogenic generator

A GENERATOR using cryogenic windings has produced 17,000 amperes at 9 volts.

Engineers of the General Electric Company had to solve two problems to an experimental approach to electric drive for ships. One was to provide low enough temperatures so that superconducting windings could be used, the other was to collect the huge currents generated by the machine.

The low temperature, some 450 degrees below zero Fahrenheit, was provided by liquid helium. The extremely heavy currents

were collected by liquid metal brushes. The result is a direct current generator only half the size of a conventional 150 kilowatt machine. If approved for shipboard use it would reduce the size of the propulsion plant by a half. Now on the drawing board are plans for a 30,000 hp motor and generator.

The generator itself is the homopolar type invented by Michael Faraday more than a century ago. It consists of a simple metal disc rotating between the poles of a magnet. Current flows from the centre of the disc to the outer edge. If the disc is turned by an outside force, the device generates electricity; if current is applied to it, it becomes a motor.

The windings are a tin-niobium alloy tape sandwiched between two sheets of copper. The rotor consists of four discs on the same shaft which is turned by an engine. As they turn, the current generated is picked up by pools of the liquid metal around their edges.

The metal itself is an alloy of sodium and potassium, which melts at 12 degrees F. It has a current capacity of 3,000 amperes per square inch, compared to only 100 amperes/in. for the carbon brushes generally used.

General Electric, 1 River Road, Schenectady, N.Y., U.S., sees two main fields for the finished combination of generator and motor. One would be for ship use, where the two machines are close together. Because of the size of the conductor required, it is not feasible to transmit the heavy amperage very far. This type of installation could also be used in steel mills, where close control of roll speed is necessary. Direct current motor speed is easily controlled by varying the voltage.

The other field of use is electrochemical processing, such as electrolysis of aluminium or electroplating. Both these methods require heavy currents but only low voltages.

In Britain, I.R.D. of Newcastle-upon-Tyne, leads the field in superconducting motor work with one large unit already in and operating at the CEBG centre, Fawley.

By agreement between the Financial Times and the BBC, information from The Technical Page is available for use by the Corporation's External Services as a source material for its own radio broadcasts.

## Face facts

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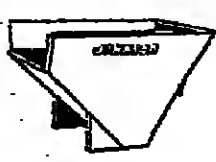
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## SEAT—LEADER OF SPANISH INDUSTRY—

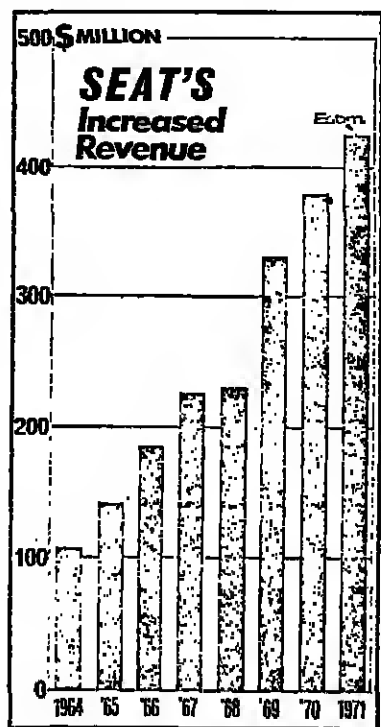
### Will Increase Its Influence in Europe

BUSINESS TURNOVER  
IN 1971: U.S.\$430M.

Among Continental car manufacturers, the greatest growth during the last few years was achieved by the Spanish company SEAT, though it may still be relatively unknown in Britain.

SEAT's success is due mostly to its home market (which has a car ratio of 75 for every 1,000 population—equivalent to the British proportion in 1966) which still offers the best growth potential: SEAT having now achieved eighth position among European car manufacturers.

Another boon to car usage has been price maintenance which has remained stable or tended to drop. For instance, the "800" model, the cheapest in the market, is priced at £420.00 and the enlarged "124" only £684.00 (plus tax). Based on reasonable pricing, SEAT has found it easier to promote its export drive. In some foreign markets, however, its cars may sometimes sell at up to £300.00 over the production price, which is unusual in world trading.



President Pompidou on his recent visit to the SEAT stand at the 58th Paris International Motor Show.

SEAT accounts for 60% of the Spanish home market, representing a demand of half-a-million units per year. Of a total existing production of 2.6 million cars, over 1.6 million were manufactured by SEAT. Starting with 1,000 units in 1953, its production will have reached 300,000 units in 1971. The early first model has increased to 5 with 22 versions, which is well over the range offered by many better-known European manufacturers, thus offering a great variety of choice for its customers. SEAT expects to manufacture 500,000 units in 1972, when a gigantic second plant now being built in Martorell, will come into production.

The most popular models in Spain are the SEAT "600" (700,000 of which are running throughout the world) and the "850" (with over half-a-million produced); the other models are the "124", "1500" and the "1430". The latter is a fast, elegant limousine, and is an exclusive SEAT design. Among the most immediate company projects, is the widening of its range of models, with the production of the new "127" next year.

SEAT's total sales in 1971 will be in the order of U.S.\$430m., representing a considerable commercial turnover and a technical and financial strength

to be reckoned with. To achieve this result, nearly 25,000 people are currently employed at SEAT. The company's exports represent 80% of the total Spanish car exports, with some 55,000 cars exported to 30 countries, among them Germany, Holland, Finland, Denmark, etc., amounting to some U.S.\$50m.

At the 58th Paris Motor Show, 6 SEAT cars were on display for the first time. One new car which attracted attention, was a four-door, De-Luxe "850" model, reasonably priced at £600.00. With this car, SEAT and the Spanish industry will start exports of mass production cars to neighbouring France. In the next few months, SEAT, which has already invested in the necessary equipment, will start production of right-hand drive cars, and will start exporting these to Ireland, Malaysia, etc. The first Spanish cars in Great Britain would follow soon after.

These facts—seen from within the context of large European car manufacturers' politics, who have realised the necessity of mutual co-operation—show the importance of SEAT within the future international group SEAT-FLAT-CITROEN, which may become leader in Europe and one of the largest groups in the world.



SEAT 850 SL in Paris. SEAT exports more than 1,000 cars a week; now they are starting to export cars to France.

## GARDENS TO-DAY

### Arranging border plants

BY ROBIN LANE FOX

ARRANGING plants in a border is like arranging people at a party. Each has its own fancies and fusses: some hate company, other like to be cramped, some like rich food, others like none.

There are those with no manners, there are those who are slow to get going, but as soon as the do they can be removed. Some do best in semi-darkness, others clash with their neighbour: but gardeners, like hosts, can never be quite sure what to expect.

In comes the Scarlet Lobelia, but it is a year, perhaps, before it is sound to like plenty to drink: it is no use planting a Skimmia without including its partner, otherwise it will not give of its full charms.

Ask in one innocent Giant Hogweed, lanky and much too coarse for society, and within a year it will have spread hundreds of children among the other guests.

Unlike borders, parties go better for the inclusion of one or two multi-talented guests: one they all can hate, whereas plants, even if unified, will not be strong enough to do down an enemy.

#### Varied

It is no use putting in sprigs of ground elder to make the flower-bed go with a swing. What the garden needs is a few mack spirits who will make a show anywhere and always mix in with their surroundings; they must be lively to see these compatible silver plants in use.

This quality must be long-lasting, so it is unlikely to be found in flowers. I believe that

is the singular virtue of plants with silver leaves. Whenever there is a problem of how to mix colours together I think of silver leaves to help me out. They can keep apart clashing reds, they can even lift a mixed bed of Michaelmas Daisies out of the common run of colours, especially as their leaves catch the early morning dews of autumn and glister as the sun begins to come through the mists. Like all categories, they are so varied. They are woolly, hairy-felted, shiny, some are cut like lace or lath-keeps, others are both silver and a dark leaf.

They suggest so many different patterns: the grey-felted varieties could be mixed with Cistus and Rosemary beneath a plane window, like a low shrub planting on a Mediterranean bank, or the shining silver sorts could be matched with bright blues such as tall Ceanothus and small Gentians, perhaps with a bold yellow to brighten them all up.

There is a fashion for mauves, milk-blues and sickly pinks set off with silver. I find this too insipid for my taste. Gardening is a matter of contrasts as much as harmony and unless we plant a few possible clashes, there is nothing to be resolved. The vicious carnage of the flowers of Jove, itself an admirable plant with grey stems and leaves, the golden feathered leaves of the new Acacia (Robinia fruticosa) and a sweep of silver Artemisia, that is the way I like to see these compatible silver plants in use.

But there are difficulties. Some silver-leaved plants are not winter-hardy, some are not hardy in the first place. A heavy fall of snow in January, melting and then giving way to February rains can rot many of the most handsomely felted varieties and it is a gamble to plant them on heavy clay soils or in northern gardens, especially in Scotland. Digging gravel in around them can help gradually but there are those which will thrive anywhere, one of them being the most useful variety of all, Senecio Javensis (sometimes offered as Grey, usually wrongly, as the true Grey is less hardy).

This must be given room as it is a vigorous shrub, too often tucked into a spare hole in the border being bought as a small plant from a garden centre. It will then spread more than a yard wide and cast a yard high with plenty of its rounded silver-grey leaves, the silvery being a surface effect on a background which is really dark green.

Its yellow daisy flowers come in July and I am very fond of them, though gardeners have been known to cut them off in disgust. They are the shape and colour of the Common Ragwort, this Senecio's brother, but they are well set off by the colouring of the leaves.

Like so many of these grey plants, it can be improved by pinching out the tips of the growing shoots in May. These will root extremely easily as cuttings and their removal keeps the old plant bushy. We should all pinch our plants more often. Senecio, however, is well-known and grey rather than silver. For a less familiar silver, I look to the Artemisia, a bewilderment family some of which have very finely cut leaves but

#### Blending

This Artemisia is only an introduction to scores of other silver-leaved possibilities. They must wait for another day, but the principle behind them remains true, however many you find room to grow. They are the faded grey-green Ballerina, glistering silver-grey Convolvulus (no, not the Blindweed this time), they are plants which blend a border together, resolving the clashes and incompatibilities of those around them. There are clouds, certainly, even in a well-loved garden, but you can plan to dissolve them by giving your borders a silver lining.

## Accident prevention campaign launched

BY ELSBETH GANGUIN

THE Engineering Employers' Federation yesterday launched a five-year safety campaign, which will go under the title "Against Accidents."

Sir Kenneth Allen, chairman of the EEF's health and safety committee, said that data had been collected from member companies which had shown that last year 1,520 federated concerns had nearly 39,000 injuries, resulting in absence from work of over three days. This compared with 34,000 in 1,700 firms a year earlier.

On average, 25 days had been lost per accident, or about 1m. days last year from this comparative small section of the total industry.

But the question of accident prevention seldom, if ever, appeared as a specific agenda item at company Board meetings, Sir Kenneth added. Yet every company should, as a matter of routine, review its accident record and safety arrangements at least once, or preferably twice a year at Board level.

For the campaign, a management action plan containing six vital ingredients for basic management procedures, which should be applied systematically, had been produced. Every establishment would be sent a letter, setting a target for achievement by 1973. The campaign would be developed and expanded at regional and association level. There would be conferences and action groups, and a national conference would report progress next October.

Mr. D. C. Bamford, president of the EEF, said the campaign was designed to cut industrial injuries in member companies by 25 per cent. in the next two years.

#### Annual Statements—Continued

### W. G. ALLEN & SONS (TIPTON)

The sixty-second Annual General Meeting of W. G. Allen & Sons (Tipton) Limited was held yesterday at Tipton, Staffs. The following are extracts from the circulated statement of the Chairman, John H. Plant, J.P., F.C.A.

Pre-tax profits of the beating side of our business for the year ended 31st March, 1971, went up from some £271,000 to approximately £354,000, while the loss on the engineering and mechanical handling side went down from some £59,000 to approximately £38,000. We thus show a net increase in trading profits, in total, of almost 50% on the previous year. Taxation takes about £114,000 against £105,000, so that the net trading profit after tax is almost doubled at approximately £202,000 against some £109,000. The final net profit for the year from all sources after all charges amounts to approximately £177,000 against £71,000 for 1970. Last year group turnover went up from just over £3m. to over £3.5m.

Pre-tax trading conditions are far from easy, but as we have reasonable order books, if the trading position does not deteriorate we look forward to a modest improvement in trading profits in the current year.

Your directors view the future with confidence and accordingly are recommending that we should distribute to our shareholders a capitalisation issue of shares on the basis of one new ordinary share for every ten ordinary shares at present held, and as we indicated in our preliminary announcement, the board anticipate that the rate of ordinary dividend of 15% recommended for this year will be maintained on the increased capital next year.

The report was adopted and the capitalisation issue approved.

## Setback for Electricity Board sales of appliances

FINANCIAL TIMES REPORTER

A SHARP setback in sales of several types of domestic appliances hit electricity boards during the three months to the end of June, according to figures released yesterday by the Electricity Council.

The biggest drop came in the refrigerator and food freezer sector, which fell 26.5 per cent., compared with the same period last year. Demand, says the council, was hit by poor weather conditions in May and June in contrast with a warm spell 12 months earlier.

Storage radiator sales fell by 22.4 per cent., immersion heaters 19.3 per cent., and self-contained water heaters 11.1 per cent.

Special promotions during the period, which includes the last full month before the mini-Budget boost, demand for electrical goods, played a part in keeping up electricity board sales of cookers, washing machines, and vacuum cleaners.

Improvements of 0.8 per cent., 11.4 per cent. and 15.2 per cent. respectively compared with 12 months before were recorded in those sectors. Also well up were sales of clothes dryers, with a 12.1 per cent. advance.

But sales of home freezers are now rising rapidly, the East Midlands Electricity Board reported yesterday. In August, 95 per cent. more were sold than in the same month last year and the pace accelerated in September with a rise of about 140 per cent. over September, 1970.

Total turnover in sales of electrical appliances in August was £393,461 compared with £354,341 in the corresponding period of last year.

#### ISLE OF MAN GOES DECIMAL

Tynwald, the Isle of Man Parliament, yesterday approved the introduction of its own decimal coinage. There are six coins with the Queen on the obverse.

## HINDSON & ANDREW REID LIMITED PRINTERS

A record year with further development in the national print market.

Sales Group Sales increased 22% to £1,581,000. Profits Pre-tax profits increased 39% to £147,000. Dividend An increase from 25% to 30% on capital as increased by the 1 for 10 scrip issue during year.

Summary of Results	1971	1970	1969
Sales	£1,581,145	£1,294,623	£1,060,663
Profit before Taxation	147,097	105,469	79,047
Profit after Taxation	86,647	57,529	44,347
Dividend	30%	25%	22 1/2%
Cover for Dividend	2.05	1.80	1.54

The Group activities are marketed under the name of Hindson Print Group.

The Group at present have three principal divisions: Hindson Reid Division design and produce catalogues, brochures, commercial and computer stationery for industry and are printers to publishers and Universities.

Jardine Division internationally known poster printers, who also produce advertising literature.

Point of sale material, and Collated bottle collars, a unique marketing medium for bottled products.

University Printing Service a printing service within a University precinct producing short runs of booklets and reports for educational and professional organisations and publishers.

Sales offices and Representatives throughout United Kingdom. Copies of Report and Accounts obtainable from the Secretary, Hindson & Andrew Reid Limited, Strawberry Place, Newcastle upon Tyne NE9 1PO.



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**Atlas Copco**



## THE MOTOR SHOW, EARLS COURT

## Estate cars take pride of place

BY SHEILA BLACK

ENGLISHMEN'S castles may have shrunk to flats or terrace houses with a strip of garden at the back. But their cars are, increasingly, becoming estate cars. The demand for estate models is growing at such a rate that it has now become difficult to spot the differences between these and the sleeker saloons. The new estate designs are saloons, with access from the back to stowage space that transforms speedily into seating space.

The advantages are obvious. Children, dogs, the awkward impediments of leisure pursuits, the garden and household equipment that so often need repair—all can be shovelled in through the back more or less ceremoniously but without damage to car, children, or impedimenta. Yesterday, at Earls Court, additional advantages were found for the estate cars. Three accessible, spacious backs were not filled with children, dogs and luggage but with the usual undercover girl without whom Motor Show opening day would not seem like opening day. The open car back has definitely simplified the business of draping and arranging those underdressed models (femles) for the photographers.

## Competition

There were the usual efforts to outdo each other. In the boot of a BMW, girls in pale yellow—though rather little of it—cuddled inn cubs. The six-week cubs would have preferred their lemming mother, that was clear, but yawned prettily at the flashing bulbs. I asked more about the cubs of a salesman who said, "We would like you to mention the car." So here goes: BMW's 2500 (at £1 under £3,000) is worth mentioning.

Chrysler treated us to the sound of hiscups and the sight of curls in backless, acrid track suits. Janet Webb, who steals the fiddle from Morecambe and Wise, contracted with the thin little model in white, mini-Grecian nuff in a Skoda car. Reliant highlighted drama. On a Scimitar bonnet, a dusky, half-stripped man in Moroccan gear

is another good buy in this price category. The British Leyland stands, by the way, were decorously staffed by knowledgeable men in distinctly muted RAF-blue shirts.

The five minis—the "fabulous five" to British Leyland—have had a good time as second-best seller in Britain during the first half of this year. The winners were Austin and Morris in the 1100 to 1300 range. That strikes me as a deserved victory.

Nothing could keep me away from the fluid, rhythmic styling of the Italian cars which, in spite of protracted labour troubles, are hoping to get back into the supply picture this year. But, while they are a joy to see, I find myself so emotionally involved with the Ferrari that I cannot look at the cheaper cars. However, even my extravagant imagination hesitates to spend the best part of £10,000 for driving in a speed-limited country and in London as much as I do. If I had the £10,000 to afford, I am sure I should change my mind. I am wrong, of course. Those Italian lovelies at £2,000 or less are worth considering, but I shall wait for my Ferrari. In silver grey or purple, I think.

Memories of the thirties held me at the Morgan stand. This was a racy sports car in its day, the first of them in this country. Enchantingly, it looks hardly changed although it is radically different, rather like the Cadbury chocolate wrapper which has been redesigned so often yet still somehow looks as it did 40 years ago.

## Costlier

One should have a 1600 two-seater Morgan, silver grey and with a leather strap around its bonnet if you can get it there, which you cannot in a modern car. But the four-seater still looks husky and sporty and tempting at £1,789.

So much for all those inexpensive cars, the Ferrari excepted. Britain's costlier beauties, Jensen and Aston Martin, had strong replies to make to Italian power and beauty. There is a development of the Jensen Inter-

ceptor, the somewhat more children have left home and brutal or, as the trade calls it, hairier SP at £8,977. Its 7-litre engine makes it somewhat less of the sleek executive's car than the familiar Interceptor or the Mark II and it is proving a popular beast in spite of looking rather more beastly at the radiator.

Aston Martin is destined to be another American favourite. To become so, her British characteristics have been emphasised. New colours have names like "Cricknet White," "Tudor Green," "Yeomen Red," "Imperial Blue," "Tankard Grey" and more in the same genre. Rear seats have been redesigned for more headroom, and this does make a tremendous difference. Radio and eight-track stereo are standard fittings, as are many other refinements.

The ultra-British look of strength and solidity has been enhanced by a totally American air conditioning system, Coolaire from Florida. Most British systems are content with drawing in air and circulating it. Coolaire refrigerates it. A sophisticated system, it also dehumidifies and, because the moisture is run away on the coils, it provides air free of dust and pollen. So, if you suffer from hay fever, buy an Aston Martin DBS V8 at £27,500. But the air conditioning is extra at £369.

Ford, whose Capri has such lovely lines which combine feminine appeal with masculine strength and sports-car shape, has an ingenious seat belt with an ultrasonic system to ensure that the occupants are safely belted. This prevents the car from being driven at all unless the driver and front passenger are correctly belted. All Ford's efforts to cheat the system or to tamper with it have failed. It's a good idea.

The Motor Show is a lot more than just a display of new cars and prestige exporters. Motorised caravans should give anyone pause who appreciates comfort. There must be, as long as one can find places to park it, distinct advantages in owning a caravan. Older couples, whose

No inflationary pay pacts  
Heath warns car industry

BY RICHARD EVANS, LOBBY CORRESPONDENT

MR. EDWARD HEATH last night urged the motor industry not to negotiate inflationary wage settlements but to play its small part in bringing inflation under control.

At an eve-of-Motor Show banquet of the Society of Motor Manufacturers in London, the Premier warned that inflationary wage settlements meant fewer jobs. The motor industry was often in the front line of wage negotiations and its settlements had wide repercussions.

"It is essential that in the months ahead the motor industry should play its full part in bringing inflation under control and in safeguarding the economic expansion so essential to the motor industry and to the nation," he declared.

In an optimistic speech, Mr. Heath said there was now no room to doubt about economic

expansion, which was already beginning and there was a new mood of optimism in British industry.

The Government had taken measures which set the stage but it was essential to start to think about how the best use could be made of the opportunities brought by expansion.

## Strong home base

The motor industry had claimed in the past that it needed a strong and expanding home base on which to maintain and increase its success in world markets.

"Now you have this base and now is the time for the industry to demonstrate that a sustained and expanding export effort can be combined with a growing home market."

The highest export opportunity

would lie in the European Economic Community and he acknowledged that the industry realised that Europe was not so easy an option, a ready-made path to prosperity calling for no effort.

The Prime Minister argued that in order to prepare ourselves for the opportunities ahead, three problems above all had to be considered if we were to avoid the mistakes of the past— inadequate investment, poor industrial relations, and inflationary wage settlements. "Now is the time," he declared, "when there is still spare capacity and delivery dates are short to modernise out-dated plants and to prepare for the increased demand which lies ahead. Otherwise we shall find, as we have sometimes found in the past, that the expansion benefits not ourselves but our competitors."

## Accessories

The accessories strike one as being so reasonably priced as to be cheap. Music wherever you go starts at about £18 for a car radio and goes up to almost anything you care to pay for more sophisticated cassette or cartridge players plus luxury radio.

This year, all the Lee (La-Car Entertainment) firms like Pye, Smiths, Philips, etc., have been brought together on the ground floor, near the cars. Do-it-yourself radio fixing is a growing market but may I warn PT readers that it is not as simple as it seems, except for basic radios of the Pye-Ekco type.

There is a lot of knowledge and skill needed in knowing where to drill holes in the precious car, and where to run leads so that neither the engine nor the mobile music interferes with each other.

Software—cassettes and cartridges—are also in at Earls Court this year. We are becoming a nation of musical highway-men—and women.

Did you know that you can get an automatic, pop-out cigarette lighter to fix for yourself for only £2.55. That manual screenwashers can be converted in electricity for £2.75? That a complete, electrical screenwasher is £4.37? In other words, don't worry about buying the cheaper cars. You can give them the refinements.

## "Extra pay must be earned"

BY DAVID WALKER

AN END to unrealistic wage demands was called for last night by Mr. Kenneth Corley, president of the Society of Motor Manufacturers and Traders.

"There is no more to be had from demanding: there is a tremendous amount still to come from cars," he told guests, who included the Prime Minister, at the annual SMMT Motor Show banquet in London.

The automotive sector was by far the country's largest exporter of manufactured goods and the last few years had not been happy ones for it. It had suffered

"grievous wounds inflicted from without and within," said Mr. Corley.

"We have suffered a long period of artificial restriction and of being told from on high what we must not do. I believe that some part of our industrial unemployment was related to a sense of frustration arising from this circumstance," he added.

Mr. Corley went on: "Factories which are not stretched for output are not likely to be purposeful and productive. Job satisfaction, higher earnings and improved productivity stem more readily from busy and bustling workshops

of the kind the motor industry thrived on during its years of freedom from controls."

Now, he declared, the industry had been given its head to show what it could do. "I am hopeful that before long we shall find that we are too busy to strike," Mr. Corley called it a matter of sorrow that trade union leaders in the motor industry had decided against supporting U.K. membership of the Common Market. "They have opted for staying in their own backyard. I believe it to be mistaken if it is really the long-term good of the industry which is the consideration."

British Leyland to build  
prototype safety car

BY JAMES ENSOR

BRITISH LEYLAND is to build a prototype safety car under a contract which should shortly be signed with the Department of the Environment. It will thus join Volkswagen and American companies such as General Motors and Fairchild-Hiller, in attempting to test novel safety features under realistic conditions.

One of the significant requirements of the new car is that it should weigh no more than 18 cwt, about the same as the average family saloon. Most of the American prototypes have weighed over 40 cwt. British Leyland will develop features for reducing injury to occupants in head-on or side impact with other cars and also tackle the more intractable problem of reducing the injuries suffered by pedestrians struck by cars.

The Road Research Laboratory, which has conducted extensive safety investigations that have shown serious defects in some cars on the British market, will manage the project. It will be able to draw on the extensive American research under an agreement signed by the two governments in Washington in May. European government representatives will be meeting in Stuttgart later this month to discuss the experimental safety vehicle programmes of several countries. An attempt will be made to establish common standards which can be passed on to motor manufacturers so that they do not have to design cars to meet conflicting standards.

Motor companies now spend considerable sums on research to improve the safety and pollution aspects of their vehicles. British Leyland alone is spending £2m. a year, and some of the American manufacturers far more. But Lord Stokes, head of B.L., warned yesterday that "we cannot accomplish everything we desire overnight. We must be careful not to price the motor car beyond the reach of the average citizen."

Lord Stokes added that the company had had a successful financial year, which closed in September, with vehicle production up by 14 per cent to 1,078m. Exports had grown by almost 11 per cent, and the company held its share of the British market at over 40 per cent, despite the rise in import penetration from 9 per cent to 22 per cent in the past three years. The company achieved its sales growth with a

"substantial" reduction in total employment.

Vauxhall also reported yesterday that Vira sales were 26 per cent higher in the domestic market in the first nine months of 1971 than in the same months of the previous year. Vauxhall like British Leyland, benefited from the Ford strike this year.

British Leyland's Triumph division is introducing a new powerful version of the Triumph 1500 with 4 bhp more than the basic model. The "Silver Label" 1500 has modified inlet ports and new camshafts and exhaust system design. Its acceleration from 50 mph to 70 mph in gear is one second faster than the 1500.

RELIANT REBEL  
COSTS MORE

Reliant Motor Company announces that prices of its Rebel range are to go up by £30.30. The increases, to take effect immediately, are necessary because of the higher cost of materials and labour. The saloon will cost £213.50, including purchase tax, the estate car £281, and the van £703.50.

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This, together with a glance at some of our other clients shows that we're getting really big.

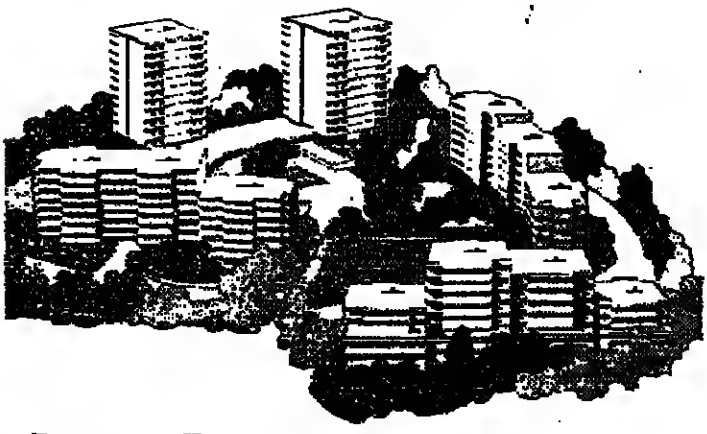
However, we're not letting our growth interfere with one of the most valuable assets a company can have nowadays: the ability to communicate effectively both with those we work for, and those who work for us. Which is probably why in an industry where staff move around a lot, ours seem to stay with us longer. People get to know who they're dealing with, and this saves time, trouble and temper both sides of the fence. Apart

from the construction side, Rush & Tompkins are substantial property developers and can give sound advice on project appraisals, finding sites, designing and planning projects and raising finance.

This is the kind of approach that brought a little more sunshine to the Résidences Roi Soleil in Antibes. Why should anyone settle for less?

Other people getting to know us include Bowaters, C & A Modes, Great Universal Stores, John Lewis Partnership, The Rank Organisation and Vosper-Thorneycroft and many local Authorities including the G.L.C.

Rush & Tompkins Group Ltd., Marlowe House, Station Road, Sidcup, Kent.



Les Résidences Roi Soleil, Antibes. Architects: Jacques Frespech



**Rush & Tompkins: builders worth knowing.**

U.K. Provident's  
open-ended  
pension policy

THE U.K. Provident Institution has launched a new series of with-profit pension annuity contracts, called the open-ended pension policy, in which recently introduced improvements in terms for self-employed pensioners reinforce the effect of recent Government legislation.

In April the institution announced its improved terms for self-employed pensioners which included reduced premiums, a higher rate of bonus (now £3.75 per cent p.a. compound) and an increase in the rate of interest (now 4 per cent p.a. compound) allowed on premiums returned on death before retirement.

Export A  
cigarettes for  
U.K. market

By David Walker

ANOTHER imported contender in Britain's fast-growing king-size cigarette market is being launched by William P. Solomon (Siemsen Bunter).

Its latest brand is Export A, manufactured by W. C. Macdonald International of Montreal. In Canada, Export A has almost 25 per cent of the entire cigarette market.

Unlike most brands imported into the U.K., it is made of Virginia leaf rather than blended tobaccos. At 30p for 20, its recommended retail price is the same as that of most leading British king-size cigarettes.

NEW LONDON  
HEAD FOR EEC  
MISSION

M. Georges Berthoin was yesterday received by Sir Alec Douglas-Home, Foreign Secretary, to whom he presented the letter accrediting him as head of the delegation of the Commission of the European Communities to the United Kingdom. He succeeded Mr. Johannes Linthorst Homan as head of mission.

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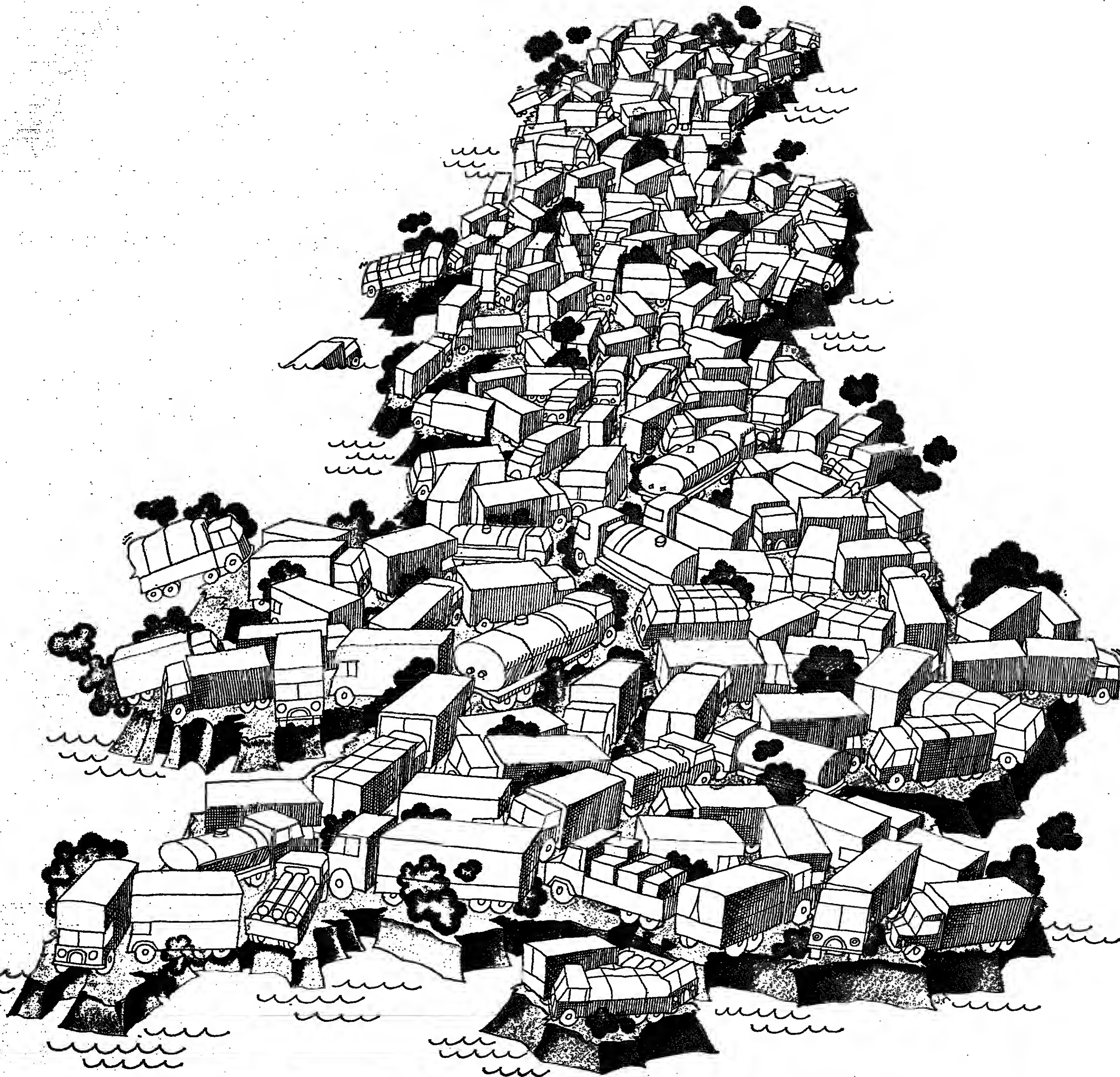
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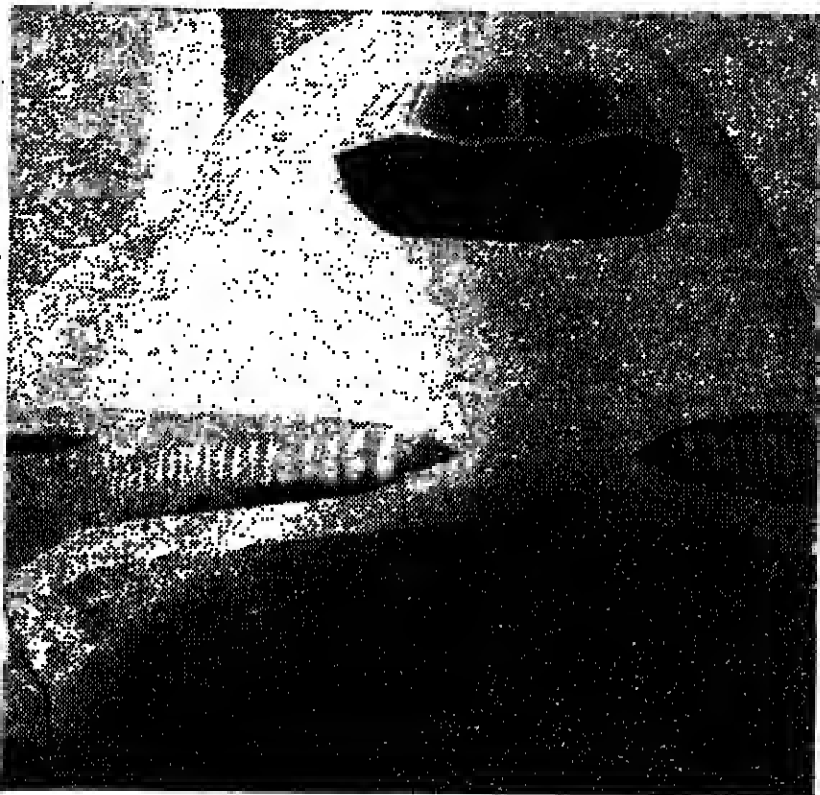
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# TWA announces a non-stop 747 to Los Angeles.

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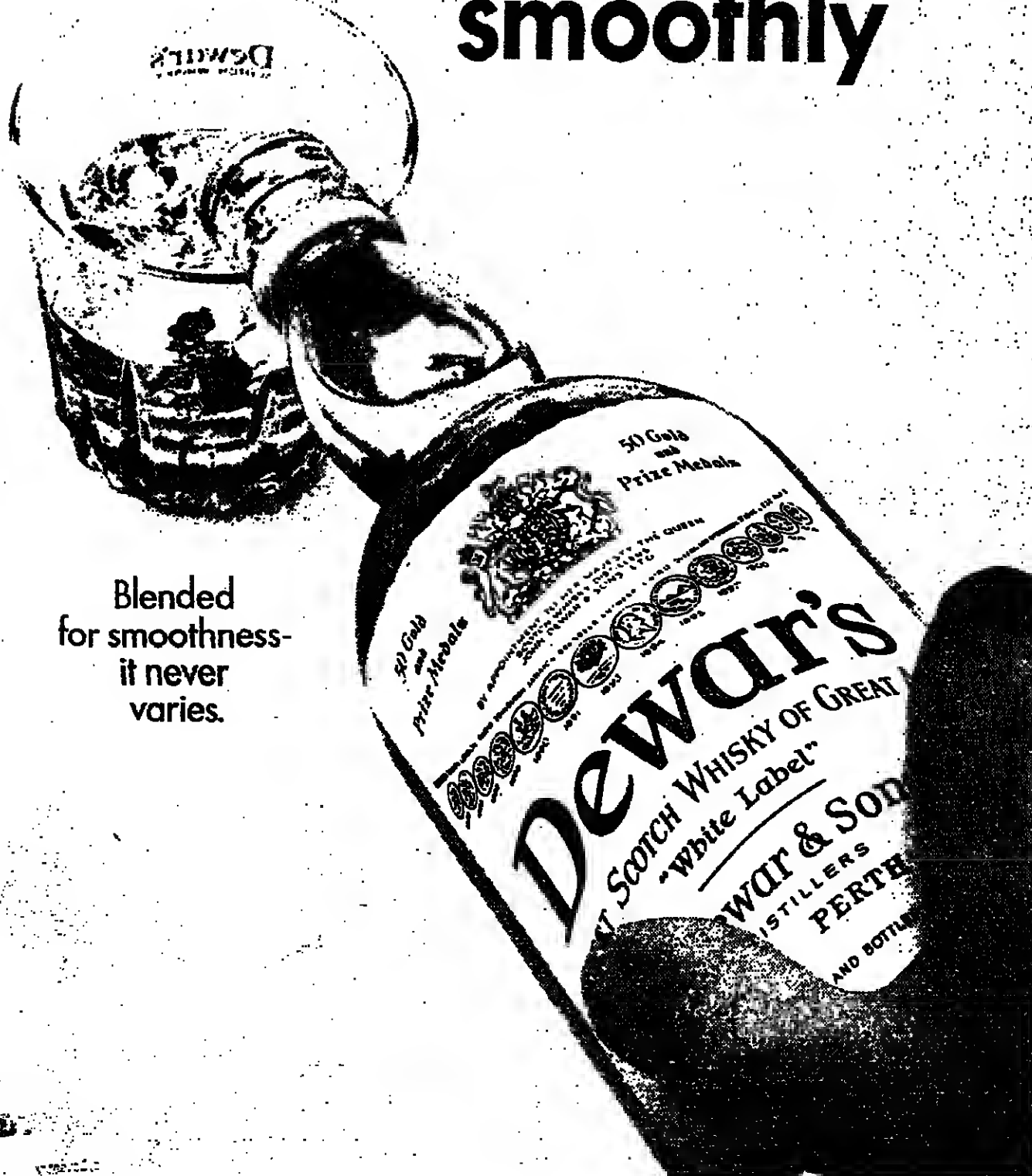
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## MPs urge greater public say in State industry

BY JOHN HUNT

MEMBERS OF the public should be given a greater opportunity to voice their complaints against the shortcomings of nationalised undertakings, says the latest report of the all-party Commons Select Committee on Nationalised Industries.

It recommends that the consultative councils which guard the public interest should be given details of the future plans of State concerns such as the railways, gas and electricity.

It urges that the councils should become fully independent with the sole function of representing the consumer. But it rejects the suggestion that the system should be supplemented by the appointment of an Ombudsman for the nationalised sector.

"The role of the consultative councils should be established once and for all as the consumers' watchdog," says the report. "As such, they would also have a part to play in reconciling the public to the operations of the great industries which it owns."

**Separate**  
"In order to win confidence they must be seen to be separate from them. They must be housed in offices of their own staff, publish their reports independently and not shrink from seeking publicity for their views when they think this desirable."

"Their effectiveness depends on their dissociating themselves in the public mind from the bureaucracy under which the activities of the nationalised industries seem all too often to be conducted."

Only when their independence is clearly recognised will the great amount of voluntary effort that goes ungrudgingly into their working be required."

The committee believes that chairmen of the consultative councils should not sit on the boards of nationalised industries and that board members should only attend the councils by invitation. The councils should also be empowered to engage specialist advisers.

It proposes that nationalised industries should publish "green papers" on their future plans, similar to those issued by the Government.

"If nationalised industries are to develop the most fruitful relations with the public they should present as fully and as soon as is reasonably possible

a general review of their plans and thinking for the future," the report declares.

It draws the moral that if this had been done by the gas industry over the difficulties with natural gas and by the railways over closures and curtailments, then much trouble could have been avoided.

The committee rejects the idea of an Ombudsman because it might result in unnecessarily complex machinery and delay the handling of complaints.

### Individual

"The present consultative bodies have access to the sponsoring Minister. It is difficult to see to whom else the Ombudsman would report," it says.

The report comes out against the proposal that local electricity and gas consultative councils should be replaced by joint fuel committees which would also have responsibility for solid fuel. It also opposes the suggestion that consultative councils might be elected.

It advocates the individual publication of annual reports by each council instead of including them in the report of the particular nationalised industry.

"Consultative bodies should be at arms length from their industry and seen to be so," it says. "Their weapon is moral persuasion, if necessary through the Minister."

Second Report from the Select Committee on Nationalised Industries' Relations with the Public. SO, £4.70.

## Textile dyers' bid for price restraint

THE Knitted Textile Dyers' Federation is recommending its 60 members, most of whom are in the East Midlands, to try to abide by the spirit of the Confederation of British Industry's undertaking on price restraint.

None of the Federation's members was among the CBI's largest 200-member companies who were asked to sign the agreement that they would not increase prices, or to limit unavoidable rises to 5 per cent.

About 15 of the Federation's members are large manufacturers with their own dye houses. The remainder are specialist companies dyeing for other companies.

## Hull traders challenge port charge increases

BY RAY DAFTER

TWO Hull trade associations are challenging increases in local port charges in a move which if successful, could embarrass the Government over its financial policy for ports.

The Hull Incorporated Chamber of Commerce and Shipping and the Hull Fishing Vessel Owners' Association are appealing against the 20 per cent increase this summer.

The appeal will be heard by the National Ports Council, which in 1969 upheld an appeal against fish-handling charges at the neighbouring port of Grimsby. Since then, however, the Government has directed the ports industry to be more commercially minded and to charge more realistic prices, a directive which has been followed by a string of big increases in ports around the country.

Hull, which like Grimsby, is one of the 19 ports controlled by the British Transport Docks Board, is expected to lose between £500,000 and £750,000 this year.

The port has lost trade at a rate which has justified a local investigation into the reasons. The general economic situation and the recent spate of one-day dock strikes are seen as contributory factors.

Mr. William Heppe, secretary of Hull Chamber of Commerce said that port charges had been increased by 48.5 per cent. ever the last 12 months and this was regarded as a contributory factor to the serious decline of the trade of the port.

Apart from Hull and other Humber ports, which have also had a lean year, the Docks Board ports are reporting improved performances this year, largely as a result of increased charges and cost control measures.

At the moment, the Board is trading profitably, but this situation could well change before the end of the year if it suffers any more serious working disruptions, said Sir Humphrey Browne, chairman.

## £150,000 order for Cardiff dock shed

By Ray Dafter

AVONMOUTH Engineering Group has won a £150,000 contract for the construction of a 90,000 square foot transit shed at Cardiff Docks, part of a £350,000 port redevelopment project for the growing fruit imports and general cargo trade.

Last year the port handled more than 110,000 tons of fruit but, through shortage of suitable shed accommodation, was forced to turn away at least 10 vessels with a total of some 50,000 tons of cargo.

Officials at the port—part of the British Transport Docks Board group—estimate that when the new shed is completed in April next year the port will be able to deal with a further 90,000 tons of fruit and general cargo a year.

### HOME CONTRACTS

## Wm. Neill & Son wins £1m. Esso order

Wm. Neill & Son (St. Helens), Scotland Electricity Board's oil-fired power station being built at Inverkip, Renfrewshire, by the Nuclear Power Group.

Whittings (Building) is to build two factory buildings at Lenziesmill 3 industrial area, Cumbernauld, under a £206,000 contract from Cumbernauld Development Corporation. Work should commence in November and be completed within 38 weeks.

An IBM System 370 model 135 computer has been ordered by the TEMPERANCE PERMANENT BUILDING SOCIETY. The machine, which is valued at £350,000, will be used to maintain investment and mortgage accounts. It will be installed at the society's new headquarters in Durrington, Wethering, in the first quarter of 1972.

Howard Farrow Construction has been awarded a £770,000 contract by Linsdale Estates for the construction of a 14-storey office block. The work should be completed by the end of December, 1972.

British Steel Corporation's tubes division is supplying carbon and alloy steel tube worth more than £300,000 for the South of

## SOUTH AFRICAN COAL ESTATES (WITBANK) LIMITED

(Incorporated in the Republic of South Africa)

The following is from the Review of the Chairman, Mr. F. S. BERNING:

Difficult conditions were again experienced during the year and profits suffered accordingly.

The profit for the year, after tax, decreased by R21,000 to R423,000. Total dividends were reduced by two cents to 40 cents a share, absorbing R400,000, and the balance of R23,000 was appropriated for capital expenditure. Expenditure incurred on fixed assets, principally on sinking and equipping the new No. 5 seam shaft, was R215,000, largely financed by loans to which I will refer later.

During the year a total of 1,824,000 metric tons of coal was sold, a decrease of 3,000 tons compared with the previous year.

At the Landau No. 3 steam coal pit, stone intrusions are still being encountered to a much greater degree than is normally associated with mining conditions in the Witbank area. As a result of this, and also because of the necessity to maintain the quality of our product within high grade specifications, 21 per cent of the tonnage mined from this pit during the year was discarded as waste. The mining and processing problems were also the cause of increases in the cost of labour and materials had a serious effect on working costs, which showed an increase of 3.5 cents a metric ton compared with the previous year, and to aggravate the position, the price realised for our steam coal was lower because of increased selling expenses.

In this climate, of increased working costs and lower revenue, it is quite clear that a state has been reached through which the industry when generally the mining of steam coal is yielding only marginal profits. The triennial review of the controlled price of coal is due shortly and will no doubt bring some relief. However, it is my view that the whole structure and effect of coal price control requires careful and urgent reappraisal. The periodic increases granted are too little and too late, while the lack of flexibility in the application of the price leads to waste of fuel, both in the form of discard and in the sense that consumers demand quantities superior to their needs, simply because they pay little or no more for higher grades. I believe that unless the inadequacies in the country's coal pricing system are remedied soon, a shortage of supply of domestic coal will develop, purely because producers will become as disenchanted with their return on capital that they will discontinue investment in new or replacement output capacity.

The output of No. 5 seam being mined from the Nicholson shaft is committed under contract to the South African Iron and Steel Industrial Corporation Limited (Isacor). It is expected that Isacor will build up its requirements to 600,000 tons a year and, at this rate of production, the reserves in the two five seam areas will be exhausted concurrently in about seven or eight years.

In my review last year I referred to our participation, through the Transvaal Coal Owners Association (1923) (Proprietary) Limited, in a contract to supply a low-ash coal from the No. 2 seam to Japanese steel mills. Our company is scheduled to be the first to deliver coal under this contract, with initial shipments through Lourenço Marques at the rate of 100,000 metric tons a year, from October 1972 until 1976, when shipments are due to commence through Richards Bay.

The company's delivery rate will then increase to approximately 500,000 tons a year for the remainder of the contract which extends until 1986. In the overall period of the contract, the company is to supply some 5.4 million tons of coal. During the period from October 1972 to April 1976, Isacor has agreed to accept from us 300,000 tons of low-ash coal a year, at the same level of price as is applicable to the deliveries to Japan, and this will enable us to make full use at the outset of the new washing plant and other facilities which we will have to install. I stated last year that it was unlikely that capital expenditure would be less than R2,000,000; in the event, because of steeply rising prices and design modifications, the final estimate is R2,850,000 to produce low-ash coal without expansion of overall sales output. Although this is a very substantial sum of money in the context of our present financial circumstances, I am confident that it will prove to be a profitable investment and that the innovation of producing metallurgical coal from the No. 2 seam will provide the colliery with a long-term future which otherwise would indeed have been uncertain. I would also like to tell members that we have indicated to Isacor that we would be prepared to consider a new mine in what would be known as the Landau No. 4 section of the colliery, south of the present workings, to provide for continuity of supply of the 300,000 tons previously mentioned, which would otherwise cease when full-scale deliveries to Japan begin. This would of course entail large capital expenditure, probably of the order of R7,000,000, and would only be undertaken if a long-term market at appropriate prices for both low-ash coal and the 'middlings' product can be guaranteed.

During the year we were called on by Arnot Colliery (Proprietary) Limited to provide R583,000 as an interest-free loan. Members will recall that the Arnot company holds the contracts to supply the Electricity Supply Commission's Arnot and Kriel power stations. Our participation right in that company is 6.861 per cent. The amount of R583,000 represents our 20 per cent share of expenditure incurred on the Arnot Colliery up to the commissioning date of the first set of the Arnot Power Station in May 1971. It is expected that permanent financing arrangements will be settled by the Arnot company shortly. Having regard to the teething problems invariably associated with the running in of the large modern generating sets, the Arnot power station is functioning satisfactorily and, if coal consumption is as planned, it seems likely that further calls on us by the Arnot company will not exceed R100,000 before construction work starts on the Kriel colliery.

In order to finance the Arnot loan and other capital requirements, we have obtained short-term loan facilities from Anglo American Corporation of South Africa Limited. The balance on this loan account was R1,088,000 at the year end and it has since risen to R1,500,000. Consideration is being given to the best means of raising permanent capital, and members will be further informed as soon as is possible.

Copies of the Report are available from the London Office of the Company, 40, Holborn Viaduct, EC1P 1AJ, and from the Office of the United Kingdom Transfer Secretaries, Charter Consolidated Limited, Kent House, Station Road, Ashford, Kent.

The fifty-first Annual General Meeting will be held at 44, Main Street, Johannesburg, on Tuesday 9th November, 1971, at 11.00 a.m.

## NATAL COAL EXPLORATION COMPANY LIMITED

(Incorporated in the Republic of South Africa)

The following is the Review of the Chairman, Mr. F. S. BERNING:

Net profit for the year increased by R56,000 to R124,000. A dividend of 2.5 cents a share absorbed R125,000, leaving an unappropriated profit of R17,000 to be carried into the current financial year.

With the closure of the mine in October 1968, the company's business is now confined to receipt of royalty income from:

- (1) the lease of its bituminous coal trade allocation to three other producing collieries in Natal;
- (2) the lease of its coal reserves in the Mool Krantz area to The Natal Cambrian Collieries Limited (Cambrian).

Total income for the year amounted to R181,000, made up of R67,000 from the lease of our trade allocation, R100,000 received from Cambrian and R14,000 from sundry other sources. This total compares favourably with the amount of R146,000 received during the previous year and is unlikely to be significantly exceeded in the future.

As foretold in my previous review, total expenditure of R57,000 for the year, comprising caretaking, maintenance and administration expenses, was lower by R21,000 than in the previous year.

With the exception of the mine property and village, no other realisable assets at the mine remain unused. Shareholders will recall that the company's real estate, comprising 782 hectares of land, a compact mine village of 64 European houses and various other mine buildings and amenities, lies some 22 kilometres south-west of Newcastle in Natal. For the present, the majority of the houses are being leased on a short-term basis to the South African Iron and Steel Industrial Corporation. In due time this asset must be sold but it should be pointed out that recent detailed town planning surveys for the town of Newcastle over the next 30 years contemplate major expansion plans which unfortunately leave the mine property somewhat remote from the main focus of development.

**FUTURE PROSPECTS**  
Our company has an assessed tax loss which the present level of annual income will take many years to work off. Provided the present level of our royalty income is maintained, it should prove possible to maintain the current year's dividend at the level paid last year.

Copies of the Report are available from the London Office of the Company, 40, Holborn Viaduct, EC1P 1AJ, and from the Office of the United Kingdom Transfer Secretaries, Charter Consolidated Limited, Kent House, Station Road, Ashford, Kent.

The twenty-second Annual General Meeting will be held at 44, Main Street, Johannesburg, on Tuesday, 9th November, 1971, at 10.45 a.m.



# Machine tools: bumping along the bottom

A dramatic drop in new orders and redundancies running to several thousands... Ken Goffon reports

FOR A YEAR the machine tool industry has been slipping steadily into the worst recession it has known since the war. The impact shows up not so much in the delivery figures, which at 100m for the first six months of this year are effectively the same as in the first half of 1970, as in the intake of new business. The industry has been running out of work. Net new orders booked between January and June totalled £73m, a drop of 34 per cent on the situation year earlier.

## Labour cut

Redundancies now run to several thousands, and a number of factories have been closed. One of the worst hit groups has been Staveley. Peter Rippon, as cut its labour force by 25 per cent and closed its Craven sub-division, having decided that it was too small an operation to make a profit in a sector of the market calling for considerable research and development expenditure.

Worse, not one of the seven companies which make up 50 per cent of the industry has yet seen an upturn in business positive enough to be labelled a "lead". Most reports point to a further increase in redundancies, which as yet are not being converted into orders. In any case these inquiries are from production engineers preparing schemes for the day when

their directors say that they can spend some money, and that could still be months away.

In one sense, it is the familiar sight of the machine tool industry bouncing along, or being pushed along, at the bottom of the investment cycle. The picture is different this time in two respects, however. From the negative point of view the recession has been particularly bad—not least because it has been spread over more international markets than usual. More positively, there has been an unprecedented shake-up in the U.K. industry. The professional manager is really coming into his own and new faces are being brought in from outside.

It is more than a coincidence that three of the industry leaders have recruited new chief executives in the last two years. Peter Rippon joined Tube Investments' machine tool division in 1969 from Dowry Rotol. Alfred Herbert recruited Neale Raine, a civil engineer with a management consulting background, as group managing director a year ago. And Frank Davis, formerly in the steel industry, took charge of Staveley's machine tool division in September 1. One might take this as recognition of the fact that the very large groups which emerged from the wave of "takeovers" in the mid-1960s demand a different style of management from the archetypal family business.

Take Alfred Herbert first, since it is the biggest machine

tool producer in Europe and accounts for a quarter of the British industry. That the group has problems should be obvious enough from this first half results to April 30, which showed a loss of £226,000 against a similar profit in the first half of the previous year. The company is particularly vulnerable to the investment cycle because of its dependence upon standard centre lathes, the purchase of which can often be easily postponed when customers are pruning budgets.

Neale Raine stressed that a good start had been made in solving many of the group's problems before he took office. One area that needed urgent attention, however, was the overblown structure. "It was unbearably high, even in terms of a full order book." By the end of the year the group will have got rid of 3,000 people, two-thirds of them "overheads people."

## Rigid controls

Production methods are being streamlined to reduce the cash tied up in work in progress and generally make more efficient use of capacity, although the programme will take a long time to implement fully. Rigid budgetary controls have been introduced, and in consequence we have cut our indebtedness to the U.K. banks considerably.

Herberts has accepted that it



Left: Peter Rippon of Tube Investments machine tools division. Right: Mark Russell of B. Elliott



was making too many different models. The chairman, Sir Richard Young, has already announced that the company is dropping about 100 of its 300 machines without abandoning any of its markets.

In this respect it differs slightly from Tube Investments which earlier this year decided that it did not want to be in the heavy end of the turning, boring and milling sector, and sold its German subsidiary, Forstner. Otherwise there is a great deal of common ground between Peter Rippon of TI and Neale Raine. One of the most vital areas in which they are agreed is

to maintain 100 m.p.h. without any "light" or kick-back in the steering and with the car running as true as a die." *Autocar 12th June 1969*

Even so, these figures were put forward to suggest what the industry needs to do to maintain its share of world trade, and they

are regarded with some criticism within the industry. Tube Investments and Alfred Herbert take the view that they have all the factory space they need, and can increase their capacity substantially by better production methods, including more shift working, and investment in more productive, numerically controlled machines.

The significant point is that both companies are against the idea of boosting capacity to the point of being able to chase every order in the peak years of the cycle: the swing is too violent.

Mark Russell, deputy chairman of B. Elliott, maintains that there is a conflict between what might be postulated as being in the national interest and what is in fact in the interest of shareholders: "I would like to see a major investment programme, but how can one justify it? Staveley the view seems to be that further investment in machine tools will be defensive rather than expansionary."

## Key area

Marketing, of course, is a key area, and one that is receiving much attention. It may be significant that two major companies acknowledged by their competitors to be strong on this front have been among the last to lay off staff in the present depression. Cincinnati finally sacked about 400 last month—a move which the company claims it

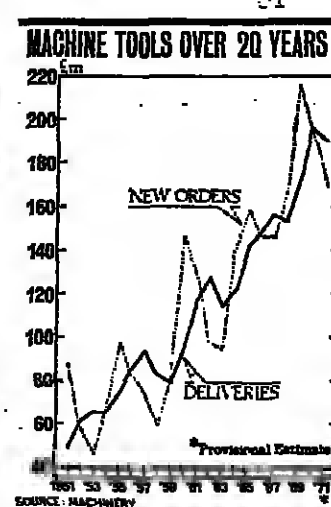
would have been able to avoid if "natural wastage," the process of voluntarily leaving to take up other jobs, had not dried up completely over the last year.

Wickman, the John Brown subsidiary, has introduced short-time working at two factories and has had limited redundancies at one, emerging so far relatively unscathed.

What is the essence of machine tool marketing? Jack Wellings, chairman of the Coben 600 Group, which includes the successful Colchester Lathe company, says bluntly that the number one consideration is to design for the world, and not just the home market, and secondly, to design in a way which ensures a fair return to the manufacturer.

Few would disagree with that, and certainly not Cincinnati nor Wickman. The Little Noddy report on machine tool marketing criticised companies that took too little account of the market price at the design stage and, as a result, built in for themselves an inadequate profit margin.

There are, of course, many aspects to marketing. Market research is one. The Little Noddy study found only three companies, all of them considered successful, which ran market research departments. Two others were in the process of setting them up. It is likely that TI is one of those two since its first detailed market analyses have now come through. "It is



too early to say that already they are paying off, but without these reports the product development team would just be guessing," says Peter Rippon.

At least there are signs that the giants of the industry are doing the right things, from product rationalisation to tighter financial control and better marketing. Such policies cost money and take time, but sugar well.

## Wider field

However, better management alone is not going to get the machine tool industry out of the painful position it is in at the moment.

That apart, there are some obvious strategies which the machine tool manufacturers can follow, and are following, to iron out the bumps. They are diversifying, for instance—buying into machine tool accessories, general engineering or plastics machinery. Above all, they are strengthening their overseas operations and reducing their dependence upon any one individual market. But the big question remains: just when will the home market pick up again?

## New kit will speed tests for drugs

BY DAVID FISHLICK, SCIENCE EDITOR

A WAY of testing for illicit drugs many times quicker than anything that is commercially available has been developed by the Laboratory of the Government Chemist, and is exciting the interest of the American FBI.

The test takes the form of a kit simple enough to be used by people inexperienced in chemistry, with no more than a few minutes' training. In only one or two minutes, the user can check for the four main classes of illicit drugs: opiates and amphetamines; LSD; cocaine and methamphetamine; and cannabis and also for barbiturates.

The field kit arose through an official service the Laboratory, at London, provides for the investigation of Customs officers, Excise and the military police. They receive their samples to the point where they check the officer who arrives with a sample for assay waits no longer than one hour, said Mr. J. Maund, head of the section responsible for this work. The complete forensic laboratories commonly

require six weeks for such an assay. Mr. Maund estimated that the kit—which has not yet been issued in its complete form—could be manufactured commercially for as little as £5, and that would include a good profit.

The kit consists essentially of several liquid reagents which are applied in turn, to a trace of the drug on a filter paper.

In the case of cannabis, the spot test is so specific that the paper itself could be retained as a record, signed and witnessed. The latest test to be added is for methamphetamine, the narcotic ingredient of Mandrax, which came under control only in January this year. It gives a clear and rapid response in the form of a blue spot on the paper. So far, only four instances of false positive responses to these tests have been reported back to the Government Chemist, and none could be confirmed when the directions for use were correctly observed. Plans are now being made to issue the complete analytical kit to Customs officers.

## Repairers' work satisfies most householders

BY HAROLD BOLTER, INDUSTRIAL CORRESPONDENT

BRITISH householders are much more satisfied with the building maintenance and minor improvement work carried out for them by small contractors than many others themselves suspected.

This is the main conclusion of a report published yesterday by the Department of the Environment, following research into early 1960 maintenance jobs in 100 houses.

Winchester and Hereford, interviews with 474 householders, 89 owners of small businesses and 122

The householders interviewed did that they were dissatisfied with only 8 per cent of the work carried out for them, although 1 per cent of the sample felt that they had paid too much for the jobs, and 5 per cent thought the work had taken too long.

The report gives the impression that builders are generally so defensive. Nearly a third of the builders interviewed thought that people had an unfavourable impression of companies like their own.

For this, they blamed poor workmanship in the main, usually on the part of a small number of firms, and public ignorance of the value of the work. The report shows clearly that

most people choose a building contractor to carry out work for them either because they had used the company before; because they knew something about it personally; or because it had been recommended to them by someone whose judgment they trusted.

Over half the work concerned in the study went to companies chosen on the basis of previous experience and personal knowledge, and in only 1 per cent did the householder express overall dissatisfaction.

This must be compared to a criticism of 8 per cent of the jobs where the firm was chosen on the basis of recommendation, 7 per cent where other factors, mainly price and convenience, determined the choice, and 22 per cent where a company was used because it was an official Board or supplier.

The report suggests that advertising plays only a small part in the householder's choice of a builder.

Copies of the report, "The Consumer's View of Building Maintenance," published by the Department of the Environment, are available free from the building information room of the Department at 11, Downing Street, London, S.W.1.

## Food ITB finds flaws in companies' training plans

BY ELSBETH GANGLIN

ALLOWING an audit of grants made during 1968-70, the Food and Drug Administration Board concludes that systematic training can pay, but only if its principles are understood and implemented properly. The ITB took a look at 16 per cent of all grant claims, covering 7 per cent of levy committed to retail and therefore many large as well as small companies. Many of these had apparently misunderstood the conditions to be met before grant claims could be made, says the ITB.

Five weaknesses in training have emerged: the initial assessment of overall training needs, the overall training plan, the descriptions of training records, individual training plans.

There was vagueness in planning and setting objectives and targets. There was a lack of management involvement, no consistent or inadequate training records, and a lack of appreciation of the purpose of systematic training and the need for management development.

The ITB stresses that "discovery of these weaknesses has meant a reduction of 7.5 per cent (over £250,000) in grants which would otherwise have been paid." And it adds that "as an exercise the audit has been invaluable, showing the areas in which Board staff will still need to concentrate in their advisory work."

## £11m. block for hospital

A new ward block costing nearly £11m. is to be built at Nottingham City Hospital as part of its development into a full-scale district general hospital. Already about £8m. worth of building projects are taking shape on the hospital complex. Work will start in 1974, and among developments will be a 10-bed unit specialising in the treatment of chronic kidney disease, and improvement to the burns and plastic surgery departments.

"If Jaguar were to double the price of the XJ6 and bill it as the best car in the world, we would be right behind them." *Autocar 12th June 1969*

"Perhaps most owners would never find out quite how stable and true this car is until, and unless they found themselves on a high-speed road with a dozy tractor blundering out of a hidden gate and across their bows. In such a situation the Jaguar shows its vast tolerance of human frailty." *Sunday Express 1st June 1969*

"The car just floats round corners with such enormous reserves of adhesion that the driver's nerve will invariably be lost before the grip." *Motor 10th May 1969*

"The XJ6 pushed which it is a pleasure to drive. The worse the weather or the type of road, the more insulated they feel." *Times 5th August 1969*

"All Jaguar models have been good-looking, but this one hits the jackpot." *Autosport 17th July 1969*

"They are also proud of the way they have carved freedom from 'road-excited body noise' (that so expressive term!) a full stage further in the XJ6. They have always been good at this, but a combination of bright ideas has meant that they now reckon to give little away to anybody in this respect: and they mean anybody." *Car March 1969*

"... in fact the Jaguar is probably the quietest car overall we have ever tested since all four major noise sources, engine, tyres, wind, and transmission, have been remarkably well isolated." *Motor 14th March 1970*

"The Jaguar sets such superb standards in ride and quietness that none of its rivals can match it. The XJ6 is a remarkably relaxing car to drive on long journeys because at motorway speeds the engine is only half extended and hums away barely audibly. Its seats are excellent, very soft but well supported, with ample elbow and leg room." *Fin. Times 3rd July 1971*

"Jaguar have produced results which we believe every competitor throughout the world, from Rolls-Royce downwards, cannot afford to ignore." *Motor 10th May 1969*

Ride: "This rivals that of the Rolls-Royce Silver Cloud and many might consider it superior. There is certainly not so much roll and the car is completely without lift on acceleration and dive on braking. The seats, although lacking the adjustments of those in the Rolls-Royce, are undoubtedly as comfortable and encourage in one the same tolerance to all other drivers' attitude." *Times February 11th 1971*

"Some of our earlier CARs of the Year have not quite lived up to our expectations, but this is always a possibility since they must, of necessity, be selected before the car has been on the market very long. With the XJ6 it is pleasant to report that it is a worthy winner in every respect and it is no exaggeration to say that were it to be introduced in 1972 it would still win." *Car August 1971*

"Four out of five gave the Jaguar full marks on seat and ride comfort (the other one gave it nine points on both counts)." *Motor 14th March 1970*

"How on earth do they manage to do it for the money?" *Shrewsbury Chronicle February 1970*

"The myth that roadholding and ride are incompatible is soon shattered after a journey on badly made twisty roads in the XJ6." *Motor 21st March 1970*

"Whether they are seeking style, comfort, breathtaking performance, quietness or merely motoring status, it will be found in the XJ6." *Times 5th August 1969*

"From our company chauffeur to our most blasé tester, everyone was impressed immediately with the complete out-of-class ride and..." *Autocar 12th June 1969*

"On rough stuff, while passengers look horrified and wince, the driver can storm across without reducing speed because the car barely tremors." *Autocar 12th June 1969*

"The heating and ventilation are major advances on those of any previous Jaguar and play a big part in making the car so comfortable. It is a very versatile system with master volume and temperature slides (vacuum operated) and separate distribution regulators for each side, front and back." *Motor 10th May 1969*

"By now we had done over 1000 miles in the Jaguar and had already run out of superlatives. Not only has the XJ6 stood the test of time but it seems to have improved if anything. For a British motoring journalist brought up in the knowledge that any British car he drives on the Continent will inevitably be vanquished both in terms of top speed and in cornering ability on the bumpy French roads, the Jaguar is nothing short of a revelation. It is exhilarating to come up behind a Mercedes, Citroen DS, even the odd Porsche, then nip past them and watch the antics of the following driver as he attempts to hold on and then finally drops back out of sight in complete bewilderment. On one occasion, when the writer was in the back seat, the driver was having a slightly more difficult task than usual in disposing of a rapidly driven Renault on twisting roads, but when I ostentatiously opened a newspaper and pretended to engross myself in it, the Renault driver could hardly believe his eyes and soon dropped away out of sight." *Car August 1971*

"If the Ro80 is not the best car in the world then the XJ6 definitely is, certainly in the under £3,000 class. I imagine there would still be a queue if it cost £500 more." *Motor 21st March 1970*

"Road noise, the curse of the modern car, has been almost completely suppressed even over Belgian cobbles, and cassettes only produce a very subdued thump. At 100 m.p.h. cruising speeds no tyre noise can be heard inside the car unless a window is open, and with all windows closed the absence of wind noise is remarkable." *Autosport 17th July 1969*

"During our continental trip we became more and more impressed with the car, if such a thing is possible. On D-class minor roads with a patchwork surface and humps from tree roots at the edges we were able

to maintain 100 m.p.h. without any 'light' or kick-back in the steering and with the car running as true as a die." *Autocar 12th June 1969*

In Conclusion: "This car has got to last much as it is for at least seven years. Well, there doesn't seem to be much in prospect to sup it. In 4.2 litre form it offers at least as much performance as any of its immediate competitors, it throws in supreme handling and silence, excellent braking and comfort, and all at the usual shattering Jaguar price." *Car March 1969*

"In contrast to many big cars, the seats give an immediate feeling of body-hugging comfort, with good side and lumbar support and properly adjustable backs." *Car March 1969*

"In summary: I have an extremely high opinion of the car: it justifies the high praise colleagues have lavished on it. Undoubtedly, its attributes are enhanced by the fact that it sells at a most competitive price; I feel that British Leyland could add £500 and still claim to be giving more than value for money. I make no apology for endorsing the view that this car is the best in the world in its class for less than £5,000." *Times 12th February 1971*

"Here is a perfect case of how to modernise a classic concept without spoiling the continuity of the idea." *Car March 1969*

"In practically every department—comfort, roadholding, handling, quietness, performance—the XJ6 excels." *Motor 10th May 1969*

"To begin with it feels uncanny the way the XJ6 rides so smoothly and so quietly." *Autocar 12th June 1969*

"You only appreciate how well sealed and isolated you are from wind noise when a window is open to disturb the peace. As we've said before, the car is very quiet in other departments, too, the low level of tyre thump and roar being particularly impressive." *Motor 10th May 1969*

"Quite the most remarkable thing about this particular car is that one is compelled to compare it with other models costing many many hundreds of pounds more. And that comparison does it proud." *Sunday Express 1st June 1969*

"In the nine months since we tested the XJ6 our ardour could have cooled; it hasn't. The XJ6 is still a superb car and will remain so for a long time while others struggle to catch up not only on value for money but in sheer engineering." *Motor 14th February 1970*

"Starting on the automatic choke is a painless process and the engine warms rapidly, but the most striking feature is its flexibility: You can glide away in second or third gear, or whisper along at a crawl in top, with instant response from the throttle." *Times 5th August 1969*

"If Britain lost the best car in the world she would be at least remain the second best. There may be specialist motor cars in small volume to rival the Jaguar XJ6 for this immense compliment, but I have driven nothing that is mass produced that can compare for comfort, quality engineering, perfor-

formance and sheer value for money." *Times 17th February 1971*

"The very wide track helps restore any roll stiffness lost by making the springs softer (made possible by the anti-dive geometry) so despite the very resilient suspension, the car doesn't lean too much when cornering hard and what there is seems well controlled." *Motor 10th May 1969*

"... after a week's full road test, I can assure those who are still on the waiting list that their patience will be rewarded with the most refined and delightful car ever to slide off the Jaguar assembly line." *Times 5th August 1969*

"It would be fair to say that, at the present moment, no other car has all the virtues that the XJ6 possesses. Yet it is sold at a price that is almost a bargain." *Times 5th August 1969*

"Relate these marks to the equally good handling and quietness." *Motor 21st March 1970*

"In choosing Jaguar's XJ6 as the recipient for the 1969 CAR of the Year Award, CAR's international panel of 15 experienced testers and analysts from seven countries has recognised that this unique car embodies hidden qualities that set it apart from its competitors all over the world." *Car March 1969*

"How such a large car can be hustled through country lanes is almost beyond belief." *Motor 21st March 1970*

"The outstanding features of the XJ6 are the interior silence and the fabulous roadholding. We cruised the car almost continuously at an indicated 110 m.p.h. and on one occasion on a downhill stretch of autoroute it gradually increased speed until the speedometer needle was beyond 130 m.p.h. I glanced round at the other passengers in the car: my wife was dozing, with our daughter on her lap (both well strapped in incidentally) while the loudest noises in the car were the chuckles of the co-pilots, gloating over a couple of copies of a French magazine called 'Lui'." *Car August 1971*

"I am well and truly hooked on standards of quietness that would turn Sir Henry pale,

There's been no shortage of praise lavished on the Jaguar XJ6. But all the nice words in the world can't express the feeling of driving the car itself. If you ring us, 020 334 2121 Ext 132, we will arrange a test drive for you with a Jaguar distributor near your home. Then you can see for yourself.

One drive is worth a million words.

Recommended Prices from £2455-62 inc. P.T. Seat belts and delivery charges are extra. Jaguar Cars Ltd, Coventry.

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instrument dials can be read without any confusion. All the modern safety features are incorporated, and the steering column is adjustable." *Autosport 12th July 1969*

"Almost total lack of noise and vibration go most of the way to making the XJ6 a superb touring car." *Sunday Times 22nd March 1970*

"It is certainly among the best that any nation has known in 75 years." *Car March 1969*

Noise: "The German magazine Auto Motor und Sport said of the XJ6 that it was the quietest running car of all the models they had tested in recent years. They said that it contributed to their overall underestimating of the car's speed; it was noticed as a result. It was 70 m.p.h. and the car was still as quiet as a mouse." *Car March 1969*

"In summary: I have an extremely high opinion of the car: it justifies the high praise colleagues have lavished on it. Undoubtedly, its attributes are enhanced by the fact that it sells at a most competitive price; I feel that British Leyland could add £500 and still claim to be giving more than value for money. I make no apology for endorsing the view that this car is the best in the world in its class for less than £5,000." *Times 12th February 1971*

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"Quite the most remarkable thing about this particular car is that one is compelled to compare it with other models costing many many hundreds of pounds more. And that comparison does it proud." *Sunday Express 1st June 1969*

"In the nine months since we tested the XJ6 our ardour could have cooled; it hasn't. The XJ6 is still a superb car and will remain so for a long time while others struggle to catch up not only on value for money but in sheer engineering." *Motor 14th February 1970*

"Starting on the automatic choke is a painless process and the engine warms rapidly, but the most striking feature is its flexibility: You can glide away in second or third gear, or whisper along at a crawl in top, with instant response from the throttle." *Times 5th August 1969*

"If Britain lost the best car in the world she would be at least remain the second best. There may be specialist motor cars in small volume to rival the Jaguar XJ6 for this immense compliment, but I have driven nothing that is mass produced that can compare for comfort, quality engineering, perfor-

formance and sheer value for money." *Times 17th February 1971*

"The very wide track helps restore any roll stiffness lost by making the springs softer (made possible by the anti-dive geometry) so despite the very resilient suspension, the car doesn't lean too much when cornering hard and what there is seems well controlled." *Motor 10th May 1969*

"... after a week's full road test, I can assure those who are still on the waiting list that their patience will be rewarded with the most refined and delightful car ever to slide off the Jaguar assembly line." *Times 5th August 1969*

"It would be fair to say that, at the present moment, no other car has all the virtues that the XJ6 possesses. Yet it is sold at a price that is almost a bargain." *Times 5th August 1969*



# APPOINTMENTS

THE  
BRITISH COUNCIL

## Appointment of Director-General

The Executive Committee of the British Council invite applications from serving staff and outside applicants for the post of Director-General, open to men and women, which falls vacant on 1 July 1972. The Director-General is the chief executive of the Council.

The Council's objects, as defined in its Royal Charter, are to promote abroad a wider knowledge of Britain and of the English language and to develop closer cultural relations between Britain and other countries. The Council is represented in 75 countries overseas and has a staff of about 4,250. The annual budget is about £16 million. In addition the Council administers about £3½ million a year, mainly on behalf of the Overseas Development Administration of the Foreign and Commonwealth Office, for aid to education in developing countries.

Applicants should have a sound knowledge of British culture, substantial administrative experience, and the ability to establish relations of mutual confidence with the organisations and individuals with whom the Council works, both at home and overseas. The post involves extensive travel (including tours in tropical areas).

The salary of the post is £13,000 a year. There is a non-contributory pension scheme.

The closing date for applications is Friday 7 January 1972. For further details and an application form, please write to the Secretary, The British Council, 65 Davies Street, London W1Y 2AA, marking the envelope "DG".



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2. English Transcontinental Limited has made application to the Department of Trade and Industry pursuant to Regulation 5 of the Prevention of Fraud (Investments) Regulations 1958 (S.R. & O. 1044 No. 1044) for a new licence to carry on business as a stockbroker and dealer in securities. The licence application is currently under consideration of the Department of Trade and Industry. In the meantime, the company is continuing to carry on business as a stockbroker and dealer in securities. The company is not a company limited by guarantee, and its shares are not listed on the London Stock Exchange. The company is a company limited by shares, and its shares are not listed on the London Stock Exchange. The company is a company limited by shares, and its shares are not listed on the London Stock Exchange. The company is a company limited by shares, and its shares are not listed on the London Stock Exchange.

### ANNOUNCEMENTS

NOTICE OF DISSOLUTION OF PARTNERSHIP

Messrs. Northgate & Co. have to announce that Mr. F. C. Northgate has decided to retire from the partnership with effect from the 31st October 1971. He will be relinquishing his partnership with them on the 31st October 1971. He will be joining Messrs. Northgate and Moore.

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Interested parties are invited to contact the organisations' confidential advisor, who will only act in close consultation with the party concerned. Should prospects happen to operate in the same product field, they will be informed accordingly without the names of either party being disclosed.

Enquiries may be directed to our confidential adviser, Mr. J. v. Rossum, Director J. Walter Thompson Company N.V. Holland, Wibautstraat 12, Amsterdam. Telephone 020 - 940335.

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## The Executive's World

EDITED BY  
DAVID PALMER

## Your Business Problems

Long-range  
planning  
film by EMIBy John Chittock,  
Industrial Film Correspondent

The rationale of turning crystal ball gazing into a reliable forecasting technique—long-range planning—is the subject of the latest EMI Special Films Unit production released yesterday.

It follows a series of films on management by objectives—and an unfortunately timed film on marketing with a sequence on sales forecasting—which have benefited from this newest production. Focus the Future, in fact takes aviation as its opening theme, with a delightful sequence of our grandfathers in their office binnacle attempts at setting airspeed.

After this good opening the film sinks to the familiar formula of the fictitious company and the boardroom chat. This introduces its own anomalies of mixing fiction and fact when the professional actors have a meeting with real-life figures at Baker Perkins Holdings. This group has been operating long-range planning for nearly five years, and present chairman Mr. Peter Baker explains in the film how the company tackled the job of introducing the technique.

The film succeeds in providing an outline of long-range planning, albeit in an uninspiring manner. The practical consequences emerge less clearly, kept in a summing up sequence by John Humble.

Plenty of in-filling comes, however, in a supporting book with the same title—Focus the Future: An Introduction to Long-range Corporate Planning. Written by H. F. Robert Perrin, this is integrated with the film and reproduces the film's commentary. Cooperation for both book and film came from the Long Range Planning Society. Copies of the film are available on hire or purchase, in 16 mm colour, running time 24 minutes; the book may be purchased separately for £1.25. Both are available from EMI Special Films Unit, 24, Dean Street, London, W1.

EEC Impact on U.K. Employment. October 26, Hilton Hotel, London. Will stress the implications of the U.K.'s entry into the common market for personnel management. Particular emphasis placed on growth of multinational companies and unions, social security provisions, labour mobility, equal pay and differences in executive remuneration. Details: AIC Management Consultants, Division of Industrial and Human Relations, 22, Preston Road, Harrow, Middlesex.

## SMALL BUSINESS

It sounds astonishing, but two years ago whenever Thomas Proctor of Newcastle received an order the warehouseman found difficult, he simply burnt it. PAMELA READHEAD describes how the company is moving into the Seventies

## Proctor takes a gamble

HOW MANY British companies tear up their customers' orders if they are the slightest bit complicated? keep their stock on the floor in heaps, and rely on memory for price-list catalogue and order book?

Proctor of Newcastle has been running along quietly like this for the last twenty years. Not the Proctor of washing powder fame, I should add, but Thomas Proctor, distributor of industrial goods to the trade since 1794.

"I suppose you could say that Proctor had at least met the first management objective," says the new managing director, Ken Lee, "survive."

Since its incorporation Proctor has belonged to the Proctor family. Every generation provides a "governing" director who looks after the company and all the shares are held by the family.

After the war the Proctors drifted South and more or less forgot what was going on in Newcastle. Then, a couple of years ago, when his father died, responsibility for the firm passed to John Proctor, an airline pilot from Reigate.

## Family business

Like a character in the Forsyte Saga, John Proctor knew about the family business, but it was very remote. His father had been an artist and took very little interest in the firm.

John was far too busy firing aeroplanes to look after a small business in the North. He even thought of selling it, encouraged by his aunt who held a lot of the shares. But his wife, Vera, would hear nothing of this. "I headed North," she says. "I wanted to find out what was happening."

Vera Proctor walked into the dingy building a stone's throw from the Tyne and found a slum. "I was horrified. There seemed to be men and boys just standing around in dirty overalls." The building was dark, cold and smelly. Mrs. Proctor began an immediate springclean, tearing out old sinks and putting in new lavatories. "I told my husband I didn't care what it cost. I came from South America where they have respect for people," she says fiercely.

But that was not all. Mrs. Proctor decided to learn how to run the company. "I knew someone from my husband's company

had been to Sundridge Park," she says, "so I rang them up and asked if I could."

"It was awful," she says now, "all the men came from companies quoted on the stock exchange. I got so worried I had a migraine." After three days, Mrs. Proctor went to the course tutor clue.

He walked into Proctor's and couldn't believe my eyes. I called him the three salesmen and said, "Well, how much did you sell last week?" They didn't know. "Well, how much did you migrate?" After three days, Mrs. Proctor went to the course tutor clue.



Ken Lee: "There were thousands of 11-inch buckets lying around"

and said that nothing else had been taught on the course seemed appropriate to what was happening in Newcastle. "We saw they thought they were bound to make money if they bought at threepence and sold at sixpence and spent nothing," says Lee.

Lee monitored all telephone calls, to find out how the company worked. Customers kept ringing up to find out what had happened to the order they had sent a year ago. Quite simply, the order had been torn up—filed, Lee discovered.

The only reason that Proctors made money was that somehow in the busy past it had acquired exclusive agencies for a number of important manufacturers.

Tecalemit is the biggest and accounts for 49 per cent. of the total sales. Now that the stock has been counted, it turns out that Proctors supplies 4,500 lines, but until a few months ago most of the customers—and the employees—only knew the lines which they had personally seen on the four floors of the building.

Lee found that there was no shortage of demand for Proctor's goods. "But the organisation was rotten from within." He decided to re-fashion the company from scratch.

The Proctor staff of 19 were all being paid about £4 less than the average for the jobs they did. This was made good immediately.

Other very basic changes have been made. The stock has been counted—4,500 lines have been listed and a catalogue has been prepared. A stock control system has been introduced so that a man no longer has to run up four flights of stairs to find out if something is in stock.

## Windows cleaned

Downstairs in the shop, the windows have been cleaned and a few point-of-sale displays mounted on the wall. In the first week since this small change was made, over-the-counter sales rose by 30 per cent. to £1,300 a week.

Out in the field, the salesmen were first told Lee, that they were "representatives" and not required to sell, have been given an incentive on direct sales. Between September and December, 1970, sales rose from £14,000 to £25,000 a month.

Down to the warehouse, a new store team of ex-army staff sergeants has been introduced. Lee still thinks they sell 1,000 lines too many, but it is too soon to say which.

Already, Lee has proved to the sceptical staff that they can handle 25-50 per cent. of extra work with no extra hands.

The company's cash flow has been helped by the sale of some 10,000 lines of stock, for £10,000. Two years have been bought and for the first time in 40 years the offices painted.

The Proctor story sounds small beer. A new MD, a £2,000 PA assignment, and a few simple changes. But as PA consultants point out, Proctor may well be typical of hundreds of companies in the U.K.

## Unit trusts' gains tax

BY OUR LEGAL STAFF

Would you please advise me how one calculates the amount of Capital Gains involved when selling Unit Trusts, information I have tried to obtain without success?

In principle you take your cost (assuming purchase after April 6, 1965) and add it to the capital gains apportioned to the units while you have held those units. You calculate your gain by deducting from the sale proceeds the uplifted cost.

There are a number of complications, and each case depends upon its particular facts, you should seek the advice of an accountant, to help you with your problems.

## A foreign partner

We contemplate forming a trading partnership, consisting of two U.K. registered companies, and a company incorporated abroad having no business in the U.K. What would be the latter company's U.K. tax position? If subject to corporation tax would it also be subject to income tax? Would there be any difference if foreign company was an unlimited partner?

It is assumed that the directorial control of the overseas company would be abroad so that it would not then be U.K. resident for tax purposes; mere registration abroad would be insufficient to establish on-U.K. residence.

The overseas company would be trading as a partner in the U.K. and as a result would be subject to corporation tax on its share of the partnership income. There would be no withholding tax on transferring to the overseas company its share of profits. There would be no difference in treatment if the overseas company was a limited partner.

The income of the overseas company could still be subjected to U.K. income tax and surtax, under Section 478 Taxes Act, if broadly speaking a U.K. resident individual were ultimately to enjoy its income. The proposed transaction also requires consideration in relation to the proposed reform of U.K. corporation tax.

Non-payment of ground rent

Would the procedure described under the heading Distress for Ground Rent (October 13) apply where the demands sent to the lessee are returned marked "gone away"?

If the premises are in fact empty—there is no one there and no furniture or other similar assets which can be seized—then the remedy of distress (which is cer-

tainly available to you) would be useless. In this case your correct remedy is to forfeit the whole lease of the premises in an action in the Courts. In this way you will get the property back into hand, and can sell or re-let it as you see fit.

Section 464 Taxes Act 1970 (anti-avoidance legislation against transactions in securities).

It would probably be beneficial for the shareholders to be paid a reasonably commercial salary prior to liquidation but this must depend on their respective marginal rates of tax.

The chairman would have no legal entitlement to share in the distributions in liquidation—however, depending upon his terms of service he may have a claim against the company for compensation for loss of office.

Improvement grant

In calculating capital gains tax does the cost of an improvement stand reduced by the tax refund recoverable by the vendor up to the date of re-sale on an agricultural capital improvements claim?

The cost base will include the cost of capital improvements and such cost will be reduced by any improvement grant. If a loss arises on the sale it will be restricted by reference to any allowances made in respect of the capital improvements under Section 314 Income Tax Act 1962 (now Section 63 Capital Allowances Act 1968) but not by the amount of the tax refund itself.

A bankrupt mortgagor

I have agreed to sell a house and leave the bulk of the purchase price on mortgage. What happens if the buyer becomes bankrupt?

If you have a mortgage on the house you will have the value of the house to look to to satisfy the mortgage before the general creditors get a penny out of it.

A company in liquidation

A company has two shareholders and directors and a chairman who is not a shareholder. Must the chairman agree to a liquidation? On liquidation, would it be better for the other two directors to receive some of the money due to them as salary? What would be the tax position? Would the chairman be entitled to anything?

The chairman's agreement is not necessary to put the company into liquidation. This is done by the members passing a resolution in general meeting to put the company into liquidation.

The liquidation distributions would normally only be liable to capital gains tax in the hands of the shareholders (the gain would generally be measured by the excess of the distributions over the capital April 6, 1965 value of the shares). Prior to liquidation it would be advisable to obtain from the Revenue clearance of the proposed liquidation under

Section 464 Taxes Act 1970 (anti-avoidance legislation against transactions in securities).

It would probably be beneficial for the shareholders to be paid a reasonably commercial salary prior to liquidation but this must depend on their respective marginal rates of tax.

The chairman would have no legal entitlement to share in the distributions in liquidation—however, depending upon his terms of service he may have a claim against the company for compensation for loss of office.

Close company apportionment

After paying tax on income received from a family trust, I received a demand for surtax and on my asking for an explanation was told that the income had been apportioned under Section 78 of the Finance Act 1965, and that the sum was the under para. 13 (3) Schedule 18 of the Act. I have ignored this demand.

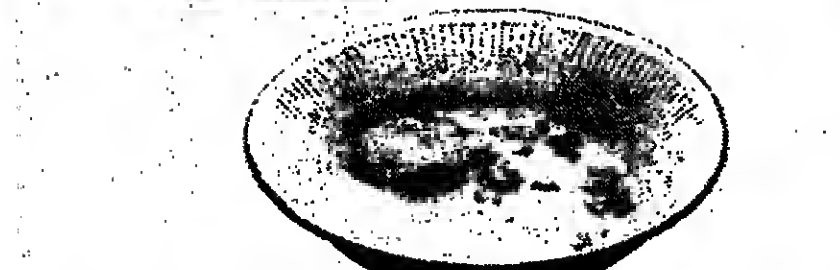
Will the Revenue eventually take proceedings against me? As I reside in the Isle of Man would any proceedings be taken?

Where the income of a close company is apportioned to the members, the notice of charge is sent in the first instance to the member concerned. If the member does not within 28 days elect to pay the tax, then the notice of charge is served on the company, which thereupon becomes liable to pay the tax. If the member has elected to pay the tax and failed to discharge it within 28 days, then the company again becomes liable for the tax.

In your particular circumstances the Inland Revenue are unlikely to be taking proceedings against you for recovery. If they did proceed against you they could obtain judgment, if they had substituted service, and then attach any assets you have in the U.K. to satisfy their claim.

The law is directed at people who seek to practice surtax avoidance by accumulating the income of companies, rather than distributing such income as a dividend or other distribution in the normal manner. When a shortfall assessment is made the income is subsequently distributed by the company as a dividend, the Revenue do not assess the subsequent distribution.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible. No charge is made for this service except in relation to investment matters.

Crunch up  
the crisps  
and check  
out.

Rome, as the classical scholars amongst you are doubtless aware, was not constructed in twenty-four hours.

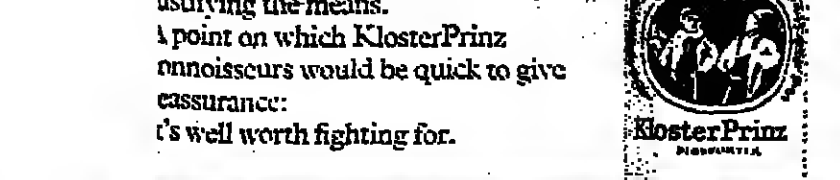
Similarly, it may be some little time before KlosterPrinz—that deliciously crisp, slightly dry Moselle, that Prince of Piesporters, that perfect complement to any meal—is available in every fine restaurant in the land.

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Then, while minds are bogging all around you, crunch up the crisps and check out. Now, some of you may well regard this as an odd way or the British to behave.

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## Management ideas from abroad

These summaries are condensed from Top Management Abstracts and Accounting & Data Processing Abstracts. Readers wishing to consult original texts should write to the individual magazines or to Abnir Management Services, P.O. Box 23, Wembley HA9 8DJ, telex 935779.

WORKER PARTICIPATION IN MANAGEMENT  
B. Teague in The Conference Board Record (845, Third Avenue, New York, N.Y. 10022, U.S.) July.

A factual summing up of the working of "Mitbestimmung" in Germany, compared with the co-operation of the German Information Office in U.S. Claims "Mitbestimmung" as one—but perhaps the critical factor in German employee attitudes, which in turn are given the credit for the low incidence of strikes (as strikingly demonstrated by a UN comparison).

INTERNATIONAL EXECUTIVE PAY: WHO CREATES WHOM?  
R. D. MacDougall and E.

DeMartino in European Business (25, Boulevard Raspail, Paris 7, France) Summer.

Charges that the policy of granting allowances to an executive transferred to another country makes for inequality. Compares cost of living, taxation and other factors in a number of European countries. All this leads into a description of the policy adopted by the Intertecnic Company (plants in nine European and three American countries) which is claimed—is a new logical solution.

WHY MOTIVATION THEORY DOESN'T WORK  
T. Fitzgerald in Harvard Business Review (108, 10th Des Moines, Iowa 50305, U.S.) July/August.

Expresses doubts about current popular theories of motivation, job enrichment and participation, and argues that the seriousness of the motivational problem has been underestimated. Discusses the basic industrial and cultural conditions, trends and assumptions that have created and magnified the motivational

problem, and critically examines the popular theoretical concepts aimed at solving it. Presents alternative simple approaches to motivation improvement.

SPOTTING MANAGERIAL ABILITY  
R. C. Wilson in Personnel (135, West 50th St., New York, N.Y. 10020, U.S.) May/June

Presents and discusses the content of a rating list of 15 managerial traits, in the three categories of basic equipment, skills and outlook, that can be used as a guide to evaluating an individual's managerial ability or potential.

BUREAUCRACY UNDER ATTACK  
H. M. Carlisle in SAM Advanced Management Journal (Society for Advancement of Management, 1472, Broadway, New York, N.Y. 10036, U.S.) July

Outlines the background to the evolution of the bureaucratic form of organisation, examines its basic principles and the reasons for its success. Discusses criticisms of its limitations in today's rapidly changing environment, in which a more flexible, adaptive type of organisation is required, and worker potential needs to be developed.

ARE DIVIDENDS REALLY NECESSARY?  
G. T. Steadman in The Australian Accountant (49, Exhibition

Street, Melbourne 3000, Australia) June.

On a basis that the best criterion for the success of a firm is the value of the firm to the shareholders, this article examines how this measurement can be established, and concentrates in particular upon the role of the dividend. Research studies are suggested as pointing to a tendency for shareholders to look to stable dividends rather than to fluctuating distributions, and for the market to look to earnings rather than dividends; and the article calls for more empirical research and discussion into this issue.

PREDICTION OF BUSINESS FAILURE  
J. W. Wilcox in Sloan Management Review (Alfred P. Sloan School of Management, Massachusetts Institute of Technology, Cambridge, Mass. 02139, U.S.) Spring.

Questions the usefulness of traditional accounting data—particularly of the ratio of total debt to total assets—in judging the risk to business failure; however, the theory and application of a model using new ratios, which is an adaptation of the "classic" model of gambler's ruin; while it will not precisely predict the probability of failure, it is claimed reliable in discriminating between high risk and low risk firms.

## Training for the underdeveloped world

BY C. HENNIKER-HEATON\*

ADVANCED managerial and specialised vocational training is the greatest single constraint on the development of the emergent nations. This, at any rate, is the view of the International Centre for Advanced Technical and Vocational Training in Turin, which is backed to the tune of \$5m. a year by the International Labour Office, the United Nations and the Italian Government.

The Centre operates as a high-grade training school, teaching at a level which could not be duplicated in countries dotted throughout the globe. Its primary task is to run three residential courses a year for fellows.

From all over the world, these courses usually begin with 12 fellows, followed by two-week-long group visits to plants in developed countries and a final two weeks back at the Centre.

The "fellows" are mature men who have already achieved some status in their own countries. They include technical specialists, medium to senior level managers, training instructors, and sometimes trade union officials. The idea is that on their return they will be in a good

position to disseminate the ideas they have picked up.

The Centre is staffed by 40 teachers drawn from 18 nations. One of the most important aspects of their job is to carry out research into training methods for developing countries and on practical employment.

Teaching comes in English, French and Spanish.

Few British companies would benefit by sending a "fellow" to Turin, except perhaps one of their own men about to work overseas. British industry should, however, recognise the value of this form of aid. It could offer the Centre modern equipment, such as audio visual aids, or make specialist lecturers available for defined periods. Above all, it could welcome visiting groups of fellows. This is perhaps the most useful form of aid and influence—to send their visitors back with an impression of the U.K. as a country leading the world in many technologies, and also thinking in terms of worldwide industrial development to the advantage of all.

\*Mr. Henninger-Heaton is U.K. employers' delegate to the International Labour Organisation.

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# THE MOTOR INDUSTRY

A Financial Times Survey to coincide with to-day's opening of the Motor Show at Earls Court, London. The Show continues until October 30.

## New confidence evident among major firms

By JAMES ENSOR, Motor Industry Correspondent

The motor industry leaders and foreign rivals soared in the will be facing to-day's Motor Show market, Mr. Batt's claim in a happier frame of that Ford will soon be back to mind than for many years past, its traditional 25 per cent. True there are no new models the British market is a bold one. He added that he expects the British industry—though several Cortina to become the best-selling car on the British market in the last quarter of the year, the first time—but the car with the Escort moving back into third place.

Mr. Batt's optimism is fully backed by the car with the Escort moving back into third place. Mr. Batt's optimism is fully backed by the car with the Escort moving back into third place. Mr. Batt's optimism is fully backed by the car with the Escort moving back into third place.

Such policies, it would seem, are now a matter of history. The Conservative administration has appreciated the wisdom of the view that Britain's beleaguered car makers can only hope to compete effectively inside the Common Market if they are given a prosperous home market on which to base their export efforts. Mr. Batt's optimism is fully backed by the car with the Escort moving back into third place.

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They disagree, naturally enough, about which cars will lead the market. Mr. Batt's optimism is fully backed by the car with the Escort moving back into third place. Mr. Batt's optimism is fully backed by the car with the Escort moving back into third place.

Time will show soon enough who is right, but both companies' most optimistic assumptions may be dashed by the steadily rising trend of imports. In August, the importers sold 31,000 cars despite the fact that the Volkswagen Beetle—which is easily the best-selling import—and several Fiat and Renault models were in short supply.

Some people had thought that the importers had been scoring this summer off the problems of Ford's and to a lesser extent Leyland's inability, to supply enough of the right cars to their dealers. But by August, Leyland at least had a clear supply of most of the popular Austin-Morris models and Vauxhall and Chrysler were in a position to take advantage of the shortage of Ford's.

level has recently risen above 25 per cent, while in Italy it soared to 30 per cent, with Fiat unable to meet demand.

Most experts think that imports will eventually capture at least a third of the market in each of the Common Market car-producing countries. The only limitation on their growth is that their dealer networks are invariably less extensive than those of domestic manufacturers and hence their service, particularly in rural areas, is generally poorer than the local makes.

This is particularly true in Britain, which was not attacked by the major Continental manufacturers in any serious way until they had established strong organisations in the Common Market countries. Only Volkswagen has a network which in some areas can match the smaller British manufacturers—though Opel and Simca have been able to take advantage of the established networks built up by Vauxhall and Hillman.

Apart from the luxury imports like Mercedes, BMW and Alfa Romeo, most foreign cars are now sold at a price which takes no account of import duty. The largest importers, Renault, Fiat, Volkswagen, Simca and Opel, appreciate that to sell cars in Britain in any quantity they must match the prices set by the British market leaders. Largely, they have done this, though in recent months the prices of German cars have been forced upwards by successive currency re-alignments at a more rapid rate than the British makes.



The Rover 3500S, a manual version of the popular Rover V8, is the most striking new car at the Motor Show which is practically devoid of really new British models.

disincentive and only a vague standard fleet models, leaving the field clear for the Mini and Renault 16TS, Audi and BMW 1600 have as yet no British equivalents. Another strong area is the over £2,500 market where Mercedes and BMW have exploited the gap between Jaguar and Jensen.

Obviously no manufacturer can supply every type of car—the German industry has just as many serious gaps—so that imports are bound to score. Importers such as Volvo, Renault (with the 12) and Volkswagen (with the 1600 Fastback) are beginning to make substantial inroads into the stronghold of the British industry, selling cars that suits everyone—and the Imp. Ford and Vauxhall have effectively abandoned the under

£850 market except for their standard fleet models, leaving the field clear for the Mini and Renault 16TS, Audi and BMW 1600 have as yet no British equivalents.

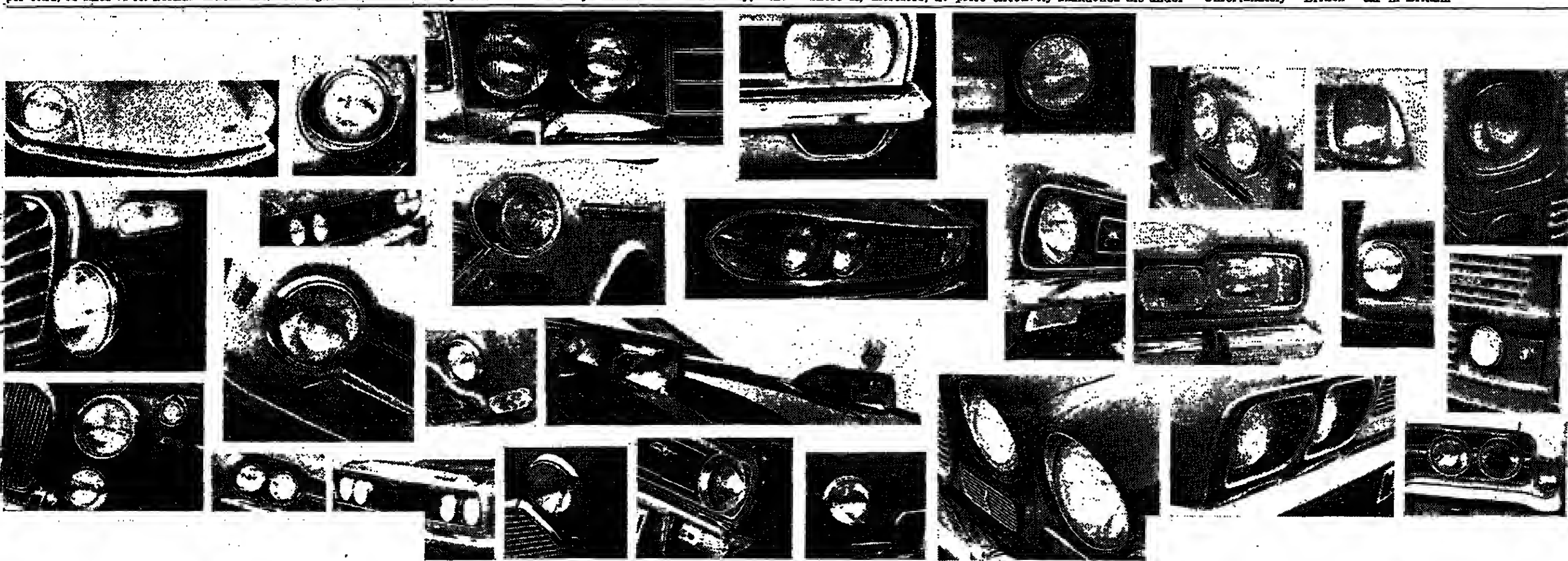
### Bound to score

The imports also score in the £1,200 to £2,000 bracket where a number of high performance models such as the Fiat 125S, Renault 16TS, Audi and BMW 1600 have as yet no British equivalents. Another strong area is the over £2,500 market where Mercedes and BMW have exploited the gap between Jaguar and Jensen.

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exports to the Common Market are not rising as well. British Leyland will register a 25 per cent. increase, this year, but in the important French market this will merely take it back to its 1968 level. Ford has pulled its British company out of France and Italy, the two best export markets, and switched the supply to its Belgian and German plants. For similar reasons of corporate policy, neither Vauxhall nor Chrysler have made much impact on the Six—though their European sister companies are selling strongly in Britain.

Britain's Common Market entry may persuade Ford, GM, and Chrysler to sell British cars in the major Continental markets in quantity. If it does, they should soon counterbalance the growing car imports—and incidentally the balance of payments effect of growing car exports would easily outweigh the costs of the common agricultural policy. But their decision will also hang on the labour situation in Britain.



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## THE MOTOR INDUSTRY II

# Difficult year for big European firms

By JAMES ENSOR

Throughout Europe, economic growth has been slowing which is affecting every car producer. The German economy has slowed down under a tough monetary policy. The French industry has been designed to combat inflation pointed out has now been sub- and this has exerted a powerful influence on the neighbouring economies. Only France has continued to show a rapid rate of growth, and even this has been slower than in 1970.

Economic stagnation combined with rapidly rising prices has been the rule in most of the European economies. In Italy and Britain, and intermittently in France, it has been accompanied by industrial disputes which have disrupted production, particularly in the motor industry.

It has been a difficult year, therefore, for all the major European motor manufacturers. In Germany, every manufacturer reported significant reductions in profit as wages rose while output stagnated. In Italy, Fiat was brought down to unpalatably low profitability by the long succession of strikes and disputes which have reduced its output. In Britain, the four volume producers in the car industry have been fighting hard to break even during most of 1971. Austin-Morris and Chrysler U.K. should just be able to complete the year in profit though it is unlikely that Ford will be able to overcome the losses caused by its disastrous strike.

### Price control

The French manufacturers have been beset by an additional problem. The French government has applied a strict price control on the domestic market in an effort to combat the inflation following devaluation. This has made it hard for the companies to recover their costs as materials and labour expenses have continued to rise sharply. To some extent they have been able to offset the losses at home with an export drive—Renault and Peugeot have been conspicuously successful in Germany. But profitability has still fallen to a dangerously low level.

Pierre Dreyfus, Renault's president-directeur general, the luxury car business or have

a strong truck base are earning the kind of profits that will be needed to sustain the expansion which they must undertake to remain competitive. Peugeot and Mercedes-Benz, which are the largest luxury car producers in France and Germany, are the only two companies which can be said to be earning an adequate return. Volvo, which has been buoyed up by sales of luxury cars and trucks, was earning good profits in 1969, but rapid cost inflation in Sweden has eroded its strong position. BMW has also fallen from a high profits plateau as Mercedes-Benz has responded to its challenge in the luxury six-cylinder car market in Germany.

Among the American plants in Europe, only Opel and Ford's German plants are still earning good profits. Ford has had a remarkable run of success, recovering from a very weak position through introducing the largely British-designed Escort and Capri to its German plants. German Ford has been allocated the Italian and French markets, where the competitively priced Escort and the stylish Capri have been great successes.

### Export surge

Ford now holds 5 per cent of the French market and 6 per cent of the Italian. In each case it is the market leader, and has risen rapidly from a relatively weak position. This export surge with a slight strengthening of its market share in Germany has been sufficient to keep Ford of Germany reasonably profitable.

Opel has also managed to maintain its position in the German market, though it has suffered some severe losses in France by introducing a range of new models at a very rapid rate. The new Opel Ascona saloon and Manta sports coupe which are based on the same engine and components are the best designed cars to emerge from a General Motors European company. They have the compact size and good roadholding which European manufacturers such as Fiat, Renault, Leyland and Vauxhall have espoused but which the American companies had previously ignored. Their

success, in contrast to the relatively poor showing of Ford's latest Cortina which is much more American in size and style, shows that perhaps the American companies do best when they copy European design precepts.

Despite these patches of profitability, the general state of the European car industry is worse than it has been for many years. The Common Market has forced every manufacturer to invade somebody else's home market and the net effect has been to erode the high profit margins which companies used to rely on in their domestic market. Fiat, for instance, can no longer afford to set high price levels in Italy now that cheaper imports have forced it down to a 60 per cent market share and the importers hold 80 per cent of the Italian market. Many people must wonder, like Dreyfus, Lord Stokes and Herr Rudolf Leiding, the new chief executive at Volkswagen, where all the money to pay for the new models and new plants they have planned is going to come from.

Clearly some of the weakest European motor manufacturers may have to look for further support from larger companies or even from Governments to ensure their survival in the intensely competitive European market. It would seem to be only a matter of time before Citroen, which is making heavy losses, is fully absorbed into the Fiat organisation. The declining profitability of BMW has again raised rumours in Germany of a future link with Volkswagen—though VW is no longer in such good shape to lend support.

### Most efficient

The most efficient of the volume producers seem secure and so do the smaller companies—such as BMW or Volvo—which have specialised in the more profitable luxury cars. But the position of small companies which have concentrated on compact size and good roadholding which European manufacturers such as Fiat, Renault, Leyland and Vauxhall have espoused but which the American companies had previously ignored. Their

## Seeking its own answer to labour problems

By MICHAEL HAND, Labour Correspondent

Much of the pressure in recent years for the type of legislation that has now been introduced under the Industrial Relations Act was a direct result of the motor industry's intractable strike problem.

But even as the last Government was fighting its losing battle with the unions to erect a new framework of law in industry, and as the present Administration was pushing its own Bill through Parliament in the teeth of union and Labour opposition, the motor industry was slowly and often painfully trying to work out its own solutions.

This process will continue, and managements certainly do not expect now the legislation has reached the statute book that it will transform the situation overnight; nor would its architect Mr. Robert Carr claim any such intention for it. In line with his thinking on the subject, most employers welcome the new Act more as a stimulus to voluntary action than as a life-saver for the industry. The industrial relations men are also anxious to see the dust settle on the present bitter controversy over the Act and are unlikely to take any precipitate action to hinder the healing process.

Many of them would probably agree with Mr. Pat Lowry, British Leyland's industrial relations director, who recently warned companies against falling into the trap of believing that the Act would do the job of reforming labour relations for them, and said any that had frequent recourse to the process of law would find its industrial relations soured rather than improved. His own company has launched a big training programme for managers about the Act, its implications for BLMC and what it will be able to do, and, equally important, not do.

Meanwhile, there are signs that the industry's own voluntary peace-keeping efforts are beginning to pay off; perhaps

with the present general economic climate also having an effect. Apart from the traumatic Ford strike earlier this year, and some other special problems largely outside the control of the manufacturing firms, there seems to be grounds for optimism about the future.

Despite some stubborn problems at present, British Leyland has seen a drop recently in the amount of time lost through strikes. It is also continuing to loosen the hold of what it now regards as the inflationary and troublesome piecework system in its factories, with encouraging results so far. There is still some stiff, but by no means universal, opposition to be surmounted; but many union members undoubtedly welcome the security offered by the changeover to a high fixed-rate system of pay (giving many a basic wage of more than £2,000 a year) and improved lay-off provisions.



Acceptable terms.  
Given acceptable terms, stewards in some parts of the Corporation at least now seem ready to accept the new payment system, which has helped to put the strike-prone Austin Morris division back on its feet and which, despite some great hostility from the unions, the company still hopes will do the same for the currently ailing Triumph sector.

So far BLMC has been able to make the transition to a more stable payment system without the kind of disastrous strike which overtook the Ford negotiations this year over the unions' now familiar demand for parity across-the-board with the sort of high pay rates that British Leyland is now paying in some areas.

They failed again to get all they wanted, but secured enough at both Ford, and at Vauxhall in a similar agreement, to make the Government fear for the success of its efforts to bring down the level of pay settle-

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## THE MOTOR INDUSTRY III

Successful U.S. firms in Europe  
have a common approach

By DAVID SCOTT, European Editor, Automotive Industries

American-owned motor firms in Britain, Ford, Chrysler and General Motors, account for some 40 per cent. of the industry's vehicle production, and about 48 per cent. of new registrations of U.K.-built cars. Among imports, now 20 per cent. of total registrations, one-eighth are from French and German subsidiaries of the parent international companies. Such market penetration by the three giant U.S. corporations, repeated throughout Europe, is the result of successful transplanting and adaptation of American engineering and organisational know-how, plus vast financial resources and the economies of size.

While policies and strategies vary to some degree, the big three have much in common in their approach to overseas operations. All exercise firm financial control over their European subsidiaries and place American citizens in many key posts. But, wisely, they do not impose scaled-down American styling or hard-sell marketing techniques on them, giving local management a pretty free hand in gauging the tastes and susceptibilities of European customers.

When it comes to production costs and profits, particularly in the critical area of engineering designs, U.S. concepts predominate. All the latest cars from these stables have a conventional chassis layout, with a front engine and rear live axle. The only exceptions in current production are models from Chrysler, which entered the field only recently: the Rootes-era Hillman Imp and its derivatives, and Simca's front-drive and rear-engined cars, originating during its Fiat-linked period. Following the American example, British Leyland reverted to orthodox in the Morris Marina, which it sees as a bread-and-butter winner because of reduced manufacturing costs, lower warranty claims and ease of servicing.

Where the American companies do differ is in their philosophies of international organisation, though it is difficult to evaluate their relative successes since they appear to be more effective in some countries than in others. Of the three, Ford has by far the tightest European integration, with close co-operation in all spheres between the British and German companies. While there are separate design and engineering centres at Dunton and Merkenich, near Cologne, their activities are co-ordinated and there is a regular interchange of personnel between them.

## Common range

The two companies have virtually a common range of cars, and Dagenham supplies Cologne with a considerable number of components. For example, the German Escort, assembled at Saarlouis, has British-built engines, radiator, steering arms, wheel hubs, some electrical items and 150-odd body stampings. Capris sold in the United States, now Ford's main export in North America, are German-made hybrids with British engines and gearboxes. These major contributions to

German Ford's output are not reflected in the British company's production figures, nor in its vehicle-per-employee productivity or export statistics. Because of Cologne's smaller engineering capacity there is little traffic in components in the other direction. Both companies supply engines for the American Pinto, with Britain accounting for the lion's share in a three-to-one ratio.

One jointly operated facility is the new 54m proving ground on a 799-acre site at Lommel, Belgium, located midway between the British and German engineering centres. This track, the most advanced of its type in Europe, is in regular use to test prototypes of the two companies. Another combined undertaking will be an automatic transmission plant at Bordeaux, to be commissioned in 1973.

## Few gaps

There is an ad hoc division of export markets, as it is not regarded as economic sense to compete with near-identical models. Consequently British cars are not generally sold in Germany and vice versa, since prices would be inflated by import duty, and in any case there are few gaps in each model range that the other could fill. An important compensation for British Ford are indirect exports — the sale of its components to and out of Cologne and its satellite plants.

The activities of Ford's 14 manufacturing centres in six European countries are co-ordinated by Ford of Europe, created in 1967 at Warley, Essex. Responsible to Detroit, this multinational staff organisation is concerned with long-term planning for the entire European theatre of operations, and gives specialist support to the individual companies in the fields of finance, sales, product development, manufacturing and personnel.

Chrysler came into Europe in earnest only a few years ago, and so far appears to be adopting the Ford method in running its overseas business, though with some significant differences. The headquarters of Chrysler International were set up in Geneva in 1958, but it was not until the acquisition of majority control of Simca in 1963 and of Rootes and Barreiros in 1967 that the corporation gradually became an active member of the European motor industry. Since then it has established all-European administrative and marketing centres in London, concentrated product planning in Whitley, Coventry, and moved rapidly towards fully integrating its operations in France, Britain and Spain.

The Rootes group was overhauled from top to bottom to give this ailing independent firm world-league status. Capital totalling £60m. was injected into it, principally to modernise the Ryton assembly plant, build a new engine plant at Stoke and expand the Linwood complex. First fruit of this revitalising programme was the Hillman Avenger, a highly successful model which did much to boost



Ford's testing ground at Lommel, Belgium, which is sited midway between the factories of their British and German companies and is used by both to test prototypes.

the sagging fortunes of Chrysler U.K., and to account for its 48 per cent. production increase and 60 per cent. rise in exports in the first eight months of 1971. The Avenger is sold as the Plymouth Cricket in the U.S., where shipments reached a remarkable 40,000 in its first year.

The Chrysler 180 is a prime example of integration. Designed in Britain by the team responsible for the Avenger, it is manufactured by Chrysler France, which handles home and export sales, then imported into this country by the U.K. company to top out its model range. Chrysler believes more strongly than Ford in inter-company competition, and the British division is now bringing in the smaller Simcas as well as the 180 in increasing numbers. British registrations of these French models more than trebled in the past year, and now make up one in every ten imports. There are no comparable sales of Hillmans in France, although the company there manages the export of British-made cars to other European countries through its existing dealer networks.

Also unlike Ford, at least for the present, Chrysler has no jointly manufactured car such as the Escort or Capri. Its British and French models share no common components, and there is no supply of assemblies or parts across the Channel. Such co-operation in the future is not to be ruled out, however.

## Such extremes

General Motors' activities in Europe are governed by its long-standing American policy of complete inter-company independence short of autonomy. In the U.S. self-containment and rivalry are carried to such extremes as Pontiac and Oldsmobile producing individual V-8 engines of identical cubic displacement and performance but differing in design. Here the only co-ordinating links between Vauxhall and Opel are via GM in Detroit and New York.

Each subsidiary has its own research, styling, planning, en-

only supervision comes from Detroit, where the central styling department passes judgment on a full-scale mock-up before a new model enters production.

One exception to this inter-company "apartheid," but in keeping with GM practice in the U.S., is the automatic transmission plant in Strasbourg that opened in 1968. Technically an Opel subsidiary, this £38m. factory has a capacity of 300,000 transmissions a year, which are available to all motor manufacturers as well as to Opel and Vauxhall, who in theory are under no compulsion to use them rather than some rival make should these be a better buy.

Basic economics and not a planned division of markets determine whose cars are sold where. Outside the home territory, each manufacturer exports to a GM subsidiary abroad, and it is entirely the latter's option as to whether specific models would stand up against local competition and be profitable.

Thus, although Vauxhalls are not sold in Germany, GM Ltd. in London (an independent British entity) decided two years ago that Opels would sell in this country. It was proved right, and sales so far this year have climbed to an annual rate of 9,500 cars, over four times the comparable 1970 figure. It is this type of business acumen that has made General Motors the world's largest corporation, despite policies of organisation that superficially appear to foster unwarranted duplication of effort.

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FT

## Labour — (Cont'd)

Continued from previous page

rebuild relationships following the strike — a particularly knotty problem on Merseyside where there continued to be serious disciplinary troubles for a while after the main stoppage ended. Vauxhall counts itself fortunate that it managed to negotiate its new two-year deal with the unions without a strike. This deal, too, had clauses designed to improve productivity, stabilise wage costs and secure uninterrupted production by observance of procedure. This was not an innovation and it is not clear whether a big fall in the time lost through disputes at Vauxhall over the past six months, compared with the same period last year, can be attributed to the new deal.

Chrysler too has had a relatively good year, having negotiated a new set of pay and productivity deals without any major upheaval. Many of its workers are now on a basic wage of more than £2,000 a year, but much of the attention paid to Chrysler by unions in other companies when pursuing parity claims has now been transferred to the new high fixed rates negotiated in parts of British Leyland, such as Cowley. Chrysler, like other companies, has also been improving its lay-off provisions and other fringe benefits, and in return

has secured union co-operation in improving efficiency.

But although not directly involved Chrysler has been hit badly by the continuing disruptive one-day-a-week strikes by Coventry toolroom workers, arising from another attempt by employers to rationalise wages in engineering and car firms. In this case they want to get rid of what they see as the inflationary Coventry toolroom agreement, a move which is being bitterly resisted by the engineering union which sees considerable benefits in retaining it.

## Pay settlement

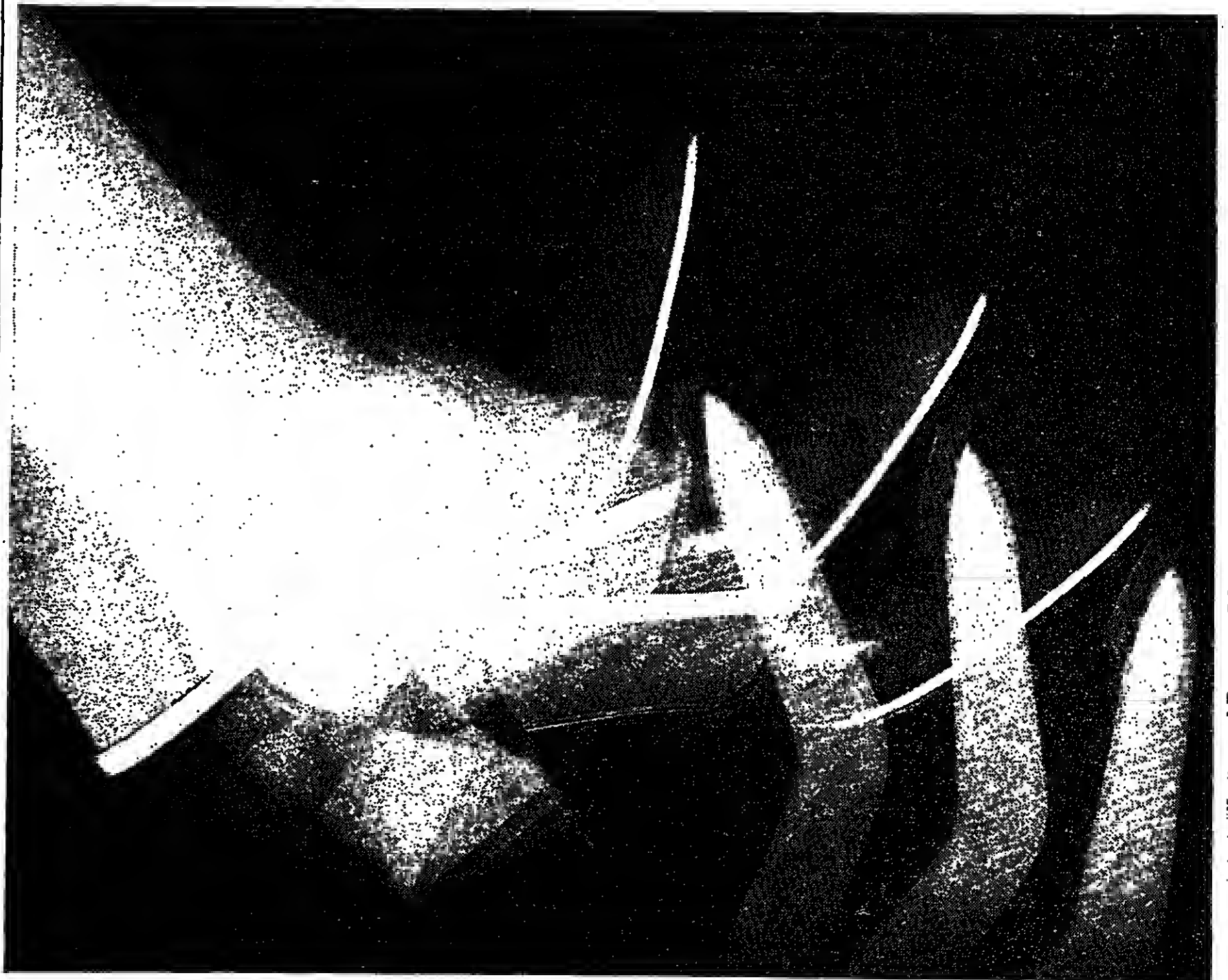
Much of the disturbance in the motor industry in 1970 was caused by a "wages explosion" in the components sector which has been attributed to the Ford pay settlement of that year. This year as a defensive measure the companies involved set up an "early warning" system under which information about what was happening to pay in their part of the industry was collated centrally by the Engineering Employers Federation. It is a measure of the comparative peace which has reigned on this front this year that they are now considering abandoning this new system.

The component companies are also very much affected by the continuing failure of the Fed-

eration and the unions to sort out their differences over drawing up a more streamlined procedure for settling labour disputes in engineering.

Despite continuing hopes of a peaceful solution, the stage has been reached in which the unions have now given notice to abandon the present national arrangements and to try to reach agreement on their own terms with individual companies. This directly concerns a large number of component companies but the only one of the big four car manufacturers involved is British Leyland (the others are outside the Federation and have their own procedural arrangements). Because of the vulnerability of its production when there are strikes by small groups, BMC would certainly be anxious — but only within the ambit of the EEF — to make some alternative provisions for continuing the dialogue with the unions in the event of plant negotiations breaking down.

At present the biggest shadow over the federated section of the industry is the undoubtedly tough negotiations which are about to start on the mammoth pay claim recently lodged by the engineering unions — the repercussions of which will be felt far beyond the engineering and car plants.



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## THE MOTOR INDUSTRY IV

# British prospects better than many imagine

By JAMES ENSOR

The City still holds reservations about the future of British Leyland—indeed, perhaps about the future of the whole British motor industry. The company's share price has recovered substantially from the very low point which it reached during 1971, but it still stands at less than half the post-merger peak. Many of the investment managers of the large institutions still remain profoundly dubious about the company's prospects, despite the auspicious signs of its high market share, the success of the Marina and the fact that it has made some progress in tackling the labour problems.

There is in short a credibility gap between the hopes and plans of the Leyland management, which are in some cases beginning to be realised, and the views which the City's fund managers hold of the company's performance. This is despite an effective public relations campaign to convey the company's ambitions and achievements to the general public. Since the doubt extends, in some form, to many of the component manufacturers, to Lotus, to the David Brown Corporation, and even to sectors of the motor trade specialising in British cars, it is worth examining its roots.

The City seems to be bothered by three factors, which to some extent it feels applies to every company connected with the British motor industry. First, it is worried by the rise in imports which in some quarters is taken as proof that British car design is not competitive with the Continent. Secondly, it is concerned about the labour relations record of the British motor industry which it feels saps the vitality of the industry, delays its important new models and probably reduces the quality of the product. Thirdly, it feels that the industry has been investing less than its rivals in Europe, who consequently achieve higher productivity, launch more new models and because of their more modern plants are able to achieve higher quality standards.

### Danger stocks

While there is clearly some truth in each of these charges, I feel that they have been overplayed and the fears are largely unjustified. Certainly, the British labour record is poor; companies such as Dunlop, Lucas, British Leyland and GKN have had their potential profits substantially reduced in many of the last several years. Among the component manufacturers this has sometimes led to the loss of foreign business or of a part of the business of one of their domestic customers as he tries to protect himself against strikes. Volvo, for instance, is one of the most important Continental users of parts from British factories, buying almost as much from the U.K. as from Germany. The company now deliberately maintains danger stocks of British parts at a higher level than its German parts—and this obviously affects the cost equation in deciding where to place an order.

British investment in the motor industry has certainly



The MGB and MGB GT remain the basis of British Leyland's export drive of the U.S. Sales have dropped slightly this year but the company should be affected less by the U.S. surcharge and the devaluation of the dollar against other countries than its German and Japanese rivals.

been lower in the past than that set in most Continental countries. The market has been growing so much more slowly that it has not made sense to expand capacity much since 1964. By contrast, the German and Italian industries have shown a strong expansion and have needed to build new plants.

The greater productivity of many of the Continental car producers, when measured against even Ford—the best of the British manufacturers—is quite noticeable. It stems partly from modern plants and partly, particularly in Sweden and Germany, from a more flexible approach to manning the plants which British Leyland inherited from BMC. In some need of modernisation. For many years BMC had invested too little to keep its methods up to the standards of the best Continental producers—and Leyland now has an enormous backlog to catch up.

Unfortunately it does not at present have the financial resources to match the investment of its major rivals. Renault, and Fiat, which are each roughly the size of Leyland in

turnover, both invest at the rate of £100m. a year. British Leyland has doubled the investment rate set by the constituent parts of the company before their merger, but this still amounts to only £80m. a year.

### Lower costs

However, a great deal has been achieved within these limited resources. The Cowley plant, rebuilt for the production of the Marina and Mini at a cost of £35m., is as modern in its methods—though not as large—as the Fiat plant at Rivalta or Renault's Boulogne-Billancourt. The Marina itself is a car which is simple to produce and whose production costs are markedly lower than any previous, comparable car in the range. Leyland, indeed, has come quite close to Ford—widely regarded as the most effective in Europe—at planning its design for maximum efficiency of assembly and minimum cost.

The Marina alone will not cure Leyland's productivity problem. But it has allowed the company to drop the Minor and Oxford which were built in old-fashioned workshops at huge wastage in labour. The company has closed its Adderley

### Difficult step

Much of the component industry and the Leyland plants at Longbridge and Jaguar in Coventry will also have to take this difficult step one day; but once they do, their labour record should be no worse than in France or Italy. For many of the Italian and French strikes are politically motivated, often influenced by powerful Communist unions. The question of imports is dealt with in another article so that I will not dwell on it here except to say that it should prosper.

## Pollution control now a necessity

By PETER CARTWRIGHT, Midlands Correspondent

The argument whether car exhausts do, in fact, damage health in this country or in Europe, or indeed anywhere outside the three or four American cities with identifiable problems has become irrelevant. The necessity for every major manufacturer in the world to meet increasingly stringent American and contaminant regulations has produced an irreversible trend and a growing stream of legislation elsewhere.

So much so that at least one British car maker has detached a senior executive to monitor and co-ordinate legislation and technical data on a worldwide basis. The reason for this is not hard to see. It is impossible to confine exports of cars that meet American specifications to America alone. Even though Mexico, for instance, has no similar restrictions, cars imported there will need to conform, since they may be driven into one or other of the American States. Some very large and profitable markets are therefore at stake.

### Good chance

This is no less so for the Americans and concealed behind the increasingly stringent regulations is a highly competitive element. The Americans are not exporters in the sense that the word is used in Europe, and they have seen their home market whittled away by a growing volume of cars from Europe and Japan. To a nation that has put a wheeled vehicle on the moon it must be unthinkable that they cannot meet the regulations set, however difficult they are now saying this is. And if they do, and car manufacturers in the outside world cannot, then it would certainly appear that the Americans stand a very good chance of regaining lost ground.

The impetus already generated by quite massive outlays in 1968, when California's major plant, equipment and staff by all the volume car manufacturers in various parts of the world, and the potential new

business being generated by new technology seems bound to carry the clean engine concept for passenger cars to ultimate success. Ford America has already broken through to this with an Army Jeep "stratified charge" engine and Honda is also reported to be there.

### Principal target

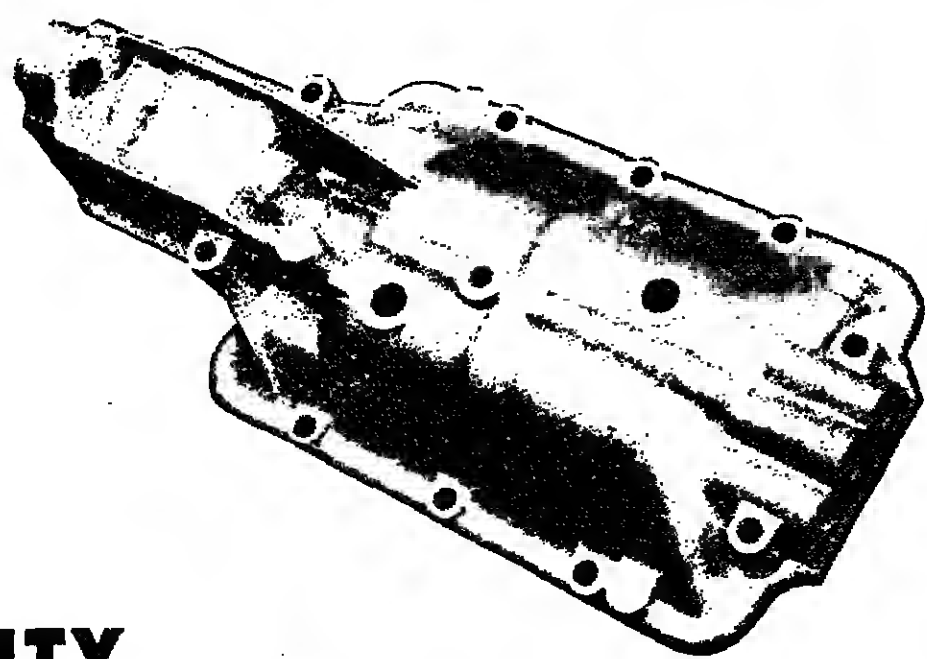
Finally, this is European Conservation Year and not the least of its impacts has been to fasten attention on to ways in which the environment can be cleaned up. Pollution has become a highly emotive word. No matter that domestic chimneys are the biggest cause of air pollution or that cigarette smoking is far more a hazard to health than walking down Oxford Street in the rush hour, vehicle exhaust has become a principal target. And where America has led others will follow, if more slowly.

That such a worldwide movement should have developed from the problems of three or four American cities in so short a space of time, especially as most of the hazards are unlikely to be experienced elsewhere, is sufficient commentary on the speed and determination with which restrictive legislation has been pursued.

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## THE MOTOR INDUSTRY V

## Boom in foreign car sales

by IAN WEBB, Editor Motor Report

Even if the present booming conditions fall to last year's level, 1971 is still certain to go down in British automotive history as a year of the imports. Over the past 12 months foreign cars have taken a share of the market that has been unprecedented and, largely, unexpected. The imports also started as a steady increase last year but it was a development that received relatively little notice during the winter it gathered pace and by January, 1971, it was up to nearly 16 per cent of the market (in units sold, though not turnover), against 12 per cent in 1970. The situation continued to improve—of the 12 per cent, 10 per cent of the imports, if viewed from the domestic manufacturers' angle as the year progressed. By February the hitherto unheard figure of 20 per cent was being nudged and two months later imports actually achieved for the first time.

## Gap left

One early reaction was to attribute the foreign cars' success to the prolonged strike at Ford, which left a gap on a showroom floor that other car manufacturers were in no position to fill. Undoubtedly, the Ford stoppage did help, yet it is to a great extent for the imports continued to hold—indeed enlarge—their share of the market. In August, the last month for which the Society of Motor Manufacturers' and Exporters has detailed figures at present, the foreign entries surpassed even better, relatively, than the British ones. They took a record 31.97 per cent market share. And the indications are that they did just as well in September. The rise of the imports really merited less surprise than it has. Elsewhere in Europe a picture is already a familiar one and it could only have been a matter of time before Britain followed the general trend, the benefit of a wide range of

Manufacturers in West Germany, France and Italy have been accustomed since the late 1960's to seeing imports account for one sale in five on their own doorsteps. As long ago as 1968 the percentage in Germany shot up from 17 to nearly 23, while in France the respective figures were 15 and 21 and in Italy imports enlarged their market portion from 16 to 19.7 per cent. By 1970 the figure in Italy had moved up to 28 per cent, and in Germany to close to 24 per cent. Only in France had domestic products regained a little ground, forcing the interlopers down to a 20 per cent share.

So the success of foreign car sales in Britain over the last year is unremarkable when seen from the other side of the Channel.

Least surprised of all are Fiat, Renault and Volkswagen, the three main architects of the boom. Between them they account for well over half of all foreign cars sold here.

Fiat and Renault are operated as subsidiaries of their parent organisations while Volkswagen differs in that the U.K. franchise is held by a member-company of the Thomas Tilling group. But, unlike some of the smaller importers, VW in Britain is closely overseen and, guided by the parent firm, its business style mirrors the marketing-orientated efficiency of Wolfsburg.

All three concerns—Fiat, Renault and VW—have followed fairly similar paths to their present pinnacle of success. Over the last decade extensive dealer networks have been constructed—and modified, often with almost ruthless despatch—in the light of experience. The "big three" have largely been able to pick and choose their outlets. In many cases dealers have been glad to exchange British car franchises (particularly in districts where local duplication results from mud-died marketing and badge engineering) for a foreign one. Where the products that the dealers have to sell are commensurate with the reaping of time before Britain followed the general trend, the benefit of a wide range of

models with something to cater for most tastes from mini-cars to sports coupés and now, with the 130, luxurious and costly high-performance saloons.

Renault has moved up from its old single-model policy with the Dauphine to offering British motorists saloons and estates in the small-to-medium range, plus the new 15 and 17 semi-sporting fastbacks that are due here next spring.

## No new models

Only Volkswagen has suffered from having too narrow a range and even "suffered" is a relative term, for the sales of the Beetle and to a lesser extent the 1600 and 411 have still been excellent. But with no new models in sight Volkswagen is having to fall back increasingly on its reputation for reliability and mechanical longevity as a marketing platform. This autumn's campaign to publicise the "computer diagnosis" service at VW dealers will be a major prop for that platform.

Given the right outlets and suitable products the leading importers have had still to cross the final barrier of the average British car owner's aversion to anything other than the familiar local products. Though there is some way to go even yet, particularly among older motorists, competent advertising and public relations techniques have broken down much of the apathy. Few drivers still fear that spare parts or service might be hard to find and equally few cling on to the belief that foreign products are automatically inferior to British ones. Most of the old canards have been shot down now.

The importers' greatest success has been with younger owners—and with the more discerning ones of all ages. Increasingly, such motorists have realised that their particular requirements are best suited by, say, a Renault 4 or Fiat's 125S (neither of which have direct U.K. counterparts) rather than among the contracting range of cars offered by the four major companies here.



Volkswagens for the British market being unloaded at Ramsgate, Kent.

And finally, buyers are persuaded by the highly competitive prices of the imports. The market leaders have been prepared to shave profit margins, first to gain and then to reinforce their hold in Britain. Like exporters elsewhere they have looked to their (often booming) home markets to provide the profits that financed export projects. Now their speculation is paying off, the more so because inflation has been forcing up British-made car prices at an even higher rate than foreign-made ones.

While the Italian-French-German trio has led the attack on Britain the smaller Continental marques have contributed too, although a large proportion of their success can be attributed to the increased level of acceptance for imported cars as a whole won by the big three.

Certainly they have benefited just as much from the upsurge in demand. The biggest individual success story this year has been Chrysler France, up from a negligible 1 per cent of the total market at the beginning of the year to nearly 2.5 per cent this autumn and looking a likely third contender for the continuing struggle between Renault and Fiat for second place among import sales behind Volkswagen. In August French-built Chrysler cars, notably the Simca 1100/1204 and the big Chrysler 180, accounted for 3,401 unit sales, against 1,970 in the preceding month. If this rate of improvement could be maintained Chrysler would overtake both Fiat and Renault next year. The French cars have gained an enormous advantage from immediate access to the Chrysler U.K. dealer network which hitherto had only the Avenger, Arrow and Imp series to sell.

Fiat and Renault, not to mention VW itself, would be better placed among import sales behind Volkswagen. In August French-built Chrysler cars, notably the Simca 1100/1204 and the big Chrysler 180, accounted for 3,401 unit sales, against 1,970 in the preceding month. If this rate of improvement could be maintained Chrysler would overtake both Fiat and Renault next year. The French cars have gained an enormous advantage from immediate access to the Chrysler U.K. dealer network which hitherto had only the Avenger, Arrow and Imp series to sell.

At this moment everyone is working hard to try to meet the extremely stringent 1975-76 model year American regulations in order to gain the vital licence from the U.S. Environmental Protection Agency. This involves a long testing procedure extending over probably nine months to do the qualifying 50,000 miles, and at least a previous similar period by the manufacturers to make reasonably sure of success. And this in turn must of course be preceded by the development of new systems and modified engines. Time therefore is at a premium.

Some of the problems posed seem almost insuperable. For instance, when carbon monoxide is reduced by more conventional methods the nitrogen oxides go up, and in the future control will almost certainly require some form of expensive catalytic converter or exhaust thermal reactor. Again, the elimination of lead in petrol to reduce pollutants creates enormous difficulties for engine designers. Lead is not only the simplest and most effective method of raising the octane level of petrol but it also promotes even burning of the fuel among the combustion chambers. Moreover it also lubricates the valve stems and seats and its absence has been found to create severe valve recession, destroying the seal in under 2,000 miles. "Cut lead out of fuel and all the world's engines would stop" was how one expert put it.

low octane leadless

fuels become a requirement especially in high compression engines. To control them means reducing the temperature, and again, going back to lower compression, less efficient engines that burn more fuel. To control effectively the emission of most of the pollutants by 1975-76 will probably necessitate a separate device in which to burn remaining contaminants in addition to an air injection system (now fitted) which requires a blower that can easily take up to 5 hp to operate.

Exhaust system

To avoid all this will almost certainly entail incorporating expensive special catalytic (or non-catalytic) converters into the exhaust system as well as new means of preventing valve recession, which becomes essential by the 1973 model year. Nitrogen oxides are formed in the combustion space where the temperature is very high

placed to fight this challenge from within their own ranks if they could only get more cars from the factories. All too clearly, British manufacturers have been the prime losers to the imports. But not all the overseas makes have done so much better. Volvo is one that has been hampered by a limited model range and has actually been ousted from its accustomed fourth spot among import sales down to fifth, only just ahead of the new combined Auto Union Audi/NSU and Opel, the latter with 1971 sales over 50 per cent above 1970's and gaining from a decision to offer franchises to Vauxhall dealers: Opel and Vauxhall are of course cousins under General Motors so that now 23 of its 120 odd outlets in Britain are Vauxhall agents.

Behind these big sellers come other more specialised firms and they too have had their success stories. BMW for example is typical of second-division manufacturers that have located a niche in the market and exploited it successfully. Compared with the beginning of the year, BMW has doubled its sales for 1971, meaning that by the end of the summer it was still accounting for only one in 300 of all cars sold in Britain. None the less, the BMW range is restricted to a selection of high performance saloons and coupes the cheapest of which costs £1,626 and the dearest £5,118. And level-pegging with BMW for unit sales is Peugeot of France. The factory has taken and in a first year avowedly spent mainly on extending and improving the dealer network here.

has none the less managed to push up sales by some 75 per cent since the spring. Peugeot's own research indicates that it could sell 14,000 cars a year here by 1974, aided by an increasingly wide spread of models. Outside Europe only Toyota exports an appreciable number of cars to Britain. Its position has steadily improved during the year to a point where it has a 0.41 per cent market share. Nissan/Datsun is expected to do at least as well once it firmly establishes a base here. Honda is still held back by the absence of suitable cars.

More attractive

For Japan as a whole, however, the era of pilot operations in Europe is over and some at least have decided that the water here is warm enough to warrant diving in. The increasing financial and legislative restrictions on the once bountiful U.S. market must make Europe seem more attractive still. For the mainland European manufacturers themselves there is obviously still more to be had from the British market. With penetration now at 23 per cent, and foreseeably still climbing, the once optimistic-looking forecasts of an eventual 25 per cent are being revised upwards in some quarters. And although British membership of the Common Market would probably mean only slow dismantling of import duty (now at 13 per cent), and in any case coming down to 11 per cent in January) the future looks rosier than ever for the 40 foreign makes available here.

## Pollution control—(Cont'd)

Continued from previous page

worthwhile future sales for specialised, and probably necessary products. Thus one company, better known as a bullion dealer, is developing a platinum coated ceramic catalytic converter component.

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low octane leadless

the temperature is very high

emission are never likely to become so acute as they are in certain American cities, so that the regulations may never need to match them. They are being, and will be, tightened at it is hoped, a European standardised pace through the Economic Commission for Europe, a part of the United Nations, rather than by independent action by each country which would unnecessarily complicate production problems for all.

Sensible use

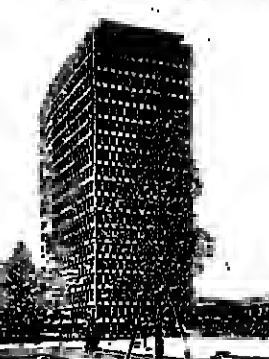
The cost effectiveness of the development of a completely clean engine vehicle has been studied by the U.K. Government in relation to the less acute vehicle pollution problem in Europe. "The Protection of the Environment" White Paper concludes that "the development of a completely pollution free car might not be the most sensible use of resources."

Alcoa Aluminium was used in car bodies back in 1903.

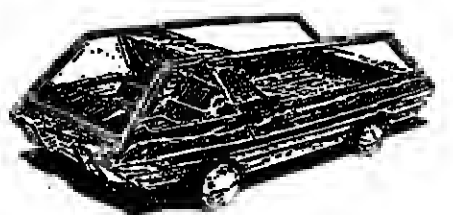
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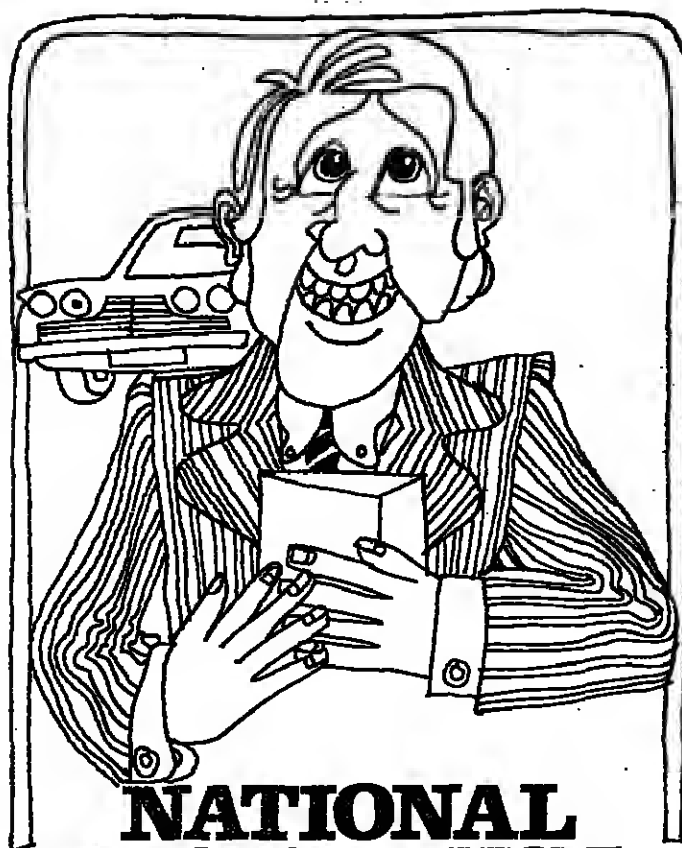
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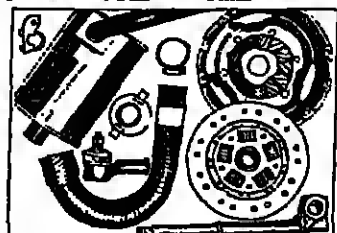
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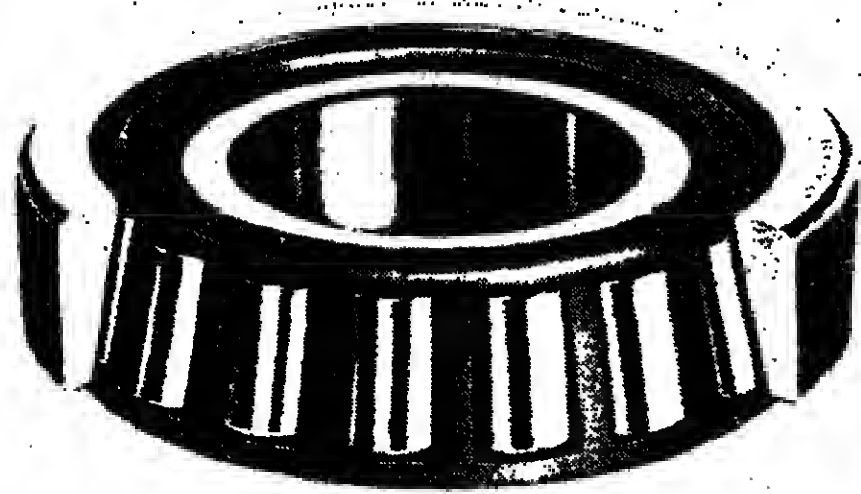
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BEARINGS FOR THE  
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## THE MOTOR INDUSTRY VI

# Radial tyres are taking over

By STUART HAYES

The radial ply tyre is pushing the crossply out of the European motoring scene at an ever-increasing pace.

In France, where Michelin made the first steel-belted "X" radial tyre as long ago as 1948, the crossply is almost dead. Both Michelin and Kleber-Colombes, who between them have more than 50 per cent of the market, have stopped producing crossply tyres altogether. In Italy, where Pirelli marketed the first all-terrain radial early in the 1950s, all new cars are fitted with radial ply tyres and the crossply has a shrinking hold on the replacement market only.

Britain has not made such fast progress, but radial production has risen significantly in the last year. According to the latest returns from the tyre division of the British Rubber Manufacturers Association, 2.3m. of the 7.1m. car tyres made in the first six months of this year for the original equipment and replacement markets were radials. This compares with 10.6m. of the 25.4m. in the whole of 1970. By the end of 1972 it is clear that radial ply tyres will account for well over 50 per cent of production if present trends are maintained.

Indeed, in the first six months of this year almost 90 per cent of the British-made tyres supplied to the home replacement market were of radial construction. This is, however, also a reflection of the substantial penetration achieved in the home replacement market by crossply tyres made in Europe. There is a glut of crossply tyres in Europe, and certain manufacturers—especially some in Eastern Europe—are exporting tyres to Britain to sell at prices our own manufacturers cannot match.

Why is the radial displacing the crossply? Broadly, because it separates the functions of sidewall and tread so that both can work with greater efficiency, whereas in the crossply tyre, the same cords reinforce both sidewall and tread. As the crossply tyre's sidewall flexes, the

tread distorts. But the radial tyre's tread is braced by a hidden, inextensible belt so that it stays flat on the road when the sidewall reacts to bumps, cornering and braking forces.

The radial tyre's main disadvantage is its barbs low speed ride, caused by the belt reacting to bumps on the road surface. Careful design of the car's suspension can almost eliminate this tendency, and at higher speeds the radial has always offered superior ride qualities. For some years now manufacturers both in Britain and on the Continent have built into their cars a degree of suspension compliance. This allows the wheels to move backwards fractionally as they react to bumps, thus absorbing the radial tyre's vibrations.

### Death knell

So successful have they been that cars like the Jaguar XJ6 (Dunlop SP Sport tyres as exclusive original equipment) and the Peugeot 504 (mainly Michelin and Kleber-Colombes) offer a better low speed ride on their radials than the Rolls-Royce Silver Shadow on crossplies. At last Rolls-Royce are falling into line, and going over to radials as original equipment on the Silver Shadow. The faster Corniche model has had them since its launch last spring. This sounds the death knell of

the high speed crossply tyre, once used on cars like the Aston Martin and Bristol, for example. In this field, the radial has taken over entirely.

The so-called ultra low profile crossply tyre (in fact, a medium low profile) introduced in the late 1960s by Avon has enjoyed spectacular success in the specialised field of Formula Ford racing. As a result, Avon are promoting it as an alternative to the radial for performance minded, yet comfort loving, motorists. It is an excellent tyre, with a depressed crown which takes up the proper flat shape when inflated. Due to its lower profile, it puts more rubber on the road than a conventional crossply tyre, and its breakaway characteristics when pressed to the limit are more progressive than a radial's.

In cost per mile, however, the radial will always win. Although it costs around 25 per cent more than an equivalent crossply tyre, it will last at least 50 per cent longer if made with a textile belt, and up to 100 per cent longer if steel belted.

Michelin have never made their radial tyres with anything other than a steel belt and gradually their competitors are tending to follow their example, although at present textile radials outnumber the steel belted variety. New types of car are demanding such high standards of tyre performance,

both in terms of steering response, cornering stability and tread wear, that only steel-belted radials will do. Even Pirelli, pioneers and arch-exponents of the all-terrain radial, have had to produce several sizes of steel belted tyre for the front wheel drive Fiat 127 and 128, and the all-independently suspended prestige car from Fiat, the 130.

Only a general shortage of steel tyre cord is restricting the growth in popularity of the metallic belted radial. Michelin and Goodyear are building new steel cord production plants of their own. Pirelli, Dunlop and Continental (Germany's largest tyre maker) are jointly setting up their own steel cord facility in the Saar.

### Steel belted

In Britain, steel belted car radials are being marketed by Michelin, Avon and Uniroyal, and Uniroyal also manufacture the Esso steel belted radial. European producers of steel car radials include Glisvied in Sweden, and Metzeler and Continental (Germany). Semperit (Austria) have gone further still and are producing commercial quantities of an all-steel (as distinct from textile casing and steel belt) car radial tyre.

Dunlop have been making experimental quantities of a steel belted radial using ultra-fine wire thin enough to allow it to be built on the same machinery to produce crossply types. This is a most promising area of development. It seems certain that, by the end of the decade, many high performance cars will be running on all-steel radial tyres of ultra-low profile, perhaps only 60 per cent as high as they are wide.

Currently, the 70 per cent profile tyre is the flattest in general use, and even this is confined to higher performance cars like the XJ6, BMW 3-litre with that of a radial. An cars actually get caught.

The Michelin XAS radial tyre for speeds of up to 130 mph.

and Morris Marina 1.8TC. But attempt to introduce them far more cars will be seen on 70 profile tyres by this time next year.

Very large quantities of European, including British, radial ply tyres are being exported to the U.S., where the industry is still mainly geared to producing crossply types. In recent years, in a bid to get some of the benefits of radials without having to invest in costly new machinery, the U.S. tyre industry has been making bias-belted tyres. These are bias (that is, crossply) casings with a circumferential belt. In the main they have been made with polyester casings and glass fibre belts. Though better than their tyres. Even so, it is unbelated crossply tyres, their mated that only 10 per cent of those with illegal tyres on cars like the XJ6, BMW 3-litre with that of a radial. An cars actually get caught.

## Exports of components

By JACK HAY

Estimates generally put the number of bits and pieces in a car at over 20,000. The Morris Minor was once stripped, and counting all the nuts and bolts there were said to be over 24,000 parts.

The components and accessories industries—and it is often difficult to differentiate where the division lies, for is a windscreen washer a component or an accessory?—last year accounted for 40 per cent of the vehicle industry's total export earnings for Britain, which amounted to £447m. This was in direct exports, either to foreign manufacturers or as spare parts. In the same period car exports totalled £328m., commercial vehicles £180m. and tractors £113m.

And in each of those, of course, there was the output of the component industry as in direct exports. Components and accessories imported into Britain totalled £108m. and cars brought in were worth £85m., some of which, it must be remembered, however, were carrying British parts. Volvo, for instance, takes some £20m. worth of British component parts each year and Volkswagen are expected to build up from over £7m. last year to some £10m. this year.

A major area of development is in electronics which is being used increasingly in cars for making them go more quickly and more smoothly, with better acceleration by electronic petrol injection systems and stopping them by electronically controlled wheel slide protection systems.

Developed in the Midlands, this latter system claims to be unmatched by any other anti-skid system yet published. It is applicable to all four wheels, either individually or in pairs, and to different systems.

It is maintained that even under adverse conditions there is no wheel-locking or skidding, no loss of stability, or loss of steering control, with significantly shorter stopping distances in wet or icy conditions.

### Wheel speed

Control of the system is effected electronically. Sensors generate a frequency of pulses, in relation to wheel speed, which are converted to a DC signal again related to wheel speed. If the signal exceeds the threshold value of around 1.3g wheel deceleration (indicating imminent wheel skid) a solenoid in the control valve is energised where appropriate, bringing systems pressure relief where needed.

The electronic control loop, work of engine and other component manufacturers is aimed at meeting the increasing capability of revising the braking world-wide regulations on level at least 10 times per second, if necessary.

Brake systems is the field in which there is most research activity at the moment. The materials used in making the conventional systems are being steadily improved, and component designs evolving. The trend towards the use of dual hydraulic system has continued,

but there are many designers who feel that it is moving forward too slowly, and should be obligatory. The cost, they claim, would not be too much.

Efforts are being made increasingly to improve brake balance by the use of valves to modulate the hydraulic pressure reaching the rear wheels during braking. These are relatively cheap and give improved maximum braking on surfaces of all kinds up to the point of wheel locking.

While many companies are experimenting with anti-locking devices of a wide range of types, it will take time to show which are the most practicable and the most reliable. The field is expected to thin, and it is also expected that it will be the most expensive cars which will, as usual, benefit first. But anti-lock systems could become compulsory in the years ahead.

### Alarm given

Could we have vehicle condition monitoring systems? One is already in existence, capable of monitoring eight systems in a vehicle continuously and giving an alarm legend should a danger develop in this the brake system, brake fluid level, oil pressure, bulb failure, oil level, radiator coolant level, brake pad wear and screenwash level are the orders of safety priority.

A major area of research and development in the petrol injection field has been that of control, giving not only better performance but to move towards cleaner exhaust emissions. The present approach of the major British firm in this field has the objective of meeting the fuelling requirements of an engine exactly, so achieving the lowest possible pollution emissions under steady running and transient conditions. At the same time there would be benefits of increased power and reduced fuel consumption.

Initial investigation has been made on a 2.5-litre engine. In the current state of development, so far as the particular engine on which the work has been carried out is concerned, the 1974 U.S. Federal and Californian regulations on exhaust emissions can be met. And it is also expected that the more stringent regulations scheduled for 1975 will also be met, partly as a result of the development of the petrol wheel deceleration (indicating imminent wheel skid) a solenoid in the control valve is energised where appropriate, bringing systems pressure relief where needed.

Much of the development work of engine and other component manufacturers is aimed at meeting the increasing capability of revising the braking world-wide regulations on level at least 10 times per second, if necessary.

Continental component and vehicle manufacturers are making similar experiments, and so, too, are commercial vehicle component manufacturers.

Here there is becoming a more acute awareness towards the factor that noise is as much an

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**W.C. Atcherley**

Specialist vehicle body and coach builders, Birmingham.

**Bristol Street Motors**

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*Spill in 1970*

## THE MOTOR INDUSTRY VII

# More emphasis on safety

GORDON WILKINS

All major motor manufacturers are now aware of the need to keep track of the ever-changing regulations, safety and pollution emanating mainly from the U.S. They are aware of the need to keep track of the ever-changing regulations, safety and pollution emanating mainly from the U.S. They are aware of the need to keep track of the ever-changing regulations, safety and pollution emanating mainly from the U.S.

**Sitting tight**  
American thinking seems to be in favour of sitting tight and having the accident in a kind of "armoured car". From 1973, bumpers must be able to take 5 m.p.h. impacts without damage to any part affecting safety. They will add anything up to 80 lbs to the weight of new cars and millions of dollars to their cost. Steering columns must be collapsible but the steering gear may require anything up to six turns from lock to lock, making it impossible for the driver to correct a skid. Stagnation in design induced by low speed limits has produced American cars with poor brakes, lamentable roadholding, sloppy steering and low grade tyres. Radial ply tyres have to be imported from Europe. British manufacturers exporting cars to North America have to delete safety items of proved value like headlamp flashers and repeater turn indicators on the front wings. European cars, designed for limit-free highways are generally superior to American cars in braking, steering and road holding and have infinitely better tyres, but this avails them nothing under the passive approach to safety adopted in the U.S. Worse still, we have to endure attacks on the British Government for not instantly adopting American regulations regardless of whether we need or can afford them. Mr. Nader says safety could be paid for by cutting down on styling changes, but his prime target now is Volkswagen who do not make styling being written into the specifications for the ESVs (Experimental Safety Vehicles) which are likely to send the vehicle survivable and not in prevent-

ing them and the issue is thus one of cost effectiveness. Many people, horrified at the rapidly increasing weight of heavy lorries and the brutal contempt for human life shown by some of their drivers would be glad to have the protection afforded by particularly strong cars like Rover, Volvo, Saab, Rolls-Royce or Mercedes Benz, but should people who cannot afford this protection be kept off the road altogether or would we do better to exercise closer control over the lorries?

**Realistic basis**  
European collaboration seems to be running smoothly but Sweden is earning a reputation as a Maverick which leads to cynical suggestions that by making it uneconomic for foreign manufacturers to meet their regulations they could eventually reserve their home market for Swedish cars. However, in view of the negative approach so far apparent in American safety regulations it is refreshing to find a more enlightened view of road safety being written into the specifications for the ESVs (Experimental Safety Vehicles) which are likely to send the vehicle survivable and not in prevent-

ing them and the issue is thus one of cost effectiveness. Many people, horrified at the rapidly increasing weight of heavy lorries and the brutal contempt for human life shown by some of their drivers would be glad to have the protection afforded by particularly strong cars like Rover, Volvo, Saab, Rolls-Royce or Mercedes Benz, but should people who cannot afford this protection be kept off the road altogether or would we do better to exercise closer control over the lorries?



The "roll over" bars fitted to the roof of this Volvo 145 saved the occupants serious injury when the car was crushed beneath an overturned truck.

facturers are developing in costly and complicated cars beyond the means of many Western motorists at a time when Ford, VW and others are developing schemes to bring motorizing within reach of millions in the developing countries by producing minimum cars of the simplest possible kind. During the next two or three years some clear thinking will have to be done as a result of the ESV programme. While it may be feasible to make 30 m.p.h. impacts survivable, the proportion of impacts taking place at 50 m.p.h. is so small and the cost and complication of making them survivable is so high that this may not prove to be a realistic objective. The engineers working on these projects are impressed by the practical and realistic approach shown by Mr. Douglas Toms, the American administrator. They recognise that safety will not be secured by making new cars so heavy and so costly that people will be forced to go on patching up their old ones. The pressure groups have done a service by creating a climate of public opinion in which safety is a major issue. The need now is for clear thinking on practical targets.

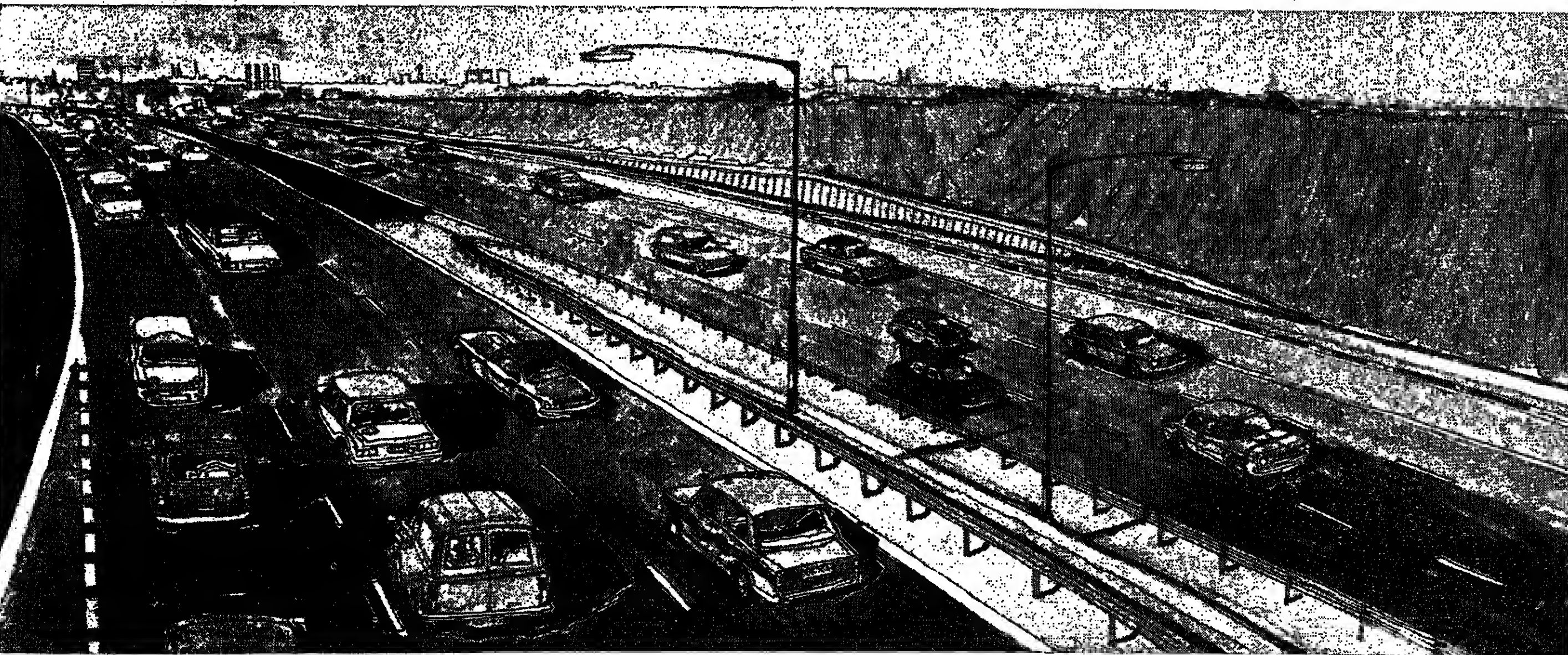
Easy maintenance, and low maintenance cost for all components involving safety are basic requirements. These projects will provide the basic information on what is technically and economically feasible and form a realistic basis for future regulations. Both Henry Ford and Dr. Lotz, who was until recently head of VW agree that safety and pollution regulations could soon raise car prices by 30 to 50 per cent. It is ironic that the pursuit of safety and reduction of pollution should be in danger of imposing on us

## Components—(Cont'd)

Continued from previous page  
environmental pollution as smoke. One notes investigation programme has been concentrated on engine structure, with practical modifications to control the vibrations of the engine external surfaces. This form of noise control does not affect the engine performance in any way and is potentially the cheapest solution to the diesel noise problem in terms of mass production and operation costs.

**Modern versions**  
Whether safety harnesses should be considered as components or as accessories is still debatable. But they should be compulsory for small children, who should be in the back seat. Apart from keeping the child safe, modern versions give a better view of the surroundings, and by holding the body firm make for a more pleasant journey. Lights as initial equipment are largely a matter of the manufacturers' choice, but there can be no doubt about the responsibility of the owner to ensure that the lights are not only adequate but correctly adjusted. The modern development is more illumination, but less glare.

Comfort is on the border line between component and accessory. Textiles have been used for upholstery in the home for generations and now, after research and development, they have been adopted for cars here. There have been two developments. Light resistant nylon yarns give long life and there has been the introduction of laminating or bonding of textiles. Those for cars consist of upholstery fabrics of a warp knitted nylon face fabric fused to a layer of high performance polyester foam, to which is fused a knitted cotton backing fabric. Two major car manufacturers are using this form of upholstery. British component manufacturers already have outlets in the Common Market, and while European component manufacturers claim that they will do well in Britain should this country join the EEC there are no great forecasts of rapid rises in sales. The component industry is already an international one.



# Duport Foundries & Engineering Division put a lot of drive into the motor industry

As major suppliers to the motor industry the Duport Foundries & Engineering Division produce a wide range of components which are used in vehicles throughout the world. Listed here are the companies of the Division and their activities—all members of the Duport Group which has won an international reputation for quality, reliability and service.

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**Ewarts Limited,**  
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Hot brass stampings, machined components, pressings, assemblies and tube manipulations.

**Intalok Limited,**  
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Seating and springs.

**Bridgtown Industries Limited,**  
Bridgtown, Cannock, Staffordshire.  
Plastic foam mouldings and fabrications.

**Creative Developments Limited,**  
Nuneaton, Warwickshire.  
Display equipment and merchandise dispensers.

**Portways Limited,**  
Tipton, Staffordshire.  
Chemical fibre fillings.

**Relite Electric Limited,**  
Grove Road, Tipton, Staffordshire.  
Industrial, commercial and street lighting.



**DUPORT GROUP**



# THE MOTOR INDUSTRY VIII

## Recession hits truck makers

By TONY WILDING, Chief Engineer, Freight Transport Association

With Britain now likely to join the Common Market, the big question in the mind of those involved in commercial vehicles is "how will British trucks fare on general European sales?" They will be facing very stiff opposition. And it is difficult to forecast at this stage of the game that U.K. makers will make much more headway than they have up to now.

Bedfords have sold reasonably well in some parts of Europe, mainly in Belgium and Holland and Ford do not have a bad record. But this is helped largely through these companies having extensive manufacturing facilities in the Common Market. And most of their trucks have been medium weights. What about the traditional heavy makers?

### Taken over

Leyland and A.E.C. for many years made most of their efforts in Belgium and Holland, and with some success which has continued with the merging of the two companies in what has now become BLMC. Assembly facilities for trucks were set up in Belgium and marketing of all BLMC products including trucks was taken over by the European organisation based in Geneva. But these changes do not appear to have boosted truck sales to any extent. Indeed, at recent Shows BLMC truck stands have indicated a lessening of drive as compared with the time when sales were handled from Britain. As an example, the last Brussels Show saw quite a large BLMC truck display but few Corporation personnel and less visitors showing lack of interest from both sides.

As for the independent U.K. makers, Seddon has a link with a big Belgian distributor and sells a few abroad, although the agent appears more keen in its useful share of the market from sales of German M.A.N. and Austrian Steyr. Atkinson made an attempt to sell in Belgium but has not done particularly well and Foden's have exported mainly specialised models such as crane carriers. But the biggest hope in this sector

comes from E.R.F.—in Belgium again—who are now making real efforts by designing a model specially for the general European market.

E.R.F. appears to have the right attitude and the problem of selling trucks in Europe really resolves itself to just this at least in the groundwork to any sales effort in new markets. After E.R.F. featured its special European model at Brussels last year the Sandbach firm invited a leading Belgian truck journalist to try out the chassis. There was praise for it in the report and for E.R.F.'s initiative. But most of the article was used to state the rest of the British industry. The author claimed that British makers were generally insular in their attitudes to European journalists, being unwilling to have them visit their factories and so on. It is hard to see that such charges are justified but clearly this wrong impression has been created, at least in one person's mind.

Have British efforts at selling in Europe been as strong as they could have been? They have in some markets but in others tariff barriers have made anything more than a token involvement pointless. It is significant that the only real impact of foreign truck makers on the British market has been by the Swedish; the removal of tariffs within EFTA made big investment in dealerships worthwhile.

### Level terms

With the prospect of competing on more level terms within the Common Market U.K. makers are gearing themselves up for greater participation in Europe. BLMC for example has revised the whole of its marketing set up on what looks to be a much more sensible basis. But even if this part of the business is perfect there will still be big hurdles to be met. Two of the biggest will be the need to develop models more in line with what is demanded in Europe and to set up widespread sales and service networks. This will cost a great deal of money and it will

take a long time to develop sales to a level giving an adequate return on the investment.

The current recession does not help as it is now that the money needs to be earned to support an expansion of activity in Europe in the future. Setting up sales networks that will be able to compete effectively with local products and even with other imports needs big money. There is no doubt of the truth in the argument that a strong home market is needed to support exports.

Truck manufacture has been hit more than other industries recently not only due to the recession but also because long-awaited changes in legislation are still outstanding. Announcement of new laws will improve the situation probably just as much as a recovery in the economy. Road transport is involved with every industry and so it is affected by any recession. When the recession is as deep as the present one, transport is affected very much. Many fleets have vehicles laid up and more have put off ordering. Obviously this affects the manufacturing industry. A recovery in the economy must improve the situation all round. A return to what has been the normal level of industrial production will bring extra loads for road transport, a revival in vehicle ordering and, no doubt, the full order books which manufacturers had not all that long ago.

To be happy about its future in Europe, the truck industry needs a reversal of the current recession urgently. The competition will be fierce and the Continental makers have been strengthening their positions steadily over the years. Amalgamations have been the trend—the Mercedes-Benz amalgamation with Henschel and the German-French link between MAN and Saviem are examples. There are strong reasons for across-frontier links like the latter as a ready-made distribution set-up in another area is thus obtained immediately by each company. Fiat has gained considerable strength in France by taking over UNIC and more

recently taking a big share of Citroën. But the Italian giant does not have as much success in Germany as it would like. There were signs of a change a few years ago when Fiat was the main bidder for Krupp vehicle interests but Daimler-Benz stepped in to take over the assets even though the most valuable—a strong distribution network—was not wanted.

This illustrates how the future battle will be fought. Makers in the individual countries of Europe will be doing all they can to maintain their positions in their own markets. The difficulty for any company making a real impact on one that, in a small way, it is already getting the right kind of distributors. The answer can be amalgamations or links with makers in the country. Manufacturers who decide that they want to make real impact will possibly look in this direction—and hope they can follow the lead set by MAN and Saviem.

An E.R.F. unit designed specially for the European market with an all steel cab pictured recently in Belgium.



## Insurance costs go on rising

By JOHN PHILIP

There are now more than 15m. motor vehicles of all kinds in use on the roads of the U.K.; close on four out of every five are private cars, as contrasted with commercial vehicles of all kinds and motorcycles and scooters, which make up the balance.

For more than 40 years the motor vehicle has held a unique position in our social welfare system: it is the only chattel, public or private, on which the owner has been compelled to buy insurance before taking it out on the road. Of course, motor insurance was widely sold before the first Road Traffic Act became law in 1930, but it is arguable whether in the last 40 years it would have developed into an industry with annual premium income around £300m. without the pressure of legal compulsion.

The British insurance companies write about 80 per cent

of this business—the balance is at Lloyds or with a few foreign-based companies. Over the years Lloyds underwriters have contrived to make a profit on their motor business but we do not yet know how they fared in 1969 and 1970, the years in which the BIA member companies lost some £50m.

### Premiums raised

For the present, the days of unrealistic competition are past; many insurers have raised private car premiums twice in the last 12 months or so, and some three times. By the end of this year on average private car premiums will be up by 85-75 per cent on those charged in early 1970. But even with these massive increases, in the current year the market is certain to incur a loss. Hope is now centred on improvement in 1972.

Last year insurers' motor claims payout was probably in excess of £200m., and about three quarters of this sum was spent in vehicle damage repairs. Both the companies and Lloyd's underwriters have taken the view that savings must be made, if at all, in the repair field, because inflationary tendencies apart, in the personal injury sector the whole trend of legislative change and judicial thought continually makes for more and larger damage awards which insurers cannot hope to control.

The BIA has set up a number of panels comprised of motor managers, underwriters and engineers to establish links with motor manufacturers so as to discuss for example, design and safety, to provide information to members on new models, to research into costings in the motor repair trade and so on.

It is in this latter area that one company has decided to withdraw completely from the motor fleet market. The Research Centre at Thatcham in Berkshire was set up by the BIA in the summer of 1969 and subsequently Lloyd's underwriters decided to give the station practical financial support, so that research there is conducted for all British insurers. Insurers reckon that the greater part of their vehicle repair expenditure is for repairs to bodywork; so much of the work at Thatcham has been to establish standard times for particular jobs and to notify these times to insurers, repairers and manufacturers. The Thatcham view is that the repairer/manufacturer should be 85 per cent productive, while most repairers are only 55 per cent to 60 per cent. On their own assessment 66 per cent to 80 per cent productive. So Thatcham research, if followed through to acceptance by the industry, could achieve substantial savings in labour costs, which have virtually doubled since the mid-1960s. Of slightly longer duration, but so far of doubtful consequence, is BIA's motor repair pricing scheme. Early in 1969 BIA drew up lists in four pilot areas—Bristol, Newcastle, Nottingham and Southampton—of motor repairers prepared to undertake work at agreed hourly rates and asked member companies to endeavour to get repairs carried out by these firms. But in the event no insurer has yet been prepared to take away from the motorist the freedom of choice of repairer he has always been allowed.

Insurers know this freedom is reflected in larger repair bills—but so far no communal effort has been made to try to bring this home to the motoring public, who ultimately have to pay the price of freedom in premiums that are charged. Moreover, among motor insurers no one, for competitive reasons, wants to be the first positively to restrict policyholders' freedom.

Just as the private motorist is having to pay substantially more for his insurance, so also is the commercial vehicle user and the middle man in the motor industry, the trader-repairer. Many insurers have been slower to increase "book rates" premiums in the commercial sector, partly because they have been giving most of their time and effort to improving their private car accounts and partly because much commercial business is written on "fleet" terms which do not reflect "book rates." But inflationary effects are felt in the repair bills on lorries and coaches; at last commercial rates are rising, and in recent weeks

### Poor risks

When one turns to the manufacturers, the overall picture of rising insurance costs is the same, but the premium impact is very different. Manufacturers' principal insurance expense must be in buying cover against fire and fire-like perils, and business interruption. In the last few years the motor manufacturing industry has had its share of million-pound fires as well as a number costing more than £100,000 each. Modern factory methods demand open planning, and open plan factories can be poorly fire risked unless they are properly sprinklered. All sections of the motor manufacturing industry have had recently to face substantial increases in fire premiums, and must now face considerable pressure from insurers to instal more effective fire prevention devices.

As with the middlemen, even more so with the manufacturers, when we consider the impact of compulsory employers' liability insurance. Those manufacturers who have carried their own risk and banded their own claims, presumably on economic grounds, will now have to go into the market to buy cover and will have to pay insurers for their services. A marginal increase in cost when considered against manufacturers' turnover, but nevertheless one which will add to their overall insurance bill and ultimately have to be taken into account when fixing the prices of next year's range of products and spares to keep them running.

# What the British press has to say about some of our cars

**New Fiat 127** Tests in Italy have just persuaded me that the initiative in the small-front-wheel-drive-box sector does not lie with British Leyland at this time. In addition to being a fair family car, this 903cc Fiat offers a new quality of ride and handling, space utilisation, solid construction and general verve.

**New Fiat 124 Special £1176.87** Something which many an owner will be proud to show off under the bonnet, it is a typically enjoyable Fiat sporting engine with its power nearer the top and middle than anywhere else and giving an impression of being almost totally unburstable.

**Fiat 500 £525.62** The main appealing features of the 500 are its handiness for town work, its great economy of around 50/60 mpg, its sun roof which allows one to take full advantage of what little really good weather we have and, finally, the fact that it is the cheapest car on the market.

**Fiat 850 £694.37** A really well finished and well equipped small car. Performance is excellent and so is the gearbox, handling and braking... The engine will run on cheap fuel and the consumption is excellent, 40 mpg being possible with careful driving.

**Fiat 850 Coupé £985.62** Finished far better than most middle grade saloons, small but undeniably pretty, economical yet quick... it is patently obvious why the Fiat 850 Sport Coupe has such a wide appeal.

**Fiat 128 £879.38 (2-door)** It is a car which is among the top performers in its class, with handling and road-holding that appeal to those who enjoy driving. The engine is outstanding... It is as smooth as silk and runs up to 7,000 rpm without distress, giving speeds in the gears far beyond the limits suggested by lines on the speedometer—37 mph in first, 55 in second and anything up to 80 in third.

**Fiat 124 £990.62** A car for Europe: lively, roomy, comfortable seats: leads a hotly competitive group of cars on acceleration and speed.

**Fiat 125 £1243.12** There is sporting appeal in a smooth, lively engine with an almost insatiable appetite for revs, combined with good middle range torque and low speed flexibility: fast positive changes of well chosen gear ratios; large, clear instruments and excellent brakes.

**Fiat 124 Coupé 1600 £1746.87** It is a car we have always admired not just for its entertainment value, which is very considerable, but also because it is one of the most attractive and well planned of the small, mass produced family sports cars.

See Fiat's exciting contribution to British motoring at the Motor Show, Earls Court  
**STAND 117**

**FIAT**

Fiat (England) Limited, Great West Road, Brentford, Middlesex. Telephone: 01-568



## SOCIETY TO-DAY

BY JOE ROGALY

# The economic consequences of Ralph Nader

R. RALPH NADER is the iron saint of the American middle classes. He formulates the questions, he expresses the fears, he fights the battles. At the present moment, their history is the middle class everywhere in the West is so perplexed, anxious, and their own view belittled, that their competent leader with a modicum of charisma should do it possible to grasp their attention. Mr. Nader's success in the United States is largely explained by this public state of mind: it is why he himself is unimportant, while the sons for his ascendancy are all worth studying.

## Doubted

That he is a man of standing in his own country cannot be doubted. On more than one occasion I have heard nettles in a position to carry out their intentions explain in detail how they plan to put in forward for the vice-presidency next year; he has been chosen, by more than one opinion poll, as the man most likely to win the presidency if he ran. So far, he has had the good sense to ignore these, strenuous voices: when asked this week if he has any plans at all to go into politics next year he replied "No".

Some of this status has been rubbed off in London. The seminar at which he addressed here on Sunday was attended by more than a hundred middle and senior executives from many of the largest British companies, including Unilever, British Ley-

land-Shell, Cadbury Schweppes, ICI and Tube Investments. His followers recently criticised the Volkswagen: on Monday the managing director of Volkswagen GB Ltd. was there, with four of his colleagues.

When a previously unheard-of young man achieves this kind of fame within six or seven years, and does so by taking on the industrial Establishment with a bravado that many would envy, and then comes over to Britain ostensibly in order to tell us how to follow his precepts here, the natural reaction is to find fault: to probe his weak spots; to establish whether it might perhaps be possible to enjoy the intellectual and indeed patriotic pleasure of "shooting down Nader".

It has proved impossible to do this by reference to his private life, which is clearly both ascetic and dedicated. And an examination of the ideas that have come to be associated with his name is more likely to lead to a clearer understanding of middle-class preoccupations than a means of denting Mr. Nader's armour.

One American academic, Dr. J. Juran, attacked Mr. Nader as a "demagogue" in talks he gave in Britain earlier this month. His argument against "consumerism" is that costs are so increased by things like the safety laws imposed on the motor industry and the control of pollution generally, that the movement is now likely to do more harm than good.

So far as the motor industry is concerned, this argument of Dr. Juran's is, to put it plainly, piffle. The motor car is one of the major killers and



Ralph Nader in London this week

regulating prices and incomes coupled with an import surcharge, is an admission of failure: the right way to improve the American economy in his view is to increase competition and enforce the anti-trust laws.

This is a long-standing American belief, dear to the hearts of many of the middle classes over

there even though at present it has been overlaid by widespread relief at the fact that Mr. Nixon is "doing something." Mr. Nader's target is the large corporation, the elephantine trade union, the immense Government bureaucracy. These are also the targets of many old-fashioned economic liberals, from Mr. Milton Friedman in

the United States to the adherents of the Institute of Economic Affairs in Britain.)

To ask that companies that put out new products be forced to test them first is not a contradiction of this philosophy: or is it? It is liberal to insist (as Mr. Peter Walker has insisted over here) that those who pollute must pay for the damage they cause. What is new is the American consumerist's insistence on approaching the subject from the point of view of the buyer. Boards that believe their responsibility to be primarily towards the shareholders, or even their employees, are now to be told that it is to the public, rather than to the customers and the public.

## Gadgets

I well remember the bewilderment that a number of General Motors executives expressed at this proposition when I visited them in Detroit in 1968: they must have been made fully aware of its import by now. The economics of it are not easy to fit into past theories; the morality of it can only be applauded by the middle classes, who are made irritable by the constant discovery that the gadgets, which they own in such profusion, tend to break down and prove difficult and costly to repair.

It might be said that that is all very well for America: things are different here. In many ways this is true. Safety laws have a long history in Britain; we have a Trade Descriptions Act, and "Which?" and the ghost of the Consumer Council.

Our means of putting pressure on companies to improve their products must inevitably be different, for here there are no federal regulatory agencies, or senate committees.

Mr. Nader's information, and therefore presumably his advice, can be grievously wrong—as when he referred on Monday to the polluted air of London, apparently unaware that for the past decade one of the best clean air laws in the world has vigilantly been clearing up the city's air.

But what is not different is that the ordinary citizen will continue to feel helpless in this country, especially while industrial units continue to grow in size. Freedom to complain effectively is patently not guaranteed by competition in the private sector; and in the public sector, which pervades all our lives for most of the time, the machinery for righting wrongs is totally inadequate.

This was demonstrated again only yesterday, in a 616-page report from the Parliamentary Select Committee on Nationalised Industries. (See page 16.) The report is valuable not only for its conclusions, but for its many columns of evidence, which demonstrate the shocking complacency expressed by some of the managers of some nationalised industries, particularly the Post Office.

Such a report may appear to be evidence contrary to Mr. Nader's assertion that information is even harder to obtain in Britain than in America. Yet the assertion itself remains correct, and it is perhaps the most

telling point he has to make about British industrial society. Civil servants, boards of directors, officials of nationalised industries are all united in the great British faith that, whatever happens, the first rule is to prevent anyone from finding out.

A recent Bow Group paper, "How Open," which examines the Conservatives' promise of more open Government and their failure to deliver it, points out that even parliamentary select committees, some of which do good work, need to be strengthened by the addition of supporting staffs of experts.

## Priority

This kind of approach should be a first priority for those who seek to improve life in Britain. One reason why Mr. Nader has been so effective is that, over in the U.S., there is a presumption in favour of giving information and a remarkable responsiveness on the part of many citizens. People are willing to find out, and to be bothered, and so they can effect changes.

In this country it would in many cases be impossible to acquire the necessary information, even if people were willing to make the effort to do so. The response to any call for changes based upon the revelation of the facts, which is Mr. Nader's method, cannot be guaranteed in Britain as it can in America; when we find out why this is so we will have learned the most important thing his movement has to teach us.

## Labour News

### 16,000 strike over Coventry lock-out

BY PETER CARTWRIGHT, MIDLANDS CORRESPONDENT

EARLY 16,000 Coventry engineering workers went on strike today in sympathy with more than 7,000 toolroom and repair workers locked out as a result for six Monday-only strikes. All British Leyland's Triumph factories were shut, with about 4,500 Alfred Herbert machine-tool workers. Sterling, part of the Birmid (Isle of Man) group, had 400 away. Other factories affected were Coventry Precision and Self-Changing Gears, a member of British Leyland. But two other car factories at have been hit by the toolroom strikes, Chrysler and Rover cars, were working normally, as was the Massey Ferguson tractor plant. Nor was there any disruption among the 800 workers at the Coventry daisy plants of Rolle-Royce, which has warned its 1,800 toolroom and associated workers that unless they accept the terms of the lock-out, they will be refused work there. So far the most militant action to the lock-out has been about 40 fitters at Triumph, who say they will strike indefinitely.

### Atom men's unions hint at militancy

BY MICHAEL HAND, LABOUR CORRESPONDENT

NON LEADERS of more than 600 atomic energy industrial workers put strong pressure yesterday on Sir John Hill, chairman of the U.K. Atomic Energy Authority, for an improved pay offer. They had asked for a meeting in his home after rejecting an offer of about 7 per cent, earlier in the month. During yesterday's talks they made it clear that they wanted an increase in the amount of money made available for any new agreement. I would not be satisfied with readjustment of the present offer.

Mr. Ken Baker, of the General Municipal Workers' Union, said afterwards that the negotiators had strongly emphasised the inadequacy of the offer, while John Cousins, of the Transport and General Workers' Union, hinted that militant action was on the cards unless there was an improvement when the two sides met again next Wednesday.

Mr. Cousins also said he feared the negotiating process as having been exhausted and he rejected any idea of the unions' claim for a substantial increase in basic rates and other improvements being referred to a judicial court.

The unions clearly suspect the Government is bringing pressure to bear on the Authority to stand on the present offer, which is pitched at an acceptable level in

### TV UNION BANS DRAMA LOCATION WORK IN GREECE

Plans to disrupt a new £250,000 BBC television drama series are being made by the Association of Cinematograph and Television Technicians—because part of it will be filmed in Greece.

The union has banned its members from working on location with the 12-part series, called "The Lotus Eaters," and starring Ian Henty. "Three weeks' location work is planned to start in Greece at the end of November."

The ACTT has adopted a policy of vetoing any film work that involves Greece—except newsreels—until a democratic Government is re-established.

Other labour news Page 33

## CEGB agrees to European reactor know-how exchange

BY DAVID FISHLOCK, SCIENCE EDITOR

THE Central Electricity Generating Board (CEGB) has agreed in principle to join four other major European electrical utilities in pooling experiences with a new type of nuclear reactor, the high-temperature reactor (HTR).

Agreement was reached at a meeting in Dortmund attended by Sir Stanley Brown, the CEGB chairman, who said afterwards "It could be the start of something big" in European collaboration.

If such a "club" were formed for the HTR, another could quickly follow to share experiences with the fast "breeder" reactor.

Another meeting is to be arranged in December, when a joint company called Euro-HKG may be formed, pooling the high-temperature reactor interests of the CEGB, Electricité de France, ENEL in Italy, and two West German utilities, RWE and GEW. A sixth member of the "club" would be Hochtemperatur-Kernkraftwerk, the company constructing (with West German Government funds) a prototype HTR.

If full agreement is achieved this will be the first formal collaboration between the CEGB and European utilities. In fact, co-operation between customers has been the missing factor from a European nuclear industry scene slowly reorganising itself on a

much stronger commercial basis through collaboration.

The HTR is an excellent system with which to launch a co-operative venture, for it is clear that although a major development effort must still go into the system—British estimates put the sum at £22m—it is likely to find an important place in the 1980s.

Britain, as the main supporter of the OECD Dragon experimental reactor in Dorset, and the West Germans, who have an experimental reactor, at Jülich and last year began to build their 300 MW prototype at Schmehausen near Hamm, are the European nations most experienced with the system.

But Gulf-General Atomic, with the third HTR prototype in the U.S. and with contracts to start building two commercial stations for a U.S. utility in 1974, is now seeking a European partner.

The unusual terms of the Gulf contracts could prove to be the equivalent for the HTR of the "loss leader" contracts of the mid-1960s, starting with Oyster Creek in New Jersey, which marked the commercial breakthrough of the light-water reactor.

The West Germans have shown special interest in the possibility of generating HTRs on the equivalent for the HTR of the thorium fuel cycle, thorium being operation between customers has been the missing factor from a European nuclear industry scene slowly reorganising itself on a

The German Government concluded a pact with India earlier this month for the exploitation of India's considerable thorium reserves.

## Eagle Star finances Rank plans

THE Rank Organisation has reached agreement in principle whereby Eagle Star Insurance is

to subscribe privately at par for £15m. 10 per cent. first mortgage debenture stock 1994. The proceeds will be used to develop properties in the Organisation.

The stock is expected to be issued by a new subsidiary to be formed by Rank and will be secured by first fixed charges on

properties acceptable to Eagle Star. Rank will guarantee the stock.

Unless otherwise agreed, the subsidiary will be obliged to subscribe not more than £5m. nor less than £2m. of the stock in any period of 12 consecutive months and the stock will be full issued by December 31, 1975.

After five years from the first issue, a cumulative sinking fund

will commence to operate at such a rate as to redeem not less than 50 per cent. of the stock by 1996.

**OBITUARY**  
Mr. Abram Rupert Neelds, managing director of the Cementation Company for 32 years, chairman for eight years, and honorary president of the company since 1961, has died at his Chelsea home, aged 90.

# BCL introduce the Molecular Computer System

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dimensional program expansion. You can select from the entire range of peripherals—input/output terminals; tape and punched card readers and punches; CRT displays; line and serial printers; magnetic stripe ledger card readers and so on. Varying combinations of peripherals give you different computer structures, similar to building a chemical molecular structure—that's why we call it the Molecular Computer System. And it offers you millions of characters of fast on-line storage and print-out speeds.

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## Saleroom Victorian paintings fetch £73,086

SOTHEBY'S Belgravia yesterday held its first sale at the new sale room at 19, Motcomb Street. The sale, of Victorian paintings, realised £73,086.

Green gave £7,200 for The General Post Office (one minute to six) by George Elgar Hicks, and Leger £3,800 for The Rivers of Life, a set of five panels by Sir Edward Burne-Jones of three paintings by Frederick William Watts A River Landscape went to Green for £3,600. A Water Mill by a Lock Gate by Miles for £2,500 and A Wooded Summer Landscape to Hudson for £2,100. Two still lifes by Edward Ladell were acquired by McConnell Mason for £2,400 and £2,000 respectively.

The Measure for the Wedding Ring by Michael Henry Halliday went to the Fine Art Society, and Orinda by William Holman Hunt to Hartnoll and Eyre for £1,800 each. The Schoolroom by William Bromley to an anonymous buyer for £1,700 and for a Sheraton mahogany bow City Docks by Muntz for £1,600. Atkinson Grimshaw to Rogers for £1,600.

At Sotheby's in Bond Street, a sale of Continental pottery and porcelain realised £11,518. Watson gave £560 for an early 17th century Paduan dish of Caodina type and Hoff Antiques £540 for a Melsen yellow-ground spice stand. A 36-piece Melsen and Berlin composite tea, chocolate and coffee service went to Silverman £410 for a 10-oz. Elbe and a 32-piece Meissen part dinner service in Langoloh, each sold for £500.

In Sotheby's book room, the E. Capper, 1760.



# COMPANY NEWS+COMMENT

## Securicor profit exceeds £1m. mark

PRE-TAX profit of Securicor, the Associated Hotels subsidiary, topped £1m. for the first time in the year ended October 1, managing director Mr. Keith Erskine announced yesterday.

Unaudited profit was up from £913,000 to £1.1m. and turnover from about £20m. to £25m. of which £3m. was overseas. Ten years ago profit was £30,000 and turnover £300,000.

Mr. Erskine commented that growth had been consistent and organic—"almost without benefit of acquisition or capital injection."

No rights issue by the parent companies (Associated Hotels/Kensington Palace Hotel) is on the horizon, he said.

For Security Transport and Paypak Mr. Erskine records that only £123,000 out of about £20,000m. carried in the last year was stolen.

The other services—help link-line, store detectives, photo-identification, burglar and fire alarms and other security services have "steadily advanced," and overseas turnover and profits rose.

In ten main branches computer terminals are being installed, linked to the data processing centre, and are now functioning at full efficiency. Despite increased turnover, the Board has been able to reduce staff by half and close two of the bigger London premises.

Mr. Erskine said Kensington Palace Hotel would show a "satisfactory" profit increase when figures were audited. Securicor was becoming more and more the major element in the group and contributing up to 80 per cent. of group profits before tax.

Associated Hotels also should show another substantial profit increase and the hotels businesses looked forward to the future "with confidence."

### comment

The unaudited figures from Securicor may well imply a modest understatement of the audited outcome rather than a slowdown in the growth rate between the two halves from 23 to 17 per cent. in pre-tax profits. But the expectations about the hotels, Kensington Palace on the one hand where a modest improvement was achieved in the year, and Associated on the other, where the gain is described as substantial, produces an interesting reversal in the potential growth ratings of the two quoted groups.

For growth of say a fifth from Associated's hotels would, with the NPI contribution, lower tax, and some preference gearing, produce an earnings gain of nearly 30 per cent. to 5.8p. The estimate for KPH would be 7.5p so there may be some rearrangement to come between the prices of the two, respectively 20.5p and 25.0p.

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## Assoc. Book looks to second half

CURRENT YEAR trading profit of Associated Book Publishers will depend largely upon the degree of recovery achieved by the Canadian subsidiary, and may not match the outcome of 1970—£379,116—the directors state. But profit attributable to holders is expected to be similar to the £282,786 of 1970, they add.

The second half is likely to be more profitable than that of 1970. Although first-half turnover advanced from £3,840,000 to £4,178,000, profit was down from £432,000 to £350,000 reflecting difficult conditions in Canada.

In the U.K. buoyant trading since the postal dispute in February has done much to nullify its harmful effects on profits. Australian first-half profits are slightly lower but it is expected that those for the full year will show an improvement, the directors state.

In Canada, costs have increased as a result of a move to new premises and the opening of a new distribution centre. This, combined with a recession in that country and in the U.S., has resulted in significantly reduced profits.

There is no interim dividend. In 1970 the company paid a 12½ per cent. interim and a similar final; profit for the half-year was £1,070,000 and for the full year £4,150,000, excluding associates.

First half Year 1971 1970 1970  
Turnover 4,178 3,840  
Trading profit 350 432  
Depreciation 50 53  
Interest payable 17 12  
Pw-425 profit 263 327  
Taxation 113 138  
Minority 25 25  
Attributable 123 138

An unchanged interim dividend of 6 pence is declared. The 1970 total was 16 pence.

comment  
The 22 per cent. drop in first-half pre-tax profits at Associated Book Publishers is mainly the result of a drastic downturn in its Canadian

printing activities which have been hit by the North American recession. This subsidiary normally contributes 25 per cent. of the annual profits. At home an average 10 per cent. rise in marketing, raw material and labour costs pared margins, for although new titles matched these increases, back lists tended to lag behind. As ABP's main publishing fields are education and law, the drain here could have proved serious. Nevertheless, the current half seems encouraging enough with Canada expected to show an improvement, and many more new titles coming out in the autumn than in the first six months. At 400p the shares have risen 58 per cent. from their 1971 low, but the p/e of 11½ on the unchanged earnings forecast for recovery still leaves scope for improvement against the Newspapers and Publishing sector's 17.7.

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Losses have continued since June 30; it is anticipated they will continue during the final quarter but at a declining rate.

Present improvement in order intake levels is not materially going to be felt in 1971 nor will the benefits of the new range and new markets.

Borrowings have been contained and the directors are confident there are adequate facilities to support the development and expansion; they are confident that "we should relatively quickly restore our rate of profit to its former levels."

comment  
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## DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corr. payment	Total for year	Total last year
Alvares Intnl.	8	Nov. 28	8	(s) 20	16
Associated Book	8	Nov. 1	8	25	25
Business Computers	Nil	—	12½	8	8
Ceylon Timber & Rubber	8	Dec. 13	16	(b) 33	30
David Charles	19	Dec. 80	10	20	15½
Globe Investment	15	Dec. 10	21	35	30
Gomme Holdings	25	Dec. 4	10	20	20
James Harrison	10	Dec. 2	19	30	29
Highland Distilleries	20	Dec. 8	125p	(e) 17p	8.75p
Highlands & Lowlands Int.	11.25p	Dec. 7	5	Nil	—
Kamunting Tin	75p	Nov. 11	21	—	6½
Leigh Mills	Nil	Nov. 25	10	20	20
F. J. C. Lilley	(div)	Nov. 25	10	20	20
Marshall's Universal	13	Nov. 20	10	20	20
Nantyglo & Blaina	10	Dec. 17	(f) 10	8½	8½
Rawlings Bros.	5	Nov. 17	6½	30	6½
Rediffusion TV	15½	Nov. 30	(g) 10	10	10
Ticahur Jute	Nil	Nov. 19	(c) 25	Nil	Nil
Trident Television	18	Nov. 19	Nil	7½	7½
Charles Winn	7½	Nov. 19	Nil	7½	7½

\* Equivalent after allowing for scrip issue. † Amount per share.  
(a) Tax free. (b) On capital increased by rights and/or acquisition issues. (c) Total 15 per cent. was forecast. (d) Corrected. Increase is to reduce disparity—final of not less than 31 per cent. forecast. The dividend was incorrectly attributed to London Trust in yesterday's table. (e) On 19p (25p) shares. (f) Total of 20 per cent. already forecast. (g) 20 per cent. total forecast.

depressed. However, when the U.S. dock strike reaches settlement the present concentration on touring cars should leave Lotus with a firm trading platform. Doubling of the first-half profits performance puts the shares at 83p on a projected p/e of 11½. The shares seem fair enough in view of the patchy record and until the picture in the U.S. (a quarter of the sales total) is normalised.

comment  
Taking out the initial contribution of last year's two U.K. acquisitions leaves Marshall's Universal with six-month organic growth of 11 per cent. pre-tax. This is largely due to the success of the Peugeot sales in both East Africa and the U.K., which now contribute about 60 per cent. of total group sales. Overall East Africa accounts for some 70 per cent. of group pre-tax profits. While the 20 per cent. volume growth in EA Peugeot sales was small compared to the U.K.'s 50 per cent. boom, the resulting profitability was reduced by the development programme and the EA operation did contribute more to this year's profits. Although this pattern will probably continue into the middle of 1972, all the other divisions in both Africa and the U.K. are doing well and the third-quarter figures are well ahead on last year against £750,000 pre-tax over the last 12 months. MU should turn in at least £300,000 in the third quarter and on a maximum prospective p/e of just over 8 at 23½p, the shares are over discounting the low quality tag on African earnings.

Statement p33

## D. Charles tops its forecasts

BUILDING contractors and property developers David Charles has beaten its profit and dividend forecast for the year to June 30, 1971, and looks for further growth.

Profit was forecast to exceed £310,000, and in the event has reached £351,581; against the forecast of £280,000. The increase of 30 per cent. on capital increased by rights and conversions issues, the dividend total is 33 per cent., the final being 19 pence.

Earnings per share are stated at 6.5p (6.0p) and fully diluted at 6.5p (5.4p).

comment  
Chairman Mr. Colin Chapman said last night: "We are looking for better results in the second half of the year than those for the first six months—and we are hoping to pay a better final dividend than the interim."

comment  
Group Lotus has recovered well from its 1970 setback with virtually all of the first-half increase coming from loss elimination following a cutback on racing car activities. Generally, sales at home are booming currently but the picture is less rosy elsewhere. Exports to America have been hit by the U.S. dock strikes and the prospects are not enhanced by the new import surcharge; on top of this demand in Europe is currently

comment  
The directors report that all trading operations have contributed to the record result so that profits are now being earned on a continuing basis from a wide spread of construction and development work. Current trading is in advance of the level at this stage last year. The company is soundly based and well prepared for the expansion in business activity to be expected in the next year. "A further increase in profits can be predicted with confidence."

comment  
Thanks to improvements in all three divisions, David Charles has exceeded its February forecast by 5 per cent. and lifted 1970-71 pre-tax profits by 17 per cent. Last year, about 40 per cent. of group profits came from housing, 40 per cent. from construction and commercial and industrial property developments and the remainder from services (primarily plant hire). All three divisions are continuing to do well in the current year, although it is expected that housing will continue as an increasing percentage of group profits as well as the present upswing in demand works through to profits. So with an excellent five-year record to reassure shareholders, the year ended January 31, 1971, its profit was £472,403 and its dividend equivalent to 12 pence.

comment  
After the rapid growth that Lilley has shown of late, the 1971 interim figures, a £385,000 turnaround into losses, is a disappointment. Franchisees have been encountered in five or six contracts, necessitating a change of design, and substantial losses have been incurred. However, claims, including one for £250,000, have now been submitted to various local authorities. It is in doubt, though, whether these claims will be settled in the current year. So by and large the short-term prospects for Lilley might seem bleak. But an historic p/e of 10.1 at 64p has the support of the maintained interim dividend, a consistent level of orders in hand and the possibility of a normal return on the claims.

comment  
Despite the continuance of conditions which necessitate the conserving of resources, Charles Winn and Co. reports profits—£24,644 (£42,349) for the 33 weeks to July 31, 1971—which enable resumption of dividends. A payment of 7½ pence is recommended.

comment  
First half pre-tax profit was £53,900 (loss £7,600). The company manufactures high-grade valves, etc.

comment  
Trading profit 128,220 85,726  
Interest payable 41,382 32,087  
Pw-425 profit 84,464 62,369  
Taxation 80,294 11,581  
Minority 2,028 21,024  
Tax written back 25,990 —

comment  
Kamunting Tin Dredging recommends a final dividend of 5p, making 7½p per 10p share for 1971. For the previous year a total of 8.75p was paid on 25p shares prior to a 10p repayment.

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# Substantial advance for Rediffusion Television

## Town and City SGT venture

UPSURGE in profits at Rediffusion Television has given the company a substantial advance in its share price since the end of July 1971.

Rediffusion's profit has more than doubled, from £1,022,784 to £2,797,363, and its share price has risen from 135 to 185. The ordinary dividend has been increased from 6 to 8 pence, and the company has announced a further increase to 10 pence for the year ended April 3, 1972.

The Board reports that turnover for the first five months to August is showing an increase over that for the comparative period last year, but sales have not increased at the same rate.

Turnover rose from £2,104,700 to £2,797,363, and profit from £1,022,784 to £2,797,363 before tax of £2,876,705 (£2,801,971).

The Board reports that turnover for the first five months to August is showing an increase over that for the comparative period last year, but sales have not increased at the same rate.

Merger of the Yorkshire and Tyne Tees commercial television companies.

"I have no doubt that the results in the current year will match those of the year under review, and I shall be disappointed if we do not clearly demonstrate the further growth which I believe Trident is capable of," says Sir Richard Graham, chairman of Trident.

While Yorkshire and Tyne Tees remain responsible for their own programme production, economies have been introduced in administration and sales.

We offer an increasingly attractive market and have demonstrated our ability to sell that market. In a period of unusual inflation we have kept our own costs within reasonable bounds and, at the same time, our programmes continue to succeed in both the home and overseas market," Sir Richard adds.

In the next three years a further 15 relay stations will be built in the region linked to existing Yorkshire and Tyne Tees transmitters. These, together with the agreed transfer to Yorkshire of the present of the Belmont transmitter, would ensure the company's continuing development and success.

Meeting, Hyde Park Hotel, S.W., November 16 at noon.

See Lex

Sterling Guarantee Trust is selling the Buck and Hickman Whitechapel property for £4m to a new property investment company, which will be jointly owned by Town and City Properties, with 60 per cent of the equity, and SGT itself with the remaining 40 per cent.

As part of the deal, the £4m consideration is irrevocably assigned to T and C which will also provide the day-to-day management of the new company, and arrange the necessary finance for redevelopment of the property. The £4m is payable to SGT within two years, and in the meantime interest will accrue on the purchase price.

Within the two years following completion of the development, SGT will have the right to call upon T and C to buy the SGT building in the new company. The price would be agreed at the time, and would be a double-ended ruling net asset value independently assessed.

Block and Hickman, tool distributors acquired by SGT earlier this year, will continue to trade from Whitechapel until the development takes place, probably in about 18 months' time. At that point the headquarters and London branch would be relocated.

At the same time the directors of Sterling Guarantee Trust announced that they are keeping the company's dividend at 20 per cent, an interim of 6 (4) pence is declared.

As stated a year ago, results for the first six months give no guide to the likely outcome for the full year due to the very seasonal pattern of sales in the company's retailing subsidiaries. The company and its then subsidiaries made a trading loss of £21,641 (after crediting £12,220 notional corporation tax on franked dividends) for the first six months to June 30, 1971. The interim dividend is unchanged at 8 pence.

The directors forecast a maintained total of 20 per cent, but last year from profit of £140,000. They attribute the profit reduction to lower turnover and a narrowing of margins caused in general by the economic climate. In addition, profits have been certain development costs in connection with new products, which in time will produce logical diversification.

In this situation they regard the results as satisfactory and are confident the group will benefit considerably when the expected improvement in trading conditions materialises.

Half year Year  
1971 1970  
Turnover 255,578,133 255,578,133  
Profit 20 29 48  
Tax 20 29 48  
Net profit 20 29 48  
Dividend 20 29 48  
Reserves 20 29 48

The group makes despatching, decontaminating and metal finishing machines.

**Nantyglo & Blaina dividend up**

ROPERTV and wholesale electricity distributors, Nantyglo and Blaina, have announced a dividend of 10 pence for the year ended July 31, 1971.

**Trident TV exceeds forecasts**

BOTH PROFIT and dividend of Trident Television for the year to May 31, 1971, its first year as a unified company, are in excess of forecasts.

Group pre-tax profit was £1,947,433, against £1,600,000 forecast, and a final dividend of 18 pence makes 25 pence against 15 pence forecast.

Turnover was £17.7m, up £1.5m on the combined figure for Yorkshire and Tyne Tees. The company was formed by the merger of the Yorkshire and Tyne Tees commercial television companies.

Mr. J. A. Hemmings has been appointed chairman and continues to manage the company. Mr. J. Barclay has been appointed a non-executive director.

The Board intends to increase the profitability of the company, and by internal growth and by acquisitions.

**WIGMORE BIDS FOR STOWE & BOWDEN**

Wigmore Holdings, a private unquoted company which controls the Royds group of advertising agencies, has made an offer of 10p a share for the quoted Stowe and Bowden Holdings. Holders of 54.4 per cent of the S. and B. equity have already irrevocably agreed to accept the offer, which values the company at £320,000.

It is not the intention of Wigmore to retain the shareholding of S. and B. The merger is aimed at creating a wider based advertising group, and the new company will take all billings in excess of £13.5m.

S. and B. has current group billings of £4.5m. Among its companies are London Progressive Advertising, Stowe and Bowden (in London, Manchester and Newcastle), and the W. J. Southcombe Advertising Agency. It also has a public relations subsidiary, Pressmark.

Certain directors and executives of S. and B. have agreed to purchase Ordinary shares of Wigmore at a price arrived at on the basis of valuations made by Price Waterhouse and Co. and by Sterling Industrial Securities.

The Board of S. and B. has been advised in the negotiations by Sterling Industrial Securities. Offer documents will be posted by H.M. Samuel as soon as possible.

**PARWAY REMINDER**

Shareholders of Parway Land and Investments are reminded that the offer for their shares by Associated Development Properties closes at 3 p.m. to-morrow. Their attention is drawn to the circular letter last month in which the directors said they intended to accept in respect of their holdings and recommended all holders to do likewise.

**WESTMINSTER TRUST**

In response to the offer on behalf of Land Securities Trust, capital of Westminster Trust acceptances have been received in respect of 11,467,350 shares (more than 94 per cent). The offer has been declared unconditional, subject to quotation grant for the Convertible Loan stock of Land Securities to be issued by November 2-1 remains open.

The total of acceptances includes 6,743,636 shares (approximately 56 per cent) for which under-

**ASSOCIATES DEALS**

Rowe and Pitman on October 18 bought 2,500 W. Wood and Son at 53p for Barrow Hepburn and Gale and last Friday bought for an associate of 2,500 shares at 54s Grand Junction at 58p. Also on Friday they bought for an associate of 3,000 Town Centre Securities at 62p for an associate.

**RECENT ISSUES**

Equity of Nestor will be £40,000 of which Allied will subscribe half in cash and the other half will be subscribed in cash by Dr. M. R. P. J. Sinclair and Dr. R. P. J. Sinclair. Dr. Sinclair has acquired control of shares in Allied previously held by Chubb and Nominees and 53 per cent at £1 per share of £35,000. Dr. Sinclair has also acquired 25 per cent of the total voting rights of Allied and he has been appointed to the Board.

**BIDS AND DEALS**

Mr. J. A. Hemmings has been appointed chairman and continues to manage the company. Mr. J. Barclay has been appointed a non-executive director.

**Ozalid bids for Venesta**

THE OPENING shots were fired at night in what looks set to become another bid battle, when Ozalid made an offer for Venesta. The offer, which is for 100 per cent of the company, is valued at £1.5m.

Ozalid, which has its interests in office equipment, will for shares and loan stock worth £1.5m for each Venesta share. The offer is for 100 per cent of the company, which is valued at £1.5m.

**DOYLE DANE TAKING OVER GALLAGHER SMALL**

Doyle Dane Bernbach Inc., with billings of \$500m, and estimated to be the sixth largest advertising agency in the world, is to take over Gallagher Small, a London agency with billings of \$5m.

Announcing this yesterday, Mr. John Pringle, chairman of the DDB London company, said the acquisition would be by shares and cash based on a combination of future earnings and other factors. The necessary approval was being sought.

**ALLIED INVESTMENTS**

Allied Investments and Nestor Nursing Homes are participating in the development of a private nursing home at Unsted Park, Surrey.

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**JOHN HAWKINS & GRANDSTON**

John Hawkins and Sons (Holdings) and Grandston have agreed to buy the acquisition by Grandston of the capital of John Hawkins.

The directors of Hawkins and his families and associates have 17,512 Ordinary shares and 53 per cent at £1 per share of £35,000. Dr. Sinclair has also acquired 25 per cent of the total voting rights of Allied and he has been appointed to the Board.

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## INTERNATIONAL COMPANY NEWS EURO MARKETS

## Alcoa earnings fall 77% in third quarter to \$4.1m.

BY JUREK MARTIN

NEW YORK, Oct. 19.

THE DISTRESSED state of the U.S. aluminium industry was underlined most graphically here by the announcement that the largest producer, Alcoa Inc., had seen its earnings fall by 77 per cent. in the third quarter of this year. In the period, Alcoa earned only \$4.1m., or 16 cents a share, down from \$18.1m., or 82 cents a share, in the same quarter last year. Sales were down by 17 per cent. to \$318.5m. from \$385.2m. In the first three quarters of the year, Alcoa's profits amounted to \$45.2m. (\$2.01 a share), 43 per cent. under the \$79.6m. (\$3.47 a share) of last year. Sales in the nine months came to \$1,090m., down from \$1,170m.

The Alcoa results had already been presaged by similarly disappointing figures turned in by its major competitors. The second largest producer, Reynolds Metal, last week announced a 53m. third quarter loss, compared with an \$8.5m. profit in the same period last year. While Kaiser Aluminium and Chemicals reported earnings in the period of only 3 cents a share, compared with 35 cents a share the previous year. Both Reynolds and Kaiser also cut their quarterly dividends, though Alcoa has yet to report in this.

It seems clear now that the third quarter of this year will turn out to be the worst quarter on record that has not been affected by a strike. The simple answer to the situation lies in a gross oversupply of aluminium in world markets and a consequent inability to sell aluminium at anything like the posted price of 29 cents a pound. At least one medium-sized company has already abandoned the fiction of official selling prices this autumn. The industry has also been affected by the high level of strike-hedged inventories built up by aluminium users in the spring. The depletion of these inventories has continued very slowly. There is hope that, with inventories closer to the norm now, the third quarter of the year will turn out to be better, and there are signs that certain segments of the aluminium market have been picking up of late, particularly in the home building and transportation sectors.

But the sad fact remains that shipments this year have been way down. Alcoa's case is typical, and it said yesterday that in the third quarter its shipments were 25 per cent. below those of the 1970 period, while for the year to date they have been more than 11 per cent. under the levels of last year.

## Rothschild group mining profits suffer cut-back

BY JANE BERGEROL

PARIS, Oct. 19.

SOCIÉTÉ LE NICKEL, the Rothschild group nickel concern, has announced half-yearly profits which show an operational cash flow that has dropped to Fr.100.8m. from Fr.126.4m. in the 1970 period, while profits have fallen from Fr.17.5m. to Fr.1.5m. in the same period. The group's turnover for the year has dropped to Fr.1,000.8m. from Fr.1,264.4m. in the 1970 period, while profits have fallen from Fr.17.5m. to Fr.1.5m. in the same period. The group's turnover for the year has dropped to Fr.1,000.8m. from Fr.1,264.4m. in the 1970 period, while profits have fallen from Fr.17.5m. to Fr.1.5m. in the same period.

## Wheelock Marden details profits from associates

BY OUR OWN CORRESPONDENT

HONG KONG, Oct. 19.

WHEELLOCK MARDEN, one of the largest Hong Kong trading companies, has released details of profits attributable to it from associate companies. These figures were given in the annual report for the year ending March 1971, which has just become available here and is to be read to shareholders on November 8.

Wheelock, which has interests in shipping, property and trading, has now reached the stage where all its subsidiaries—that is companies in which it has a majority stake—are consolidated in the annual accounts.

From associate companies, however, in which Wheelock owns less than 51 per cent., only dividends are included in the profit and loss accounts.

According to these latest accounts, Wheelock received SHK3.8m. in dividends. Attributable profits were \$HK14.8m. If Wheelock's share of the profits distributed all their profits as dividends, Wheelock's net profits would have increased by \$HK11m. This would have meant a virtual doubling of net profits from \$HK14.8m. instead of the 27.4 per cent. increase to \$HK25.8m. registered in 1970/71.

This is unlikely, of course, since few companies distribute all their earnings, but the disclosure of attributable profits for the first time has been greeted rapturously by market observers. It is expected that the move will be the precursor to full consolidation. While the look of Wheelock may not be drastically altered when full consolidation of the accounts takes place, showing the attributable profits gives a much clearer picture of the real worth of the company and its processes. Many here are hoping that other major

## PORTUGAL'S CUF IN £7M. PROJECT

By Our Own Correspondent

LISBON, Oct. 19.

COMPANHIA UNIAO FABRIL (CUF), a top Portuguese industrial group, has announced a major programme of expansion in the chemical sector amounting to £7m. over a three-year period.

The programme is linked directly or indirectly to pyrites, of which Portugal is a large producer, with rich mines in the southern Alentejo region.

The two biggest single new developments, planned to come into operation in 1972, are for the production of sulphuric acid with an annual capacity of 220,000 tons, and of zinc oxide, with an annual capacity of 10,000 tons. These are due to begin operating in January and July respectively.

In Portugal, unlike more developed countries, sulphuric acid is used mostly in fertilisers, and it is expected that production from the new units will enable the country to develop an export market.

It is understood that the increased use of pyrites reserves is linked to CUF's plans for its own mine at Gavião, in the Alentejo. At present its supply comes mainly from mines at nearby Louzal and Aljustrel.

Together with Spain, Sweden, Cyprus and Greece, Portugal is one of the leading producers of pyrites, and has a thriving Belgian export market.

## AUSTRALIA'S AIRCRAFT INDUSTRY

## Facing a crucial decision

BY MICHAEL SOUTHERN, AUSTRALIA EDITOR

WITHIN two months, the Australian Government must make a decision that is important not only to the future of the Royal Australian Air Force's requirements in jet trainers, but one which is crucial for the Australian aircraft industry.

The Government has before it a proposal from Hawker de Havilland, the wholly-owned offshoot of Hawker Siddeley, that it should join now in a joint manufacturing programme for the HS 1182 jet trainer that has been adopted by the Royal Air Force through the aircraft design has yet to be settled in detail.

The offer is one of collaboration in manufacture on the basis of the Australian and making some parts for the jet trainer, and also assembling, so that Australia would eventually produce about one-third of the known requirements of the British Government and, if the jet is adopted as the future trainer for the RAAF, of the local Government. At present it is the very lack of government orders which is slowly choking the three-year-old industry.

The privately-owned Commonwealth Aircraft Corporation and the Government-owned Government Aircraft Factory, apart from a few Mirage jets, there has not been any major aircraft programme in Australia since the last Vampire rolled out of the Hawker factory in 1950.

There is, at present, a locally designed HS 1182 aircraft called the N22 going through its trials. While it has been widely hailed as a fine design and is favoured by the army, it suffers through lack of orders on the one hand, and the fact that there are other light, twin-engine aircraft which are made overseas and can virtually be bought off-the-shelf.

As for the aircraft manufacturers, they are currently keeping busy with servicing contracts. Hawker has some work making parts for the Navy's Wessex helicopters, and the Chinook helicopter, and keeps its head above water by manufacturing sailing and power boats, as well as aircraft and railway carriage seats.

It is much the same story with the other two. And that is why the HS 1182 programme is important. The industry here is highly integrated, and virtually all projects are shared with one prime contractor (Hawker de Havilland in the case of the HS 1182 programme), with the other two playing an important secondary role.

The present trainer, the Macchi MB339, will probably see service through to 1977-78, but its manufacturing programme is such that the last one will roll off local assembly lines by March of next year.

It is not known just how much the capital the Government will be required to find to join in the industry alive in what has become HS 1182 programme, but it is not a make-or-buy situation.

considered to be great. It is known that the defence authorities here favour the HS 1182 and would want to follow the British decision. It is also a known fact that many South-East Asian orders would follow once Australia made this choice, and they are attracted to the dual trainer combat prospects of the HS 1182.

The difficulty for the Australian Government lies in the fact that this is a long-term decision. It has been given the choice of coming in on the ground floor and spreading its costs over a period of ten years, instead of coming in later and having to pay a dearer entry price for the planes, which are estimated at present to be worth around \$1m. each.

At least 75 trainer aircraft will be required by the Australian air force and navy, while other defence requirements have also been building up because of a lack of decision and unfulfilled commitments. Replacements needed for the Navy's Wessex helicopters, the air force's Neptune and aerial tankers for the RAAF.

The difficulty facing the Government here is that the HS 1182 programme is a political and social problem, raised by the withdrawal of troops from Vietnam, and the planned run-down that will follow.

Through the simple fact is that for the last one will roll off local assembly lines by March of next year.

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## IN BRIEF

## Europe

● **NY SLAVENBURG'S BANK** said it planned to increase its authorised capital to £1,100m. It issued and paid-up capital rose to £1,47m. in September when First National City Bank of Chicago increased its stake in the bank to 20 per cent. from 11 per cent.

● **CONOCO-EURO-FINANCE**, of Curaçao, is from October 28 to November 2 to float a Swiss loan of Sw.Fr.50m. which will have a 6.25 per cent. coupon, will be issued at par.

● **SOCIÉTÉ DES GARDES-TEMPS**, of La Chaux-de-Fonds, one of Switzerland's leading watch groups, is to pay an increased dividend of 5 per cent. for the year ended June 30, following a rise in net profits to Sw.Fr.2,46m. from Sw.Fr.0.99m.

● **PENN CENTRAL TRANSPORTATION CO.** had net loss of \$23.24m. for August, compared with a net loss of \$23.6m. in same month last year. For the first

eight months of 1971 the company's net loss totalled \$119.16m. against \$208.93m. Trustees said the company had \$33.2m. in cash as of August 31 this year, compared with \$37m. last August 31.

● **INTERNATIONAL TELEPHONE AND TELEGRAPH CORP.** (ITT), signed letter of intent to acquire Highgate Manufacturing Co. in a transaction valued at an indicated \$38m. Highgate produces small diameter welded tubing and has manufacturing facilities in Michigan, Ohio, and Colorado, as well as affiliate companies in the U.K. and West Germany.

● **WORLD AIRWAYS**, of Oakland, California, has agreed to sell its 99.3 per cent. owned, Los Angeles-based First Western Bank and Co., which will pay stockholders of First Western \$45m. cash and \$50m. face value 7 1/2 per

cent. intermediate term debentures; the total of \$95m. is equivalent to \$69.44 per share on the 1,368,050 outstanding shares of First Western.

## Others

● **HITACHI SHIPBUILDING AND ENGINEERING COMPANY** and C. Itoh and Co. said they reached agreement with Nippon Yusen Kaisha, Inc. of the U.S., to establish joint venture in Japan to transport used nuclear fuel. The venture is expected to be established by 1972.

● **Hitachi** is expected to produce its first gas turbine engine for the Japanese Government-owned Power Reactor and Nuclear Fuel Development Corporation. Hitachi is expected to produce its first gas turbine engine for the Japanese Government-owned Power Reactor and Nuclear Fuel Development Corporation.

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## COMPANY NEWS

## 5% extra and scrip from Gomme

A FINAL dividend of 25 per cent. by Gomme Holdings lifts the total from 30 per cent. to 55 per cent. for the year to July 30, 1971, from earnings of 61 per cent. against 56 per cent.

Holders registered November 15 will receive a 1-for-1 scrip issue.

The company makes G-plan furniture. Its turnover rose from £7.6m. to £9.3m. and profit before tax from £269,000 to £343,000. Extra costs were incurred in training additional labour and expanding the night shift, the directors point out.

Turnover 1970-71 9,340,000  
Profit before tax 343,000  
Taxation 274,357  
Net profit 65,643  
Preference dividend 35,282  
Ordinary 20,361

Capital expenditure was £300,000 and over £500,000 is now planned. The five-year total plan for 1972 will exceed £2m. all financed internally.

The new phase includes development of new premises adjacent to the existing factory in Nelson, Lancs. This will increase the capacity available in the whole group for the manufacture of G-plan furniture.

Looking at the current year, the directors are expecting increases in turnover and profit.

toy interests of Rutland Plastics, a growing firm of precision injection moulders manufacturing "Katie Kitchen Toys" for girls. The agreement will further strengthen the toy division of the group it is stated.

Midway rise for Globe Investment

An interim dividend raised from 7 per cent. to 7 1/2 per cent. is declared by Globe Investment Trust for the year ending March 31, 1972.

Net earnings in the first half are ahead at £1,487,000 against £1,470,000 for all the previous year, they were £



# U.S. companies expect to benefit if Britain joins Six

BY IAN DAVIDSON, EUROPEAN EDITOR

AMERICAN COMPANIES with European headquarters in the Common Market expect to benefit from Britain's admission to the European Community, according to a survey published by a survey of management consultants, Holdings and Struggles.

The survey was addressed to American companies of over 100 employees, or just over one-third of the total. Most of the replies came from companies with headquarters in the U.S., but others came from Germany, Italy, France and Holland.

More than two-thirds of the companies expect to benefit from enlargement of the Community, mainly because of the increase in their markets, also from lower costs. Service companies attached relatively more importance to the availability of labour or the flexibility in their operations.

**Question**

The British labour situation was prominently in comments that effect. Where expansion is likely to follow British entry, more companies expect it to take place on the Continent (41 per cent.) than in the U.K. (24 per cent.). "We would certainly

welcome the entry of the U.K. into the EEC, but at this point, it is difficult to assess future plans as far as expansion is concerned," the big question mark being the labour situation. Ideally, were the conditions better, we would prefer to manufacture in the U.K.

Another comment: "The Continental market will benefit from slightly lower cost of goods due to the English wage scale versus the German and French." According to a third, "On the longer term it will permit, with greater ease, the transfer of personnel from one unit to the other."

Almost a third of the companies expect their sales to rise by more than 10 per cent. as a result of British entry, and this opinion is particularly pronounced among the smaller concerns. Almost half the groups expect a sales increase of 5-10 per cent. On the other hand, 43 per cent. think that British entry is unlikely to accelerate their expansion, while only 21 per cent. think it would probably have little effect. Where expansion is likely to follow British entry, more companies expect it to take place on the Continent (41 per cent.) than in the U.K. (24 per cent.). "We would certainly

it will expand both on the Continent and in the U.K. As might be expected, the manufacturing companies tend to expect expansion to be concentrated on new production facilities, whereas service companies expect the emphasis to be on marketing and sales and increased staff. The very large service companies expect expansion to take the form of mergers and acquisitions. Few companies expect British entry to lead to an increase in research and development.

Only one company thought that it would probably move its European headquarters from the Continent to Britain. A further 8 per cent. believed such a move was possible, but the remaining 91 per cent. thought it unlikely.

Over a third of the companies expected their costs would fall as a result of the enlargement of the Community, but only 14 per cent. thought that their prices would come down. On the other hand, 19 per cent. thought their costs would rise, but only 13 per cent. expected their prices to rise. A third of the companies (generally the larger ones) expected to expand their range of products or services as a result of British membership.

## Buses rather than trains for rural areas—Griffiths

BY RAY DAFT

SES rather than trains must provide bulk conventional public transport in rural areas, Mr. Griffiths, Parliamentary Secretary at the Department of the Environment, said today in London yesterday.

Some £30m. a year was being spent towards unprofitable rural services. "No Government effort to shut out this sort of money indefinitely," he said. "A Rural District Councils helping the rural bus user to the tune of £40m. a year in the form of subsidies, grants and loans."

Where conventional bus services were no longer justified local authorities and voluntary organisations should be encouraged to provide alternative transport schemes.

Mr. Anthony Griffiths, executive director (passenger) of a British Railways Board, said rural train services combined the most elements of a transport operators' nightmare "as far as viability was concerned."

However, a community spending £800m. on Concorde could not afford the £30m. a year grant to

small numbers on rural services but buses had also been declining. Rural services had tended to be supported by profits made in more populous areas, but day profits were no longer being made on urban services.

The Government was not prepared to see rural people being cut off without taking steps to help them. The Department of the Environment was already helping the rural bus user to the tune of £40m. a year in the form of subsidies, grants and loans.

Where conventional bus services were no longer justified local authorities and voluntary organisations should be encouraged to provide alternative transport schemes.

Mr. Anthony Griffiths, executive director (passenger) of a British Railways Board, said rural train services combined the most elements of a transport operators' nightmare "as far as viability was concerned."

However, a community spending £800m. on Concorde could not afford the £30m. a year grant to

rural railways outrageously extravagant. The railway had never deliberately tried to kill off a service, but some of the services should probably have been provided and should certainly have been withdrawn 30 years ago.

It was no use preserving a mouldering collection of relics. Practical help before a closure was needed was likely to be far more valuable and worthwhile than last-minute help.

Pointing out that Britain had a more intensive network of country bus services than any other nation with a high level of car ownership, Mr. D. W. Glassborough, the National Bus Company's chief planning and development officer, said that resources should be devoted to a better service over fewer routes. "To spread both the financial assistance and the resources of men and vehicles thinly will satisfy nobody."

Mr. J. S. Gilks, assistant secretary of the Rural District Councils Association, urged councils and local organisations to take positive and concerted action to ensure that country buses and trains continued in service.

"There is no future for country buses and trains unless we and the councils and organisations we represent face up to reality and do something about their future on a regular basis." Local authorities should pay more attention to transport functions.

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## FEDERAL TRUST CONFERENCE

## Davies stresses need for Common Market regional policy

THE NEED for an EEC regional policy to complement national efforts was stressed by Mr. John Davies, Secretary of State for Trade and Industry, in London yesterday.

Mr. Davies welcomed the Commission's proposals to prevent certain areas from "overhiding" to attract international mobile investment projects. Mr. Davies was addressing the "Industry Technology and the European Communities" conference.

"Britain has serious problems of regional imbalance; so have the members of the present Community," he said.

The State individually pursue vigorous regional policies as we do. There is as yet no Community regional policy—although the Community has helped, through the European Social Fund and ECSC funds, to retrain workers and to assist them financially until new work is available.

As a member, we too, could expect to benefit from these funds. And there would be nothing to prevent us from continuing to pursue effective regional policies.

But I see a need for the development of a Community regional policy to complement national efforts to ensure that the prosperous areas of the Community do not grow more prosperous, and that the less prosperous areas are helped to catch up. And that there is no unjustifiable 'bidding up' to attract internationally mobile investment projects. The growth of European industries, as opposed to national ones, will underline the need.

## Important

"The Community is very close to working out a 'bidding up' or 'bidding down' as I said in the House of Commons. I see nothing in the proposals before the council that will in any way endanger British policies under the current arrangements."

To take full advantage of the Common Market it was important to create in Europe a climate which would allow companies to grow to their optimum size and efficiency.

"All that is needed are vital areas of industry, particularly in advanced technology sectors like aerospace, nuclear power and data processing, where individual European companies are finding it increasingly difficult to go it alone."

"The Community's development will be jeopardised unless it creates the conditions to enable companies to match in size and strength the efficiency of the giant corporations of the U.S. and Japan."

The present Community had made a start on its programme of harmonisation of laws, the harmonisation of technical standards. "There are also some very interesting proposals from the Commission such as the use of the European Investment Bank, the introduction of Community development contracts and wider use of the Euratom 'joint undertaking' concept, to assist cross-frontier collaboration."

Recent studies had shown that the economic case for British membership of the European Community was solid and unassailable, according to Mr. Charles Layton, an adviser to the EEC Commissioner for Industry and Technology.

"The old argument that while there is a political case for joining the EEC the economic benefits are dubious has been exploded

by recent studies," he commented. Mr. Layton claimed that the earlier, alarmist fears of the common agricultural policy had not stood up to careful analysis. Studies by Mr. Josling, of the London School of Economics and Michigan State University, showed that by 1973 the effect of membership on Britain's likely balance of payments in food, including levy payments, was likely to be not negative but positive because of the growth of British food production.

"The one key question remains how much contribution, on top of the import levies, Britain has to pay for farm surpluses or agricultural reconversion. This year the Community's payments for farm surpluses and price support are expected to fall slightly."

"Help to backward agricultural regions will continue to grow but will be matched in an enlarged community by help to backward areas of the U.K. and here Britain will benefit. Budget payments to industry and technology, which should benefit Britain, ought to grow," said Mr. Layton.

The balance of payments loss through the trade effects of loss of existing preferences—a loss which Mr. Healey put at £200m.—did not stand examination, he argued.

Historical experience, the expectations of industry, and sheer common sense, all suggested that the removal of tariffs in the larger market of Europe would in the long run, and probably in the short run, bring a bigger growth of trade than the losses in the Commonwealth.

"The evidence supports the argument that the balance of payments loss, due to entry will not exceed more than a maximum of £250m. to £300m. and it may be less."

He said studies suggested economic gains for industry would comfortably outweigh this loss. The vehicle industry alone expected an improvement in its balance of payments of between £200m. and £300m. by 1977-78. The coal industry had an opportunity to increase exports by at least £15m. a year.

## Minister regrets union view on entry to Six

BY ELSBETH GANGUIN

THE ATTITUDE of British trade unions was compared with their European counterparts yesterday by Mr. Paul Bryan, Minister in the Department of Employment.

## McINTYRE PORCUPINE MINES LIMITED

Announcement

Charles E. Richardson

J. K. Godin, President and Chief Executive Officer of McIntyre Porcupine Mines Limited, is pleased to announce the appointment of Charles E. Richardson of Johnstown, Pennsylvania, as President of the Company's wholly-owned subsidiary McIntyre Coal Mines Limited.

Mr. Richardson brings to McIntyre, whose interests include one of the world's major coal deposits, a wealth of experience in coal mining operations. Most recently he was President of the Northern Division of Island Creek Coal Company and prior to that was President and Chief Executive Officer, Maust Coal and Coke Company. Mr. Richardson assumed his new duties October 1, 1971.

## 'M-WAY DELAY COSTS £200,000 A MONTH'

Delay in opening the final seven-mile section of the Midlands Link Motorway will cost about £200,000 a month, the British Road Federation said yesterday.

Reason for the hold-up is the safety check on the designed loading capacity of all large steel girder bridges in use and under construction in this country which Mr. Peter Walker, Secretary of State for the Environment, ordered last June.

The Federation bases its estimate of the cost of putting this section out of action on an annual rate of return in cost/benefit ratio of 10 per cent. minimum figure at which plans for new motorways generally get the go-ahead.

## APPOINTMENTS

## Group executive changes at Allied Breweries

At his own request due to other commitments—particularly his Parliamentary duties—Mr. T. G. Boardman will relinquish his position as finance director of ALLIED BREWERIES from January 1. Mr. Boardman, who is Conservative MP for Leicester S.W., will remain a director of the company with special responsibilities which will include continuing as chairman of Allied Investments (Bermuda), Allied Breweries Pension Trust, and a director of Skol International and Skol International Investments.

From the same date Mr. D. Holden-Brown will become finance director (incorporating also the duties of control director) and will be succeeded as chief executive by Mr. K. S. Spower.

Mr. Spower will resign his position as chief executive Allied International Breweries. He will continue as chairman of Skol International Investments and as a director of Allied Investments (Bermuda) and Skol International.

Mr. A. J. B. Mason will become chief executive Allied International Breweries and will relinquish his post as control director.

Mr. R. V. Thomas has been appointed director of finance of BUSH BOAKE ALLEN, a division of Albright and Wilson.

Geoffrey Leblain, who has been joint managing director since October, 1970, takes over full executive responsibility.

Mr. J. L. Dickinson, managing director of the Skeffo Ball Bearings Company, has been appointed a part-time member of the BRITISH RAILWAYS (LONDON MIDLAND) BOARD from January 1 for a term of two years.

Mr. T. C. Leader has been appointed production director of RABCOCK AND WILCOX (OPERATIONS) from November 1. He was previously production director and deputy to the managing director of C. A. Parsons and Co.

The Board of SEALED MOTOR CONSTRUCTION COMPANY announces that following completion of the placing of Ordinary Shares previously held by the Birmingham Small Arms Company, Mr. L. J. E. Beeson and Mr. E. West, who were BSA's representatives, have resigned from the Board of SMC.

Mr. Albert J. Whewy, who is associated with S. G. Warburg and Co., has been appointed to the Board of F. C. FINANCE. He fills the vacancy arising from the resignation of Mr. A. E. Hanks, a non-executive director of S. G. Warburg and Co., who has reduced his business commitments because of ill health.

Mr. Robert Appleby, chairman and managing director of Black and Decker, has accepted the invitation of the Council of the BRITISH INSTITUTE OF MANAGEMENT to be the next chairman. He will succeed the present chairman, Sir Basil Smallpeice when his two year term of office expires in October, 1972.

MORGAN GRENFELL (OVERSEAS) has nominated Mr. Guy Harnford as its special representative in Italy. Mr. Harnford will advise Morgan Grenfell on the development of its business in that country and will provide liaison with official organisations, financial institutions and industrial enterprises.

Mr. A. C. Petersen, an executive director of RAND MINES has been appointed deputy chairman and will succeed Mr. F. H. Anderson as chairman on January 1.

Rand Mines will in future be concerned solely with the exploration and mining interests of the company, the administration of the gold, coal and platinum mining companies in the Barlow Rand group and the administration of Transvaal Consolidated Land and Exploration Company. The industrial, property, financial and commercial companies hitherto comprised in the Corner House Group will in future come directly under the Barlow Rand administration.



Dr. M. C. Dart

divisional manager, biology division, Unilever Research Laboratory, has moved to head office to become environmental safety officer, research division.

Sir George Bolton, who was recently elected a director of LONDON AND BOMBAY UNITED INVESTMENTS, has been appointed chairman. Sir John Newsome Smith has been made a deputy chairman.

Mr. Dave Morris has been appointed life president of the FALCON PIPE GROUP, which is now a subsidiary of London and Midland Industrials. LMI's chairman, Mr. Michael Bryceson, Group will in future come directly under the Barlow Rand administration.

All of these shares having been sold, this announcement appears as a matter of record only.

## NEW ISSUE



12,000,000 Shares

## Massachusetts Financial Development Fund, Inc.

## Common Stock

(par value \$1 per share)

The Fund is a fully managed, open-end, diversified investment company seeking as its primary objective to provide long-term growth of capital and future income. As a secondary objective, the Fund will attempt to provide more current dividend income than is normally obtainable from a portfolio of growth stocks only. Shares of the Fund may be tendered at any time for redemption at net asset value. To achieve its objective, it is the policy of the Fund to invest a substantial proportion of its assets in the common stocks or securities convertible into common stocks of companies believed to possess better than average prospects for long-term growth. A smaller proportion of the assets may be invested in bonds, short-term obligations, preferred stocks, or common stocks whose principal characteristic is income production rather than growth. Such securities may also offer opportunities for growth of capital as well as income. In the case of both growth stocks and income issues, emphasis is placed on selecting what management considers to be progressive, well managed companies.

Massachusetts Financial Services, Inc.  
Investment Adviser

Merrill Lynch, Pierce, Fenner &amp; Smith

Incorporated

Paine, Webber, Jackson &amp; Curtis

Incorporated

Dean Witter &amp; Co.

Incorporated



## Laker bid for cheap flights to U.S.

FINANCIAL TIMES REPORTER

**When it comes to car hire, Air France have got their feet on the ground.**

Air France set the same high standards for moving their staff around on the ground as they do for flying their passengers around the world.

Comfort, reliability and speed, they insist on. Which is why they've just added a batch of Avengers, on Contract Hire from Warwick Wright, to their Hunter fleet.

Apart from the very reasonable rates involved, they weren't slow to notice the speed and efficiency of our servicing operation either.

May we offer you the same service? In which case talk to Hilary Bishop—NOW!

Before you get landed with less than the best.

**WARWICK WRIGHT MOTORS**

Barlby Road, W10. Telephone: 01-969 3232

MAIN DEALER  CHRYSLER UNITED KINGDOM

LAKER AIRWAYS' plan to run low-cost, no-frills "Sky Train" flights to America would bring a little order into a chaotic situation, the Air Transport Licensing Board was told yesterday.

The service would cost £37.50 for a summer flight and £32.50 in winter between Gatwick and Kennedy Airport, New York.

Mr. Harvey Crush, far Laker Airways, said: "This is an application to run a service which will bring a little order into a chaotic situation in which the law has served people badly and made otherwise respectable people resort to breaking the law because simple, low-cost transatlantic travel was not available to them legally."

### "No frills"

Many passengers wanted simple, reliable, safe and comfortable transport, with no additional frills. "And that is all that is provided for the price of the service proposed," said Mr. Crush. Tickets would be sold at about a year's profit.

## BOAC expands low-fare service to S-E Asia

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BOAC, through its subsidiary, British Overseas Air Charter, is expanding its very low-fare flights to South-east Asia on November 8, when it starts flights to Singapore from London.

The London-Singapore fares will be 235 single, £170 return, compared with the present economy class scheduled fares of £223.50 single and £447.20 return.

BOAC's charter subsidiary recently began similar low-fare services between London and Bangkok and Kuala Lumpur, and Board, said yesterday. He was signalling the start of the "Sello" inter-city exhibition train before it left London on a regional tour.

Similarly, the Far East Travel Centre, in conjunction with Sabre Air, the Singapore Government-controlled airline, recently started cheap flights between London and Singapore. Individual passengers can buy tickets through Overseas Air Travel (another BOAC subsidiary) or through any travel agent.

## BR EXHIBITION FLEET TO BE INCREASED

British Rail will increase its fleet of exhibition carriages to 41 by the beginning of next year. Mr. Richard Marsh, chairman of the British Railways Board, said yesterday. He was signalling the start of the "Sello" inter-city exhibition train before it left London on a regional tour.

## TREND OF INDUSTRIAL PROFITS

### ANALYSIS OF 2,154 PUBLIC COMPANIES

The Financial Times gives below its monthly table of company profits and balance-sheet analysis. This covers the results of the preceding year's comparison in brackets of 2,154 companies which published their reports during the nine months of 1971. The cumulative record of the 1970 series covered the results of 2,694 public companies. (Figures in £'000.)

INDUSTRY	No. of Cos.	Trading Profit (1)	% change (2)	Profit before tax (3)	% change (4)	Pre-tax Profit (5)	% change (6)	Tax (7)	% change (8)	Retained for Ordinary Dividends (9)	% change (10)	Ord. Dividends (11)	% change (12)	Cash Flow (13)	% change (14)	Net Capital Employed (15)	% change (16)	Net Assets (17)	% change (18)
AIRCRAFT & COMPONENTS	6	43,108	+5.0	29,899	+5.0	21,850	+5.0	8,109	+5.0	19,603	+1.0	9,999	+0.4	15,671	+0.4	778,191	+0.7	1,131,363	+0.7
BUILDING MATERIALS	124	256,708	+2.1	181,194	+2.1	148,834	+2.1	89,554	+2.1	78,284	+1.7	103,963	+1.8	1,012,754	+1.8	1,412,754	+1.8	1,412,754	+1.8
CONTRACTING & CONSTRUCTION	109	120,918	+10.2	90,869	+10.2	63,671	+10.2	27,766	+10.2	32,750	+9.8	12,801	+3.9	59,818	+3.9	555,298	+1.5	555,298	+1.5
ELECTRONICS (EX. ELECTRONICS, ETC.)	30	184,637	+3.5	136,745	+3.5	106,968	+3.5	48,263	+3.5	68,038	+16.9	61,807	+4.5	87,276	+4.5	921,953	+1.1	921,953	+1.1
ENGINEERING	228	328,498	+5.4	245,490	+5.4	207,757	+5.4	99,913	+5.4	109,168	+19.0	85,056	+0.8	118,839	+0.8	1,744,417	+1.1	1,744,417	+1.1
MACHINE TOOLS	29	46,153	+20.3	33,981	+20.3	25,321	+20.3	12,869	+20.3	13,346	+55.3	7,756	-2.1	16,699	+55.3	292,799	+1.1	292,799	+1.1
SHIPBUILDING	3	91	-2.1	61	-2.1	41	-2.1	20	-2.1	21	-2.1	10	-2.1	21	-2.1	43,357	+1.1	43,357	+1.1
MISC. CAPITAL GOODS	75	108,394	+4.6	84,324	+4.6	71,189	+4.6	30,559	+4.6	38,184	+11.0	22,911	-0.3	65,520	+11.0	594,598	+1.5	594,598	+1.5
TOTAL CAPITAL GOODS	606	1,097,873	+5.4	791,829	+5.4	635,015	+5.4	278,031	+5.4	335,274	+14.9	304,497	+5.3	404,329	+5.3	5,618,567	+1.5	5,618,567	+1.5
ELECTRONICS RADIO & TV	30	188,890	+13.9	110,378	+13.9	82,000	+13.9	36,311	+13.9	54,944	+13.9	28,110	+13.9	97,891	+13.9	996,863	+1.5	996,863	+1.5
HOUSEHOLD GOODS	65	47,328	+4.6	35,718	+4.6	27,165	+4.6	13,406	+4.6	17,551	+13.5	11,040	-1.3	13,551	+13.5	295,337	+1.5	295,337	+1.5
MOTORS & COMPONENTS	48	261,355	-12.6	143,783	-12.6	106,593	-12.6	49,095	-12.6	69,706	-44.8	39,373	-37.4	119,348	-37.4	1,493,731	+1.5	1,493,731	+1.5
MOTOR DISTRIBUTORS	44	33,337	+51.0	24,155	+51.0	16,690	+51.0	8,557	+51.0	8,020	+66.2	4,911	+17.9	11,319	+17.9	189,111	+1.5	189,111	+1.5
TOTAL CONSUMER DURABLES	198	516,614	-0.7	314,084	-0.7	236,389	-0.7	104,759	-0.7	190,471	-15.9	76,003	-16.0	245,073	-16.0	9,698,032	+1.1	9,698,032	+1.1
BREWING	33	261,659	+13.5	200,154	+13.5	163,419	+13.5	69,042	+13.5	79,408	+21.6	38,173	+10.8	69,946	+10.8	1,630,823	+1.5	1,630,823	+1.5
DISTILLERS & WINES	10	78,178	+4.8	68,197	+4.8	52,141	+4.8	24,630	+4.8	27,096	+11.8	25,441	+6.3	18,770	+6.3	424,464	+1.1	424,464	+1.1
HOTELS & CATERING	19	63,338	+18.6	48,945	+18.6	34,111	+18.6	15,314	+18.6	16,411	+19.1	9,895	+4.1	18,747	+4.1	362,739	+1.5	362,739	+1.5
INSURANCE	46	49,115	+23.8	38,090	+23.8	25,490	+23.8	9,460	+23.8	10,331	+37.6	9,719	+17.0	16,993	+17.0	149,407	+1.5	149,407	+1.5
FOOD MANUFACTURING	53	360,485	+2.0	248,376	+2.0	193,973	+2.0	87,748	+2.0	94,739	+3.7	31,068	-8.8	139,778	-8.8	8,086,399	+1.1	8,086,399	+1.1
FOOD RETAILING	40	53,704	+10.7	41,328	+10.7	30,857	+10.7	12,137	+10.7	13,668	+91.2	16,998	+10.6	35,710	+10.6	344,964	+1.1	344,964	+1.1
NEWSPAPERS & PUBLISHING	51	61,392	-6.1	44,337	-6.1	36,866	-6.1	16,493	-6.1	17,344	-15.6	13,567	+8.9	19,034	+8.9	988,373	+1.1	988,373	+1.1
PACKAGING AND PAPER	49	130,894	+8.3	98,494	+8.3	76,781	+8.3	30,622	+8.3	34,919	+4.8	23,761	-5.9	54,013	-5.9	765,899	+1.1	765,899	+1.1
STORES	72	268,432	+11.4	194,148	+11.4	148,959	+11.4	68,992	+11.4	77,169	+15.3	53,001	+7.6	65,935	+7.6	1,194,158	+1.1	1,194,158	+1.1
CLOTHING AND FOOTWEAR	107	47,432	+5.9	35,272	+5.9	26,412	+5.9	12,475	+5.9	14,378	+13.7	9,399	+9.6	15,360	+9.6	229,956	+1.1	229,956	+1.1
TEXTILES	86	188,771	+3.7	128,922	+3.7	93,839	+3.7	40,399	+3.7	45,468	-6.8	39,329	+0.6	64,563	+0.6	1,044,644	+1.1	1,044,644	+1.1
TOBACCO	8	296,229	+18.2	200,701	+18.2	143,738	+18.2	56,963	+18.2	64,407	+19.0	39,697	+8.3	90,499	+8.3	1,439,138	+1.1	1,439,138	+1.1
TOYS AND GAMES	9	3,978	-41.7	3,314	-41.7	2,546	-41.7	1,439	-41.7	1,192	-75.6	1,192	-19.6	1,893	-19.6	38,834	+1.1	38,834	+1.1
TOTAL CONSUMER NON-DURABLES	591	1,850,096	+2.9	1,433,508	+2.9	1,110,208	+2.9	513,339	+2.9	646,376	+19.1	411,918	+4.7	604,864	+4.7	10,099,727	+1.1	10,099,727	+1.1
CHEMICALS	47	819,684	+0.4	596,048	+0.4	456,236	+0.4	111,294	+0.4	148,816	-2.2	103,318	+5.0	211,974	+5.0	2,644,941	+1.1	2,644,941	+1.1
OFFICE EQUIPMENT	19	48,804	+13.6	31,733	+13.6	20,376	+13.6	12,736	+13.6	16,611	+11.2	9,771	+7.3	16,915	+7.3	154,334	+1.1	154,334	+1.1
OIL	11	1,118,901	+11.8	866,868	+11.8	670,398	+11.8	217,423	+11.8	268,708	-5.6	178,597	-0.4	338,862	-0.4	4,990,251	+1.1	4,990,251	+1.1
SHIPPING	28	119,139	+1.5	81,993	+1.5	47,488	+1.5	9,795	+1.5	34,446	-11.7	31,739	+13.1	65,086	+13.1	897,154	+1.1	897,154	+1.1
INDUSTRIAL BUILDING CO.	78	237,806	+13.0	177,195	+13.0	146,847	+13.0	59,878	+13.0	73,447	+27.7	43,038	+13.1	82,698	+13.1	1,339,134	+1.1	1,339,134	+1.1
MISC. INDUSTRIAL	63	136,028	+11.6	94,149	+11.6	62,666	+11.6	25,278	+11.6	25,681	+19.6	26,598	+10.5	56,282	+10.5	657,095	+1.1	657,095	+1.1
TOTAL INDUSTRIALS	1,638	6,699,339	+7.8	4,108,896	+7.8	3,476,341	+7.8	1,640,657	+7.8	1,886,085	+5.9	1,369,971	+2.5	2,028,633	+2.5	29,337,323	+1.1	29,337,323	+1.1
BANKS	6	266,497	+14.8	249,760	+14.8	240,930	+14.8	107,786	+14.8	126,169	+16.8	48,575	+7.3	112,687	+7.3	1,543,865	+1.1	1,543,865	+1.1
DISCOUNT HOUSES	38	44,685	+83.7	(-)	(-)	(-)	(-)	(-)	(-)	26,704	+17.0	15,082	+13.0	(-)	(-)	1,077,295	+1.1	1,077,295	+1.1
LEASE FINANCING	8	68,350	+14.6	69,813	+14.6	30,922	+14.6	8,629	+14.6	11,664	+48.8	6,494	+26.6	12,443	+26.6	322,472	+1.1	322,472	+1.1
INSURANCE	25	130,617	+28.2	(-)	(-)	(-)	(-)	(-)	(-)	95,831	+26.6	74,600	+9.3	(-)	(-)	7,245,763	+1.1	7,245,763	+1.1
INVESTMENT TRUSTS	13	35,348	+28.2	26,010	+28.2	10,961	+28.2	14,611	+28.2	17,781	+94.5	7,893	+19.6	15,916	+19.6	140,289	+1.1	140,289	+1.1
PROPERTY	76	181,169	+10.7	117,083	+10.7	49,769	+10.7	15,964	+10.7	39,739	+21.8	28,349	+21.8	7,799	+21.8	9,088,203	+1.1	9,088,203	+1.1
MISC. FINANCIAL	17	28,597	+30.9	25,550	+30.9	12,019	+30.9	18,993	+30.9	11,189	+32.7	11,189	+32.7	19,179	+32.7	673,490	+1.1	673,490	+1.1
TOTAL FINANCIAL	401	811,199	+16.0	569,131	+16.0	494,581	+16.0	164,456	+16.0	204,311	+17.9	129,311	+9.9	135,913	+9.9	17,297,991	+1.1	17,297,991	+1.1
BUSINESS	40	35,388	+14.1	32,205	+14.1	31,078	+14.1	7,812	+14.1	15,154	+17.3	10,117	+5.3	9,943	+5.3	106,891	+1.1	106,891	+1.1
TELECOMS	41	6,055	+27.9	7,297	+27.9	6,549	+27.9	3,341	+27.9	2,990	+77.8	1,888	+11.1	9,939	+11.1	64,634	+1.1	64,634	+1.1
TIN	13	7,716	+12.6	6,956	+12.6	5,967	+12.6	2,901	+12.6	4,069	+88.3	3,569	+13.9	1,403	+13.9	24,505	+1.1	24,505	+1.1
MISCELLANEOUS	9	166,366	+12.4	135,436	+12.4	118,816	+12.4	38,599	+12.4	60,270	+11.9	29,561	+7.8	65,051	+7.8	1,066,385	+1.1	1,066,385	+1.1
OTHER RAW MATERIALS	18	20,018	+7.6	14,378	+7.6	11,826	+7.6	3,763	+7.6	5,999	+0.6	4,148	+1.1	6,339	+1.1	136,209	+1.1	136,209	+1.1
TOTAL COMMODITIES	118	330,580	+13.1	186,760	+13.1	138,061	+13.1	37,863	+13.1	76,399	+13.6	48,821	+7.3	69,160	+7.3	1,411,944	+1.1	1,411,944	+1.1

### NOTES ON COMPILATION OF THE TABLE

The classification follows closely that required under the Companies Act, 1968.

Col. 1 gives trading profits before interest and taxation, which has been adopted by the Stock Exchange Daily Official List.

Col. 2 gives trading profits, plus investment and other normal income property belonging to the financial year covered. The figure is struck before charging depreciation, loan and other interest, directors' remuneration and other items normally shown on the profit and loss account. Excluded are all exceptional or extraordinary items such as, for example, capital profits, unless the latter arise in the ordinary transaction of business.

N.B.—Certain companies, including merchant banks, discount houses, insurance and shipping companies, are exempted from disclosing the full information.

Col. 3 gives the net profits accruing to equity capital after meeting—

1. Minority interests.

2. A prior charge discharging fund payments, etc., and Preference dividends, and

Provisions for staff and employees' pension funds where this is a standard normal charge against net revenue.

Col. 4 sets out the charges deducted from the net profit for the purpose of computing equity earnings plus depreciation less current dividend in the normal method of computing this figure.

Col. 5 constitutes the total net capital employed. This is the total of net assets, trade investments and current assets—excluding intangibles such as goodwill—less current liabilities.

Col. 6 represents the net return on capital employed. It is the ratio of Col. 4 to Col. 5, expressed as a percentage.

Col. 7 represents the net return on assets. It is the ratio of Col. 3 to Col.



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By Direction of Bryan Jenks Esq.

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HAVING A FINE PERIOD STYLE HOUSE.

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cottages, well kept gardens including hard tennis court,

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FOR SALE WITH ABOUT 1,000 ACRES

(MAINLY WITH VACANT POSSESSION)

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A LARGE WELL EQUIPPED MANSION

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Full oil central heating.

Attractive well laid out Gardens. Walled Kitchen Garden.

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FOR SALE FREEHOLD WITH ABOUT 40 ACRES.

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Extensive brick and other buildings including Principal House,

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amazing 3 fireplaces, 30' x 12' hall,

2 reception rooms, 3 bedrooms, kitchen,

bathroom, C.H., garage, garden.

LONG LEASE GR. 250 YRS.

Further details from the Auctioneers, at above, ext. 2010.

KENSINGTON

Modern 3-Bedroom House

11, CHICHESTER ROAD, W.8

3 bedrooms, 2 bathrooms, 2 living rooms,

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LONG LEASE GR. 250 YRS.

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renovation. The house is situated in a

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It is also available in the close vicinity.

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ALBION, DET. modern house 4

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C.H., garage, garden.

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Further details from the Auctioneers, at above, ext. 2010.

0 LET

LET UNFURNISHED—Tillingham House

near Tillingham, Kent. 10 bedrooms,

2 bathrooms, 2 living rooms, C.H.,

garage, garden.

COMPANY NOTICES

ANGLO AMERICAN CORPORATION GROUP

DRANGE FREE STATE GOLD MINING COMPANIES

DIVIDENDS

Further to the Dividend Notice advertised in the press on the 14th

September 1977, the following companies have declared dividends:

1. Anglo American Corporation of South Africa Ltd. (the Company)

2. Anglo American Corporation of South Africa (Pty) Ltd. (the Company)

3. Anglo American Corporation of South Africa (Pty) Ltd. (the Company)

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Cunard in deal with American Express

By James McDonald, Shipping Correspondent

CUNARD will accept American Express credit cards for its transatlantic routes and cruises.

American Express regards the acceptance as a major breakthrough into prestige world shipping.

It is the first acceptance by a shipping company operating on the transatlantic route of any kind of card facility for passengers.

The card will be honoured at Cunard offices and their appointed passenger ticket agencies for all sailings and services.

A cardholder will be able without formalities to book a stateroom in the QE2 or in the new Adventurer, cruise liner, which enters service next month.

The agreement introduces a "Sign and Sail" facility for cardholders similar to the "Sign and Fly" air plan, enabling a fare payment to be spread over three, six, nine or 12 months at 10 per cent interest.

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New hope for end to Swan Hunter strike

BY OUR OWN CORRESPONDENT

SOUTH SHIELDS, Oct. 19. THE 700 strikers who went on unofficial strike last Friday in the Tyne yards of Swan Hunter Shipbuilders, have been called to a meeting at Wallsend tomorrow. This has raised hopes they might soon be back at work.

The men will be addressed by Mr. George Arnold, divisional organiser of the Amalgamated Union of Engineering Workers (AUEW), who will also be accompanied by management representatives.

The delegation will report back to the men after the meeting. Mr. Barney Reid, secretary of the shipbuilders' union, said he would not say to-day whether the meeting and talks with the management would eventually lead to a recommendation to the men to go back to work.

It seems moves have been made in the hope of bringing about an early end to the strike. A cardholder will be able without formalities to book a stateroom in the QE2 or in the new Adventurer, cruise liner, which enters service next month.

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# Greece

FINANCIAL TIMES SURVEY

## A superficial stability

By J. D. F. JONES, Foreign Editor

So far as one can see, Greece is quiet. The proviso is important because Greece to-day is a military dictatorship, as it has been for four and a-half years, and totalitarian states have to be peculiarly inefficient, or bitterly hated, or both, if they cannot manage to present a quiet appearance to the outside world. The Colonels are certainly not inefficient and it is unlikely that they are greatly hated. Indeed, they like to think they are greatly loved (a temptation shared by many dictators).

This is where there may now be emerging a faint gleam of cheer for the opponents of the régime because it is now just possible that the leader of the Army Junta, Mr. George Papadopoulos, is sufficiently uneasy about the long-term resolution of his country's problems, and at last supreme enough among his military colleagues, to be preparing to move towards a cautious resumption of a constitutional, even democratic rule. No one knows the sort of timetable he has in mind. He may not know himself. But if there is not yet any movement, here in Athens there is growing expectation of movement.

### Real stability

If Papadopoulos does in fact decide to move on from the present situation it will be because, unlike many of the Army officers, he realises that Greece cannot achieve any profound and real stability under the present arrangements. It is possible to argue that Greece has never been stable, as witness the violent disturbances of the two years before the 1967 Army coup, or the literally hun-

dreds of governments which litter the pages of modern Greek history. Alternatively, Western Europeans sometimes prefer to describe Greece as a Balkan state and therefore by definition unstable—a view which some of the Colonels have borrowed to prove that theirs is the only solution.

"The stability of oppression" is how one distinguished politician summarised the present situation for me, and he is right in that this is a Government which still chooses to rely on martial law, arbitrary arrest, imprisonment without trial, military courts, torture of prisoners, control of the Press, the purging or exile of critics and the suppression of protest and of free speech. All these things undeniably help give the régime its impregnable appearance: only a very brave citizen would to-day dare to work against the régime.

And indeed, many Greeks do not wish the end of the régime. Distressing though the fact may be to the exiles and the intellectuals and the democrats, there is considerable evidence of the régime's popularity. The Colonels do not simply scourge liberalism but they also practice a vigorously benevolent despotism, which so far as the outsider can tell seems to have won them much popular sympathy. The evident affluence of the country would be a good part of the explanation: the \$1,000 per capita income level has almost been reached, wages are rising faster than prices, the emigrants send back their money, tourism booms. The régime has now been in power long enough to be able to claim responsibility for this prosperity, while the memory of the

troubles of the mid-sixties is still vivid enough to keep the Politicians—even those who have had the courage to reject exile and sit it out in Greece—for the most part discredited. Always, too, there is the memory of the devastating civil war of the forties.

It may also be true, as some Greek intellectuals believe, that the Greek's concern for their

"Hellenic-Christian" virtues of the Revolution has invented and now claims to represent. Then there is the skill with which the Colonels sometimes operate. There is still a comic side to the paternalism—for example, the clacker-balls which swept Europe this summer were promptly hanned by the Colonels in the cause of public order, rather as they once successfully

deportations, exile orders, seized passports, and so on.

Meanwhile, the industrial workers who might have been expected to be a focus of opposition have been (so far as one can see) silenced by affluence and efficient supervision, and the youth whom one would expect to spark regular protests tend in Greece to be less politically active than elsewhere in Europe.

None of this is to underrate the sincerity with which the Colonels are rejected by many of the population: the recent funeral of the poet-diplomat Seferis gave a rare chance for its expression. But the fact remains that the efficacy of opposition in the present circumstances must be doubted.

So the Colonels are able to believe that they are popular, as indeed in some cases they are. Part of my own evidence for this was an expedition I made last week with Deputy Prime Minister Pattakos into the market of Athens. The arrangements were all my own, there was no possibility of prior warning of his arrival, and the result was a spontaneous and affectionate welcome for their leader from the working-classes of a sort that I have rarely seen elsewhere. Admittedly, Pattakos is the clown of the régime and has now lost his ministerial powers, and admittedly the same crowds might have hailed any leader who was prepared to come down and talk to them about their problems but it was just one small example of a phenomenon which may, conceivably, be far stronger and more extensive throughout the country than the opposition politicians dare to believe possible.

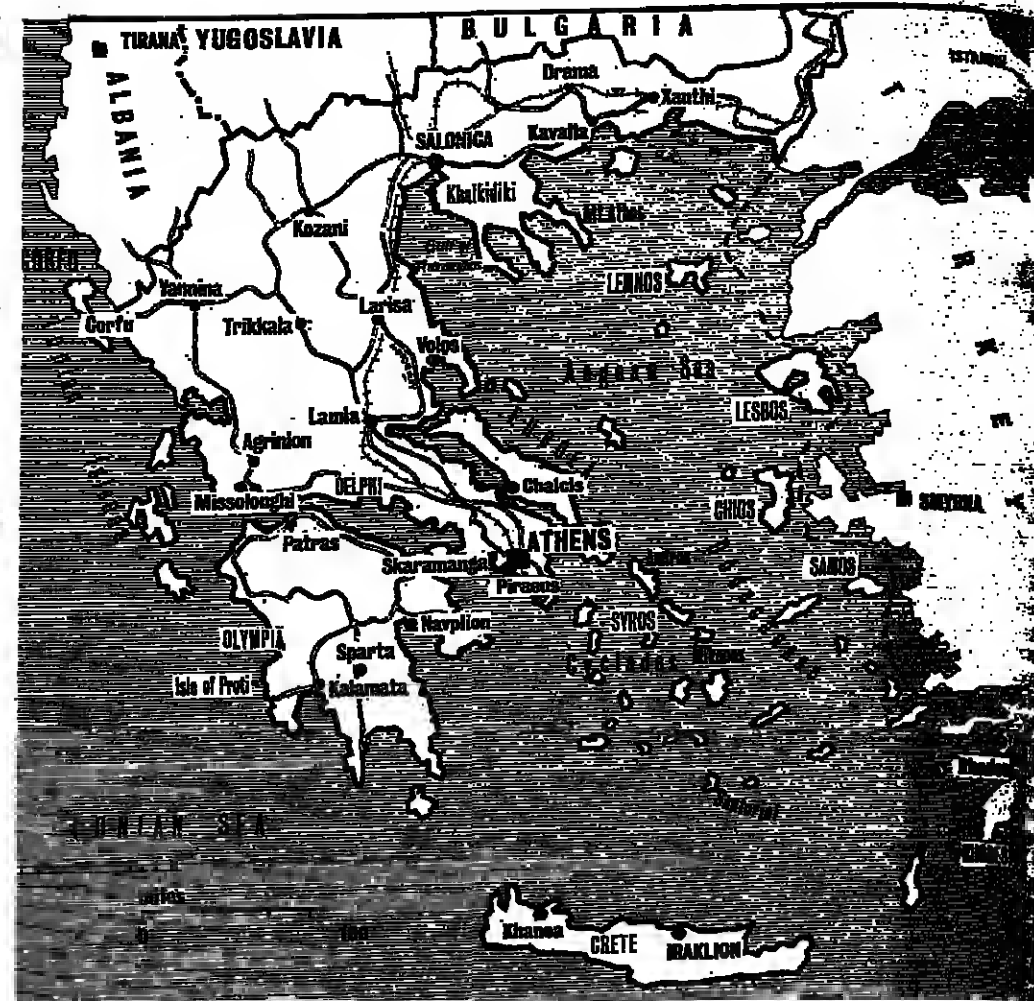
### BASIC STATISTICS

AREA:	51,000 square miles	TRADE (1971):	
POPULATION:	8.92m.	Imports (six months to June):	£390m.
GNP:	£2,577m.	Exports (six months to June):	£110m.
GNP per capita:	£401	Imports from U.K. (eight months to August):	£48.8m.
TRADE (1970):		Exports to U.K. (eight months to August):	£9.8m.
Imports:	£788.6m.	RATES OF EXCHANGE:	
Exports:	£258.7m.	Imports from U.K.:	£19.6m.
Imports from U.K.:	£57.2m.	Exports to U.K.:	£1=74.5 Drachmas

political freedom has been forsooth the traditional throwing of plates on the bouzouki floor (the Greeks now throw glasses instead). But foreign newspapers are wisely allowed to circulate as a sop to the tiny minority of intellectuals and the proposed Press law was amended this year following an uproar of protest.

### Political offences

Even on the notorious question of political prisoners, the régime slowly came to understand that they were mostly an unnecessary embarrassment and released 1,600 leaving, if the official figures can be trusted, 241 prisoners convicted of political offences and 60 still held without trial in addition of course to numbers of



At least, the Colonels believe they are popular, just as they do not appear ever to doubt the rightness of their policies and the justice of their actions. And they believe, or purport to believe, that they would win any election or any sort of popular referendum. Here, then, is the great conundrum of Greece to-day: why do the Colonels still suspend those clauses of their 1968 Constitution which concern a return to parliamentary elections? Why, for that matter, do they maintain martial law, which is probably no longer essential?

One explanation is that some members of the régime genuinely do not believe in popular elections because they have developed a confused and zany political philosophy which talks of the "New Democracy." This argument leans heavily on the majority referendum vote in favour of the new Constitution of 1968, constantly confusing this with an endorsement of the present Government, and often goes on to argue that the régime's contacts with the various sectors of the population are adequate proof in themselves that an election is unnecessary. At this point, it joins forces with the ultra-naïve view that the people so obviously love their régime that an election would be superfluous. But informed observers believe that

this "New Democracy" view, while widely held, is probably far too simplistic to convince Papadopoulos, the man who it is now clear will personally decide the next step in Greek politics.

### By skill

Despite his prominence from the beginning, Papadopoulos has only recently approached unchallenged supremacy in the Junta. The years since 1967 can indeed be seen as the story of his manoeuvres to emerge from the collegiate system of the revolutionaries to a personal dictatorship. In September, 1970, for example, he seemed near this but was checked and only in the reshuffle last August could he be seen to have succeeded at last. For a man without popular appeal, without oratory, without any power of personal projection, this victory had to be won with political skill and by virtue of his clearly superior intelligence. But will this man—who still travels through Athens with the paraphernalia of the military dictator, and who would certainly not dream of visiting the market unprotected—use his new power to implement the Constitution?

By and large, expert and informed observers believe that

he will. He is alleged to have indicated that he appreciates the attraction of going through with some sort of election, which he would lead a party in defence of the 1967 Revolution. Apparently he shares the belief of his colleagues, right or wrong, that he would win. So why the delay? Why the reluctance even to discuss the vaguest timetables? The simple answer may be that this soldier will not find it easy or congenial to play the political game and that he is in a sense, hating himself for the decision, in this process, too, he will be aware of the group which, more than the Old Politicians, the workers, the bourgeoisie, the younger generation, is the powerful influence of all the direction of events in the Army itself.

It remains a mystery whether the officers are in general satisfied with the programme of their Revolution, and if whether they will allow Papadopoulos to re-introduce civilian rule. The likelihood that most serving officers are content with the benefits of the coup has brought them probably are not anxious to go back to barracks. More interesting, though, is the rumour group of lesser officers who said to be toying with a

Continued on next page

## THE NIARCHOS GROUP IN GREECE

*An impressive contribution to industrial development*



HELLENIC SHIPYARDS Co's SKARAMANGA YARD

The Niarchos Group's activities in Greece began in the late fifties with the establishment of Hellenic Shipyards, the determinative participation with Pechiney in setting up Greece's first aluminium industry and the operation of the country's first oil refinery.

### LEADING SHIP-REPAIR CENTRE

Hellenic Shipyards have already become one of the world's leading ship-repair centres. Major expansion projects undertaken by the Niarchos Group under the terms of the contract signed with the Greek State in 1970 will also make Hellenic Shipyards a leader in the shipbuilding field by the end of the present decade.

### NEW GRAVING DOCK AND DIESEL ENGINE PLANT

The expansion plans call for the addition of a new graving/building dock to supplement Skaramanga Yard's existing 250,000-ton dock. The new dock will be in the 300,000-ton range and orders have already been received for six 300,000-ton mammoth tankers. At the same time, the groundwork has been laid with Grandi Motori di Trieste for the establishment at Skaramanga of a shore and marine diesel engine manufacturing plant—the first in Greece—with a capacity of 200,000 bhp per annum.



HELLENIC ASPROPYRGOS REFINERY

The 1970 contract between the Niarchos Group and the Greek State calls for the expansion of the Aspropyrgos Oil Refinery's present capacity of 1,800,000 metric tons per annum to between 4,500,000 and 5,000,000 metric tons per annum. Work on this \$45,000,000 project has already begun and completion has been scheduled for the spring of 1972.

### LUBRICATING OIL PLANT

Another project provided for in the Niarchos contract is a \$25,000,000 refinery for the production of lubricating oils. Its capacity will be 100,000 metric tons per annum and it has been scheduled to go into operation two and a half to three years from now.

### ALUMINIUM SMELTER

Among the optional investments contained in the Niarchos contract is the establishment of a second aluminium smelter in Greece to process the country's vast bauxite deposits. The Niarchos Group has already made proposals in this respect in co-operation with Kaiser Aluminum.

### A TOTAL INVESTMENT OF \$200,000,000

The projects described above and the expansions to Hellenic Shipyards will represent a total investment of \$200,000,000 which, together with the \$60,000,000 already invested in Hellenic Shipyards, is an impressive contribution to Greece's industrial development.



## GREECE II

## Invisible earnings conceal economic weaknesses

J. D. F. JONES

Even the most complacent going to do significantly better than the Colonels would this year. Earnings from shipping have been good, and the owners as well as sailors are also doing well (January-June remittances totalled \$158m. compared with \$124m. in the same period last year). Part of the benefits now flowing from the shipping sector apparently derive from the Government's campaign to give the ship owners incentives to bring their fleets "home" and set up headquarters in Greece; this process, coinciding with a period of world currency instability, has also helped the capital account.

All this had by end-June brought a net invisible balance of \$373m. (compared with \$272m. in the same period of 1970), and had by end-August reduced the shortfall on current account to \$270m. which does not compare too badly with the 1970 12-month deficit of \$415m. But at this point the summer windfall enters the picture, bringing an unforeseen capital inflow which this last year or three months has reached almost dramatic proportions.

## Dollar holdings

The main element seems to have been the period of monetary crisis which followed the Nixon statement of mid-August. There was, for example, an unloading of about \$40m. of "unofficial" dollar holdings into Greek banks in August, hoarded funds which at first had to be discreetly described in the statistics as "tourist receipts." But apparently the inflow has continued apace since August. For instance, the gold and foreign exchange reserves which at end-1970 had been just over \$300m. had risen to \$386m. by end-August and by mid-September are understood to have reached \$427m. The authorities insist that this inflow cannot be described as hot money, and up to a point they are probably right.

## Growth rate

Against this can be set a remarkable performance by the shipping industry. There is, for example, a booming tourist industry, which appears to be running at more than 50 per cent growth for the year, which shows signs of slackening in the late years' ahead and which lends authority to the insistence that a y import bill for, say, hotel equipment, can be tolerated in a couple of years time foreign exchange cost will be covered.

## Stability—(Cont'd)

Continued from previous page

Cheddaist" ideas and who are increasingly tempted to sort of nationalist and mist, even radical, policies have been developed by officers not only in the East but also by the "movement" of America.

A group (if in fact it are setting stricter conditions, benefiting from a for their co-operation, or are on resentment of foreign understandingly reluctant to in particular American have the elections run by the reference," prepared to mine some of the funda- of Greek policy, would far cry from the anti-unist conservatism of the and would have little, or risking a return of the Politicians, or for that waits Mr. Constantine Karaman- of the King, who still is, leader of the right-wing in self-exile and may or

## FEDERATION OF GREEK TOBACCO EXPORTERS

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tobacco (Oriental, Burley, Virginia, etc.)

(the freezing of credit expansion; importers forced to lodge deposits with the Bank of Greece; the delaying of licences, etc.), and observes that the rate of growth of imports has only been slowed, not halted or reversed, then one begins to wonder whether the Government's hesitation to take effective measures offers a clue to the nature of the regime.

For example, the devaluation of the drachma has been a subject of at least theoretical discussion for years; earlier this year the devaluation argument briefly gained ground in international trade and financial circles, but the drachma is pegged to the dollar and the currency adjustment of recent months has probably given the Greeks enough extra leeway to dismiss the prospect of devaluation once again. Yet the vigour with which Ministers and officials in Athens refuse even to talk about devaluation as one solution to their problems, when added to the excessive optimism with which they tend to describe the economy, and then the adamance with which they insist that the regime is not considering further measures such as some sort of direct controls on imports, all encourages the impression that the Colonels are desperately anxious not to make any noticeable policy change in the economic field which would allow the electorate to ask whether something was indeed wrong. A democratic Government can, usually, chop and change its economic policies without too great a risk of political embarrassment. Paradoxically it may be that the authoritarian regime in Athens hesitates to admit to problems still unsolved because it imagines that the population shares its own belief in its infallibility, and that admission of failure in one field would expose everything else to the same indictment.

Heavy borrowing

This point may be connected with the regime's care to present an approval for a foreign investment project as the deed itself. As a later article shows, the regime continues to have difficulty in attracting substantial investment despite the inducements offered: \$1,500m. of projects may have been approved since 1967 but only \$170m. has arrived compared with the \$330m. of the similar period before the revolution. The long-term implications for Greek industry cannot be said to be anything but alarming particularly as the progress of the EEC Association agreement will bring down protective barriers of the domestic market in 1984.

The only danger which the Prime Minister for eight years, silent, in exile, the key figure in all speculation about the future. If he came back, would he have a chance of leading a popular vote against the Colonels? And would the Colonels permit the possibility? Presumably the same questions hulk large in Papadopoulos's thoughts as well.

For the Greeks there seems little alternative to trusting the good faith of Papadopoulos, depressing though many of them may find it. Some say he intends to move, others say not. Yet while Papadopoulos takes his time making up his mind the only other possible pressure would come from abroad, and in particular from the Western Alliance whose values the Greek regime (like the South Africans or the Iberians) claims to adorn yet whose anti-democratic actions are a source of embarrassment to the West. Similarly, too, the Americans while periodically urging democratic change hesitate to risk such a showdown with the regime that the narrower interests of Western security in the Mediterranean would be jeopardised. The Greeks know this, of course, and conclude that there is little to fear, however, irritating it may be when the U.S. Ambassador pays ostentatious calls on the Politicians or when Spiro Agnew urges them to change their spots rather faster or when Congress bans heavy arms shipments.

Nevertheless, so long as there is a prospect of implementing the Constitution then there can be some hope of a more stable Greece emerging. The Opposition argue correctly that no one in Greece can believe in the permanence of the present regime. Papadopoulos might well have taken this point. He might have understood, too, that a regime which admits of no possibility of change must, in the long-term be essentially unstable. Considerations such as these lie at the heart of the Greek problem to-day and are the necessary gloss to the country's misleading appearance of peace, affluence and stability.

authorities to-day will usually admit to is the strength of the inflationary pressures which have been building up—and they can do so comforted by the knowledge that, for the moment, these pressures are not, for whatever reason, having any serious impact. The Opposition indictment of the Colonels' economic policies is, of course, a bitter one, but their gloomy warnings of disaster lurking behind the surface affluence resemble the forebodings of Opposition politicians elsewhere, and the more realistic of them will admit, as they sit isolated and gagged in their homes or in exile, that the Colonels show no sign of being brought down by economic collapse. Their strongest disagreement is with the regime's reliance on heavy borrowing abroad, often short-term and at rates which are believed to be alarmingly high. Certainly, there has been a strong rise in the debt obligation, in particular a sharp increase in sup-

pliers' credits, and in the next couple of years a large volume of the loans which date from shortly after the Revolution will mature. But the Opposition fears of a crippling financing burden seem slightly alarmist when it is seen that at the end of 1970 the debt service ratio was only 14 per cent of export plus net invisible earnings. (Admittedly, this percentage is going to rise from now on, and the need for longer-term financing seems obvious.)

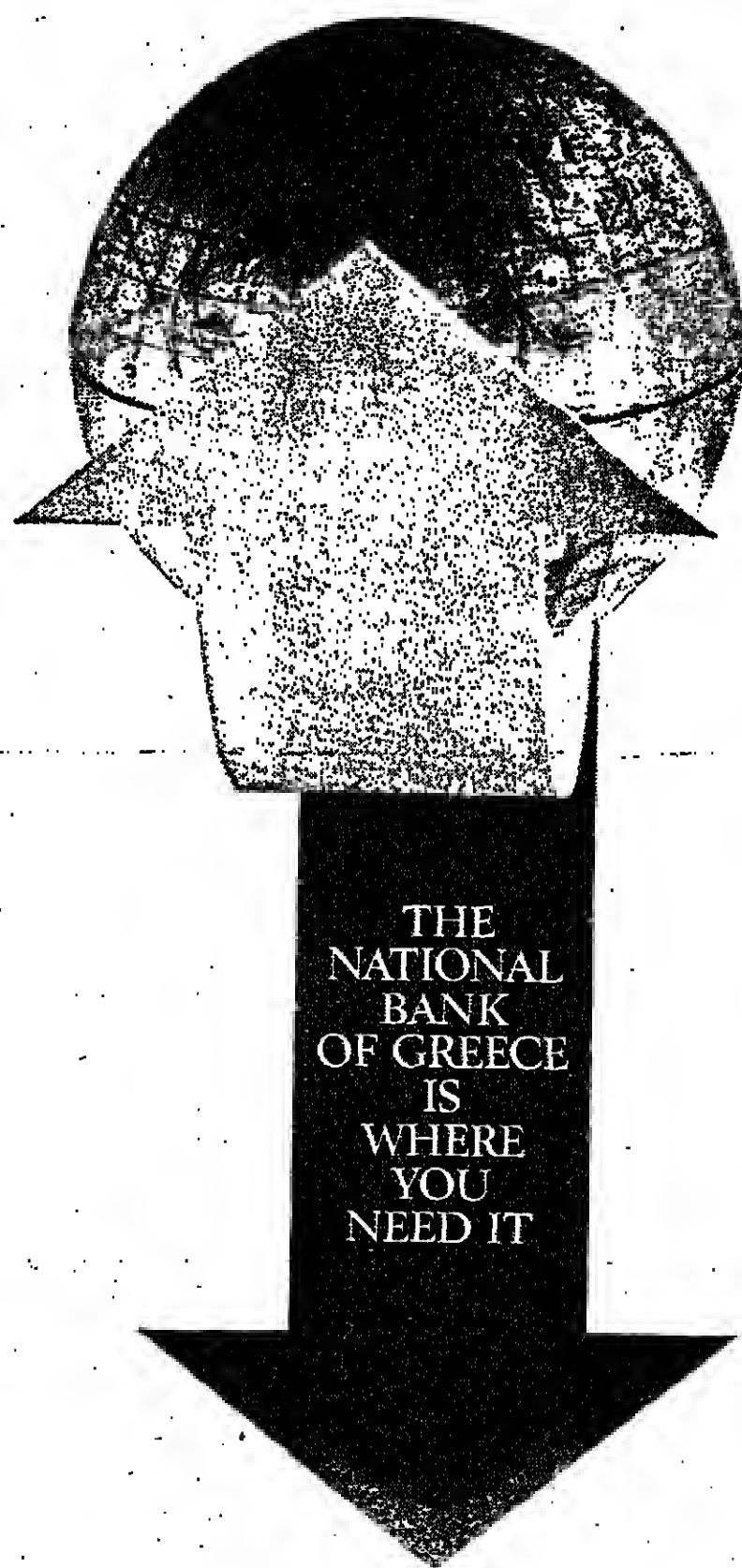
But the inflationary pressures cannot be gainsaid: total bank deposits rose 14.7 per cent in the first eight months; bank credits to the private sector rose 12 per cent; imports have been introducing the European inflation; and a 9 per cent average industrial wage rise must also create a demand pressure. Nevertheless, prices were only moving up at a little over 3 per cent in the first eight months. The growth rate has slackened back a little to an estimated 7.1 per cent for 1971

(a slackening which worries a number of expert observers) but Per Capita Income will very very shortly cross the magic One Thousand Dollar line—from the \$378 of 1960.

The August reshuffle which among other things allowed Mr. Papadopoulos to introduce into his Government a few more of the small number of technocrats who are willing to associate with the regime, and also to put Professor Pezopoulos in direct control of the economy in place of the Second Deputy Prime Minister Makarezos, may or may not indicate that the Prime Minister is worried about the economic future. For the long-term he would certainly be right to think long and hard about the burden he might one day wish to have inherited by a more democratic government. For the short-term, so long as the luck of the invisibles holds, Mr. Papadopoulos can probably afford to concentrate on his political dilemmas.

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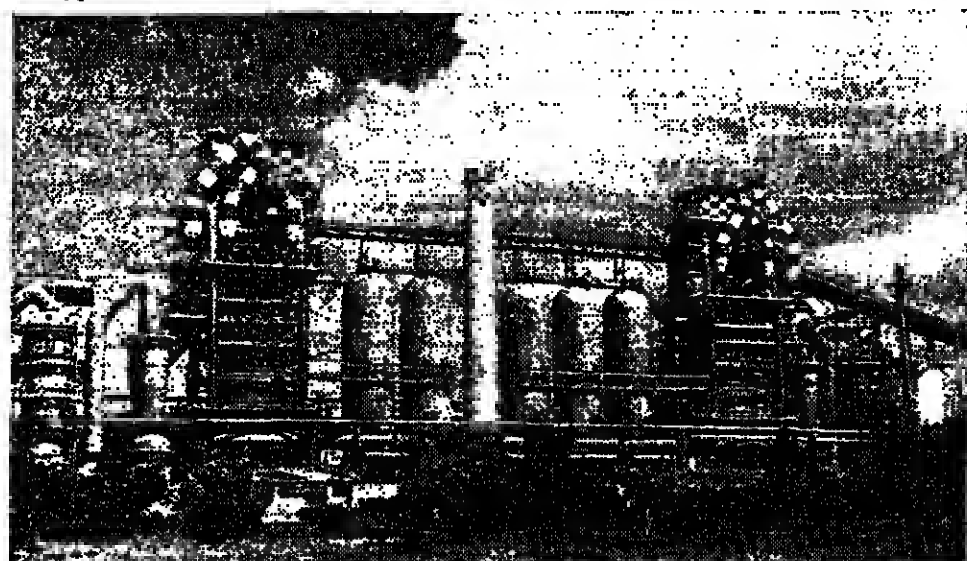
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The installations of HALYVOURGIKI INC. are situated at Eleusis, near Athens, and cover an extended coastal area of more than 500,000 sq.m. The buildings, at present, cover an area of 110,000 sq.m. while the stock yards occupy about 250,000 sq.m.



The installations, in order of production sequence, consist of:

- Company-owned port facilities able to accommodate vessels up to 50,000 dwt. and capable of discharging between 10,000 and 15,000 tons per 24 hours.
- A recently completed Coke Plant with two batteries using coking coal as raw material. The annual capacity of both batteries is in the region of 500,000 tons of metallurgical coke and 20,000 tons of tar. The considerable quantity of gas produced is used for firing and reheating the blast furnaces.
- Two Blast Furnaces with an effective capacity of between 800,000 and 1,000,000 tons of pig iron per annum.
- A Steel-Making Plant with four converters for turning pig and scrap iron into steel by the modern LD method in which oxygen is blown from the top of the vessels into the hot metal. Furthermore, submerged-arc electric furnaces have been installed for remelting scrap iron. The effective capacity of this plant is about 1,000,000 tons of steel per annum.
- An Oxygen Plant consisting of two separate units with a total output of 60,000,000 cu.m. per annum; this is designed to meet requirements for the production of about 1,000,000 tons of steel.
- Flat Products Hot and Cold Rolling Mills for the production of steel coils, plates, sheets and strips for manufacturing tubes and other items. The capacity of these mills is in the region of 1,000,000 tons per annum.
- Steel Bar Rolling Mills, which use raw steel from the steel plant and process it into steel bars in bundles and rolls. These mills can produce about 500,000 tons of rolled steel per annum.
- Wire-Drawing Mills for processing wire rods, produced by the rolling mills, into concrete-reinforcing welded mesh and various other items such as black and galvanized wires, wire netting and a variety of nails.

By the end of 1970, HALYVOURGIKI INC.'s fixed investments were valued at approximately Drs. 3,200,000,000 or about \$107,000,000.

The company employs a total of more than 2,000 professional men and technicians and provides work for a large number of persons employed by local feeder enterprises operating mines, quarries, machine shops, foundries, lime kilns and stevedoring, transport and building companies.

It is estimated that HALYVOURGIKI INC.'s production at the present time represents a saving of approximately \$35,000,000 per annum to the national economy in foreign exchange expenditures and it is expected that this saving will double when the company's installations are working at full capacity.

By integrating its installations and bringing them into full operation, HALYVOURGIKI INC. aims to produce 1,000,000 tons of steel per annum. This quantity is expected to cover local requirements and leave a surplus for increased exports.

## GREECE III

# wooing foreign investors

By Our Athens Correspondent

The Greek military régime continues to solicit foreign investment which it considers indispensable for the industrial development of the country. Greece's Basic Investment Law provides a host of tax and financial inducements.

From November, 1953, when Greece's liberal investment law went into effect, until the Army coup in April, 1967, total foreign investment approvals amounted to \$723.2m., or an average of \$56m. a year. These investments included the \$200m. industrial complex by Greek-American businessman Tom Pappas in co-operation with Standard Oil of New Jersey, and the \$130m. (to-day \$203m.) aluminium plant by the French Pechiney.

Productive investment projects approved after the Army takeover totalled \$1,445.3m. at the end of 1970—\$58m. in 1967, \$226.6m. in 1968, \$239.6m. in 1969, and \$921m. in 1970 (including the two investment package deals with shipping concerns Aristotle Onassis and Stavros Niarchos for investments worth \$800m.). Foreign investment approvals in January-September this year totalled about \$30m.

### \$170m. investment

But in the same period 1967-1970 only about \$170m. have actually been imported into the country in foreign investment, compared with \$328.9m. in the 1964-66 three-year period. The country's Five-Year Plan for 1968-72 foresees an average annual \$250m. in foreign investment.

By August this year, 492 foreign companies had set up regional offices in Greece under a law passed in 1967 which

grants tax exemptions and other privileges to firms establishing sales offices and regional headquarters inside the country in order to control and direct business activities outside Greece. Of these, 110 were commercial firms and 382 were shipping enterprises.

On the other hand, Greek industry must gradually develop into larger units if it is to hold its own with EEC industries once the tariff barriers have been lowered completely for Greece to become a full member of the Community in 1984. Because of this and in view of the Government's policy aimed at reducing its growing balance of payments deficit through import substitution and export development, foreign investors can expect stricter criteria for the approval of applications to establish new industries.

From existing indications, the Government will in future be inclined to favour the establishment of integrated manufacturing industries rather than assembly units. Industries which will manufacture products now being imported in large quantities and those undertaking high export commitments will be given priority. More use of Greek materials will also be required.

At the same time investments in co-operation with the Greek State, in sectors where private enterprise hesitates to tread or where certain privileges cannot be granted to private initiative, will not be discouraged.

This past year has been overshadowed by the affair of the two large investment package deals signed by the Government with Onassis and Niarchos. In the end only the latter is being implemented. Under the \$200m.

deal, Niarchos' Hellenic Shipyards at Eleusis near Athens are being expanded, and the processing capacity of the State refinery near Athens in which Niarchos acquired a two-thirds stake is being almost tripled. Niarchos is also building a lubricating oils plant and has signed a preliminary agreement with the Italian Grandi Motori Trieste (which belongs to Fiat and the State-controlled IRI) for the establishment of a plant to manufacture engines with a total of 200,000 horsepower a year and an iron foundry with an initial annual production of 5,000 tons, later to be raised to 7,000 tons.

### Arbitration court

The Onassis contract is now before Swiss arbitration courts and appears to have little chance of being rescinded. The \$600m. package deal included an oil refinery, an aluminium smelter, power stations, petrochemical facilities and a series of smaller related projects.

Two Greek shipowners, Mr. John Latsis and Mr. Nicos Vardinoyannis, have since then received approval to establish export-oriented oil refineries, and Alcoa is negotiating the establishment of an aluminium plant. The Alcoa proposal concerns a \$300m. plant to produce 300,000 tons of alumina and 150,000 tons of aluminium a year.

Niarchos, in co-operation with Kaiser Aluminium, has a proposal under Government consideration for the establishment of a plant to produce 60,000 to 70,000 tons of aluminium a year. The Niarchos plant would not use bauxite to produce alumina, but would begin from the second phase of the operation by using imported alumina or surpluses

from the Pechiney plant to produce alumina.

The Government has said verified bauxite deposits in Greece are sufficient to support three aluminium plants. Meanwhile the Pechiney plant, whose aluminium plant has been in operation since 1968, has just completed an expansion which will increase annual production to 450,000 tons of alumina and 130,000 tons of aluminium from 1972. Aluminium exports from Pechiney plant earned Greece \$43.5m. in 1970.

Another major project approved by the Government in the past year is a \$67m. car plant to be established jointly by the French Societe Automobiles Peugeot and Regie Nationale des Usines Renault in Volos, central Greece. In the initial stage, the factory will assemble 15,000 vehicles a year, gradually rising to 75,000. These vehicles will include passenger cars, pickups, station-wagons and vans but not lorries or buses for which the Government is negotiating a separate contract with other parties.

The Government has undertaken not to grant another licence for a car assembly plant for four years and not to participate in any similar industry for 12 years. The Greek State's participation in this project is 51 per cent.

Pending Government approval is a proposal by Mr. Tom Pappas, in co-operation with the Japanese firms Nippon Kokan Kabushiki Kaisha and C. Itoh and Co., for the expansion of his steel plant, which now produces 300,000 tons a year, to 1.5m. tons by starting a steel production process from imported Japanese slabs instead of from ore or scrap. This would require an investment of \$165m.

But because other steel companies which own technical integrated steel plants are objecting strongly to this project, and because the Government fears possible retaliation from EEC countries if it allowed Japanese penetration into Europe, the plan appears to have little chance of being approved.

### Aircraft factory

Among projects planned for the near future is an aircraft maintenance and repair factory 43 miles northwest of Athens. A consortium composed of the American Lockheed Aircraft Corporation, the French Marcel Dassault, and the Greek National Carrier Olympic Airways, has made an offer to establish and operate the factory. Other offers to repay an international lender this month have come from automation industries of the U.S., MTP Dornier of West Germany, and IAS of Israel.

The consortium offers significant political and strategic implications because Dassault, maker of the Mirage fighters, has reported promising that the contract for the repair and overhaul of Mirages sold to Libya would be turned over to the Greek factory.

Also, if the Greek factory manufactures parts for the Mirage, the Greek Government, in the market for advanced fighter bombers, probably be inclined to purchase Mirages. The plant would also give Greece a dominant position in aviation in the Eastern Mediterranean and make the present régime dependent on the U.S. for aircraft components and parts.

## EEC adjustment the priority

By Professor COSTAS THANOS

The basic long-term problem for Greece is not so much trying to improve the balance of payments or the achievement of high rates of growth. It is the need to create the prerequisites for launching the economy of the country into the wider area of Western Europe.

Greece cannot easily survive economically outside this wider area. This is not just because the Western European countries constitute the natural areas for trade and investment, but mainly because the Common Market area has created and will be creating the institutional set up that is conducive to a continuous process of development.

It is true that Greece's association with the Common Market has suffered a number of setbacks lately. These concern in particular the European Investment Bank's lending activities in Greece and the progress toward the objectives of the Common Agricultural Policy. Moreover it is said that the whole climate in Brussels with respect to Greece's ties with the EEC has deteriorated.

However one cannot help but wonder whether real progress toward the achievement of these goals could really have been made considering the attitude of certain countries towards Greece, as this attitude has already been established before the present Government took over. Indeed it should be noted that Greece had difficulties on the issues of the FEAGA, the European Investment Bank and certain exportable agricultural products—whose status was defined in special protocols attached to the Athens agreement, as long ago as 1965, 1966 and the first four months of 1967. Of course these problems have been accentuated over the past four years as a result of changes in policy toward Greece of the EEC institutions, differing in this respect from the attitude the Common Market countries have taken individually.

### Room to move

Nevertheless, in spite of the existing difficulties, there is room for movement within the present framework of Greece's association with the Common Market. The areas which Greece can and should exploit in a way that would improve her prospects for joining Western Europe are trade and institutional modernisation.

As far as trade developments are concerned Greece should always look towards Western Europe as being the natural market for Greek products. This part of the agreement of association has not been affected as a result of political developments in the country. However, at times a number of problems have arisen in Greece's trade relations with the Common Market. These problems mainly concern

specific agricultural products and should be considered more as the outcome of poor handling by the various officials involved on both sides rather than anything else.

Proper handling of trade relations with the Common Market could alleviate the existing difficulties and increase the trade flows between Greece and the EEC.

### Main problem

However, the main problem for Greece at this juncture is the need to speed up the institutional modernisation of the economic system of Greece. Starting from the premise that Greece does not have any other alternative but ultimately to join the Common Market, the country should speed up, irrespective of present difficulties, the streamlining of the institutions of the economic system to that of the EEC.

Anything that happens in the area of economic policy should be geared towards the thinking and decisions taken in Brussels. All laws concerning economic policies should be related to what is happening in Brussels. Furthermore, the new institutions created should be based on the developments of the institutional structure of the Common Market area. The overriding concern for the Government of Greece should be to prepare the country for the necessary step into the Common Market, so that when the time comes for its joining the area it is fully prepared. This should be considered the first priority of those in charge of economic policy in Greece to-day.

In this respect, one could easily note that during the first two years of the 1968-72 development plan, a number of measures were initiated. These included the development of the capital market and insurance companies, special institutional investment incentives, the substitution of the price support systems for agricultural products with income allotments policies and the radical simplification of monetary policy.

However, these measures constitute only a small part of the range of measures envisaged by the plan. If Greece is to join Europe, and not suffer from this, the remaining, and biggest, part of the measures included in the plan must be implemented. It is not an exaggeration to say that Greece's future prospects depend entirely on the rate of modernisation of its economic system.

Of course, there are those who maintain that whether Greece joins the Common Market or not depends on political considerations. This view is rather narrow in the face of certain realities. And even if such considerations exist, Greece is not

ready to-day to take the final step into the Common Market. What is needed at this moment—and I realise the importance of the existing political difficulties, is for the Government to make use of the time available to pass all the laws necessary to prepare the country institutionally. To sit down and wait for everything to be finalised and then to take the much-needed steps, as some seem to suggest, will amount to increasing the already big gap of the institutional development of the country's economy compared with the Common Market countries and by so doing prolong the difficulties of Greece's adaptation to the wider area of Europe. After all, politics is not everything.

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## GREECE IV

# Banking: sweeping changes and uninterrupted growth

by CHRISTOS ACHIS, Governor, National Bank of Greece.

Rapid and uninterrupted growth is impressive: at the extent bank deposits. But, a general understanding of the favourable impact that the operation of foreign banks would have on the economy. Besides, Greek banks are currently engaged in a vast modernisation effort, and the presence of the foreign element offers an added stimulus for this effort. Finally, the Greek banks themselves are carrying out a programme of increased international representation and expanded international activity.

The primary cause of the increase in deposits is the growth of income and savings. There are also indications of an increase in preference on the part of asset holders for bank deposits as against other forms of holding wealth, that is, real estate or gold. A minor part of the funds accumulating in the bank-dominated system is derived from stock-market activity. It is therefore only shifts away from currency and, finally, it seems that current accelerated economic development to be reflected in the monetary field have caused an increase in bank accounts, increased inflow of funds which in turn, affected to some

The financial structure of the country is bank-dominated. The bank-dominated system is derived from stock-market activity. It is therefore only shifts away from currency and, finally, it seems that current accelerated economic development to be reflected in the monetary field have caused an increase in bank accounts, increased inflow of funds which in turn, affected to some

no means implies that the banks do not occasionally face problems created by restrictive credit policies. This summer, the monetary authorities thought it necessary to impose a ceiling on bank lending. The credit squeeze coupled with the continuing increase in deposits is now resulting in the accumulation of excess bank liquidity. The banks are allowed to invest their excess funds in treasury bills although obligatory holdings of treasury bills already make up a considerable part of bank assets.

This condition, however, by no means implies that the banks do not occasionally face problems created by restrictive credit policies. This summer, the monetary authorities thought it necessary to impose a ceiling on bank lending. The credit squeeze coupled with the continuing increase in deposits is now resulting in the accumulation of excess bank liquidity. The banks are allowed to invest their excess funds in treasury bills although obligatory holdings of treasury bills already make up a considerable part of bank assets.

The expansion of the banking network abroad aims at maintaining close contacts with the ocean-going Merchant Marine, with the established communities, and with those who have emigrated temporarily. It also aims at facilitating the external transactions of our businessmen and their collaboration with foreign business circles. There exist ample margins for attracting more foreign enterprises, foreign capital and Greek savings from abroad, for providing greater assistance to the Greek business world in the competitive international market, and for strengthening relations with

the communities abroad. The upward trend of the Greek economy has given a new dimension to the banking sector and has entailed new duties for the banks on the domestic scene as well. Industrialisation increases the demand for the traditional types of banking services and makes prompt, simplified and efficient services indispensable. At the same time the steady rise in prosperity creates a demand for new types of banking services by the general public.

## New framework

Until recently the banking system was not sufficiently equipped, compared to those of the developed countries, to operate effectively in this new framework. The major obstacles were the detailed and complex procedures of bureaucratic credit controls under which the system had been operating throughout the post-war period. Indirect and complicated methods of finance had been the rule of the day aiming at preventing leakages of bank credit to "non-productive" sectors. The direct finance of the consumption expenditures was unheard of. And the establishment of new bank branches was considered by the authorities as an inflationary influence or as a factor inevitably increasing average operating costs of the banks. These policies and attitudes were largely reversed in 1967 and the banks responded fully and made considerable progress within a very short time. To-day the number of branches of the commercial banks is 50 per cent. higher than at the end of 1966. The variety

of services offered is increasing. Their quality is improving, and the circle of clients to whom they are offered is no longer comprised only of businessmen and depositors but is constantly being enlarged. Special mention should be made, in this connection, of the payment of pensions by cheques. A further instance of the same trend is the arrangement under which bills payable to public utility companies may be cleared through banks. Probably the most significant example of the expanded services offered to the non-business world is the introduction of the consumer credit system which has been widely used since the beginning of the current year. As another step in the same direction the introduction of the credit card system is now being contemplated.

Nevertheless, the reorganisation process is far from completed. In the early stages progress in these fields was naturally slow. This was necessary to enable our foreign advisers and ourselves to make a thorough study of the existing situation and of the current needs, prospects, and possibilities, to devise optimum solutions, and to draw up carefully planned timetables. As a result of the gradual implementation of the new schemes and procedures there is now a "dualism" in the banking system. Some branches apply the modern efficient procedures, while others still follow the old-fashioned, time-consuming ones. The number of the latter branches is still the larger. In view of the progress obtained so far, however, it is certain that the situation will be reversed in the near future.

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## Familiar names

The backbone of the banking system is made up of the commercial banks, of which there are presently 14. A few years ago only one foreign bank was operating in the country with a single branch, yet to-day some of the most familiar names in international banking are found in Athens and other large cities. The number of foreign banks—mainly, but not exclusively, American—is currently six and is on the rise, while the number of their branches exceeds 75. The presence of foreign banks has, on the whole, been welcomed here. The local banks have taken a positive attitude towards the matter and some of them have assisted the establishment of the foreign institutions. This attitude stems from

## Merchant shipping policy proves successful

By Our Athens Correspondent

Merchant shipping has become one of the most dynamic sectors of activity in the Greek economy. The main objectives of the Government's shipping policy are to increase tonnage under the Greek flag, raise Greece to the position as the foremost ship-owning nation in the world, and establish closer links between Greek shipping activity and the economy in general.

To achieve these basic aims, the Government is offering a multitude of attractive credit facilities for the construction or repair of vessels. An organic link between Greek shipping and the economy is being sought through the introduc-

tion of a series of incentives and facilities to bring vessels of Greek ownership under the national flag and encourage the establishment of Greek shipping interests in Greece.

Judging from comparative figures in the past four and a half years, the Government's shipping policy is proving successful. The Greek merchant fleet at the end of September this year had reached a record 2,504 vessels aggregating 15,251,105 gross tons, ranking it seventh among world shipping nations. This compared with 1,771 ships totalling 7,538,302 tons on April 21, 1967, when the Army seized power.

About 380 shipping enterprises have set up regional offices in Piraeus in the past four years to control operations outside Greece.

## Newly built

Apart from the rapid growth of the country's merchant fleet, there has also been an improvement in its composition since a considerable proportion of total tonnage is now made up of large and newly built ships making them of greater international competitiveness. About 26 per cent. of the Greek merchant fleet is made up of ships under five years old. Another 21 per cent. are over 20 years of age. The remaining 53 per cent. are between 5 and 20 years old.

Greek-owned ships under foreign flags are estimated at 1,200 aggregating 17m. tons. This means that Greeks to-day control some 3,700 ships totalling over 32m. tons. The accelerated expansion of Greek merchant shipping has had favourable effects on employment and the influx of foreign exchange. The number of seamen working on vessels under Greek flag increased from

36,547 in 1966 to 48,617 at the end of September, 1970. A further 40,000 Greek seamen work aboard ships under foreign flags.

Foreign exchange earnings from shipping during the four year period 1967/70 totalled about \$96m., which was 56 per cent. more than \$61m. earned in the 1963/66 four year period. Shipping earnings in January/July this year totalled \$137.9m. (against \$148.9m. in the first seven months of 1970) and are expected to reach the \$300m. mark by the end of 1971. Foreign exchange deposits by Greek seamen amounted to \$15m. at the end of September this year, which was three times as much as by October 1969.

According to the Ministry of Merchant Marine, Greek controlled ships laid up on October 4 this year totalled 274 with a total of 1,515,113 gross tons. The current depressed freight market is expected to result in a decrease in shipping receipts from January next year, adversely affecting the country's balance of payments.

Investment incentives and credit facilities, coupled with the fact that Greeks own so great a merchant fleet, make Greece an ideal centre for shipbuilding. A \$200m. investment package deal signed between shipping magnate Stavros Niarchos and the Greek Government in April last year included a \$80m. expansion of Niarchos's Hellenic Shipyards in Eleusis, near Athens to include a 300,000 ton building berth for mammoth tankers. Niarchos, who built the yards in 1956 at a cost of \$8.6m., has so far invested \$94m. in existing facilities which include building and repair of all types of vessels and steel constructions such as fuel storage tanks and metal constructions for factories.

Four years ago when the Government introduced a programme of financial backing by granting long-term loans to ship-owners to counteract the decline in repair activity caused by the closure of the Suez Canal, Hellenic Shipyards booked the building under licence from Austin and Pickersgill of Sunderland of 21 SD-14 type cargo vessels of 15,000 d.w.t. each. Twenty of these liberty replacements have already been delivered to their owners. The yard also booked six 15,000-ton liner-type vessels, seven 35,000-ton bulk carriers, and five 30,000-ton tankers. The shipyards announced last month they have been entrusted with the building of six 300,000-d.w.t. tankers but have not named the parties placing the orders.

## Aluminium plant

In the repairs section, Hellenic Shipyards have up to now repaired 2,800 vessels, representing about 75m. d.w.t. The industrial section has built the metal constructions of Pechiney's aluminium plant on the Gulf of Corinth and the complete metal construction and installation of two State sugar factories. Hellenic Shipyards has a labour force of 6,500.

Eleusis Shipyards, about 13 miles northwest of Athens, which began operating shiprepairing facilities in August 1969, has now entered shipbuilding. The yards are a joint venture by the Commercial Bank, the Ionian and Popular Bank and the Investment Bank—all three under the chairmanship of Greek businessman and shipowner Professor Stratis Andreadis.

In the two year period from August 1969, Eleusis Shipyards repaired 130 vessels and the yard's division for metal con-

Continued on next page

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## GREECE V

# Oil refineries near point of congestion

By Our Athens Correspondent

Although Greece is not an oil-producing country, it is fast becoming an oil-processing one to the point of congestion. Because oil refineries are a lucrative business, especially to shipowners who can use their tankers to transport crude oil, the Greek Government's policy has been to approve the establishment of oil refineries only against parallel investments in other, sometimes less profitable, industries. The level of these parallel investments is usually in proportion to the size of the oil refinery approved and the amount of petroleum products it is allowed to market in Greece each year.

The Greek-American businessman Thomas A. Pappas, for example, in co-operation with Standard Oil of New Jersey, agreed in 1962 to establish a \$190m. industrial complex in Salonica, Northern Greece, in return for the right to build an oil refinery with an annual processing capacity of 2.5m. tons of crude. The other units in the Pappas deal were a steel plant, an ammonia plant, and petrochemical facilities.

In April, 1970, Greek shipping magnate Stavros Niarchos agreed to invest \$200m. in return for a two-thirds stake in the existing State oil refinery at Aspropyrgos, near Athens, and a contract to supply it with 32m. tons of crude. This refinery now has an annual processing capacity of 1.8m. tons of crude.

### Package deal

Niarchos is investing \$45m., mostly from finance from West German and French banks, to increase its capacity to 4.5m. tons by May, 1972. General contractors for the expansion are Hydrocarbon Research Inc., Mannesmann Export GmbH (Hamburg), and Hydrocarbon Engineering SA (an American-French company which built the refinery in 1957). The Niarchos package deal includes the expansion of his shipyards outside Athens, a marine and shore engines factory, and a \$25m. lubricating oils plant with an annual production of 100,000 tons which will be ready by mid-1974.

An investment package deal signed in March, 1970, between the Government and Greek shipping tycoon Aristotle Onassis gave the latter the concession for a 7.5m. ton oil refinery in exchange for investments totalling \$600m. The other projects in the Onassis deal were an aluminium smelter, power stations, and petrochemical complex. Onassis was also given the right to supply his refinery with 64m. tons of crude. But the oil crisis earlier this year threw the economics of the Onassis contract out of gear. The agreement is now before Swiss courts of arbitration to which Onassis resorted after negotiations for a revision of its terms failed. From all indications, the deal is on the rocks and the arbitration procedure will be a long-drawn-

out affair. The Pappas refinery has the right to sell 2m. tons of petroleum products to the Greek market. The Niarchos refinery was to supply 4.5m. tons until the Onassis refinery went into operation, when it would have had to limit itself to 3.2m. tons until such time as the Onassis refinery was able to supply the domestic market with 7m. tons of petroleum products a year.

### Domestic demand

Domestic requirements in petroleum products in 1972 will be 8m. tons. To meet demand until 1974, the Government has allowed the Pappas refinery to increase its capacity by a further 700,000 tons (until the Niarchos refinery is expanded), and Niarchos can go to 5m. tons. The Government has also approved the establishment of two export-oriented oil refineries. The first of these is being built by shipowner John Latsis at Megara, 42 kms. west of Athens, at a cost of \$10m. Builders are the British firm of contractors John Brown (Projects) Ltd. and the American Howe Baker. It will have an initial processing capacity of 1m. tons of crude, and will be ready by the end of this year. The second is being built by shipowner Nicos Vardinoyannis near Corinth at a cost of \$30m. Originally approved as a lubricating oils refinery with an annual output of 75,000 tons, it is now being expanded also into an oil refinery with an annual processing capacity of 1.5m. tons of crude which will yield 1,065,000 tons of petroleum products. It will be ready in July 1972.

Although no Government approval in writing has been published, both Latsis and Vardinoyannis have issued tenders for the expansion of the refineries: Latsis to 3.5m. tons at an estimated further cost of \$7m., and Vardinoyannis to 59m. tons by March 1973 with a further investment of \$25m. Firms reportedly interested in the Latsis expansion include Constructors John Brown (London), Thyssen Stahlunion Export GmbH (West Germany) in co-operation with Fluor (England), Lumsum (U.S.), Foster Wheeler (London), and SNAM Progetti (Italy). Those interested in the Vardinoyannis extension are Thyssen (which is constructing the lubricants plant), Construc-

tors John Brown (London), Foster Wheeler (Italy) and Catalytic (Britain).

With plans for Onassis's 7.5m. tons refinery embroiled in litigation, both Latsis and Vardinoyannis obviously have their eye on possible domestic outlets for their operation. Both their contracts provide that the entire output of their refineries will be exported, except for quantities purchased by the Greek State to cover domestic requirements, as long as this does not clash with contractual obligations assumed by the State.

The Niarchos group has already voiced its doubts about the wisdom of licensing other oil refineries alleged to have an export orientation. Compared with Italy and Spain, which are situated nearer consumer markets, Greece offers only limited possibilities for export of refined petroleum products. This point may be used by Onassis before the arbitration courts since in essence it goes contrary to his interests. In its initial stage when the domestic market could not absorb all its production, the Onassis refinery would have had to export some 5m. tons of petroleum products.

Should the Government decide to grant Latsis and Vardinoyannis a slice of the Greek petroleum market without obliging them to make parallel investment, Niarchos will have grounds on which he might resort to arbitration since the spirit of his contract will have been breached.

Niarchos and Vardinoyannis appear to be on a collision course also over their lubricants plants. The local market for lubricants is 75,000 tons, rising by a yearly average of 9 per cent. A Greek company, Elvyn SA, already produces and markets 15,000 tons. Vardinoyannis has an export commitment of 40,000 tons after the Niarchos plant goes into operation and will be able to channel the remaining 35,000 tons to the local market. The Niarchos plant has no export commitment. Unlike petroleum products, prices for lubricants are not fixed. In an all-out war where prices can be broken, Niarchos would obviously have the upper hand since he can market all of his 100,000 ton production. Vardinoyannis has

accused the Niarchos group of fearing a limitation of the benefits to be gained from a monopolistic exploitation of the oil products market in Greece. He has signed an agreement with Shell under which his refinery will refine lubricating oils and a number of other petroleum products for the account of Shell and the latter will supply crude oil to his refinery.

### Through Syria

Latsis, who has a chain of bunkering stations in the Mediterranean, so far has bought his crude oil from Saudi Arabia, passed it by pipeline through Syria and shipped it to Italy where it was refined. His refinery in Megara will replace the Italian part of the operation. Both men are known to have plans for petrochemical plants as an adjunct to their refineries. Present and prospective consumer requirements for intermediary and end-use petrochemical products, especially raw materials for the plastics industry, provide a sound basis for the establishment of further petrochemical plants in Greece. Vardinoyannis is known to have assigned a technical study for a petrochemical plant to King Wilton Company of the Hague.

Meanwhile, conscious that Greece's future prosperity lies in the development of industry with locally produced fuels, the Government is promoting an all-out search for domestic sources of oil and gas. Millions of dollars have been spent since 1935 in efforts to discover commercially exploitable fuel fields. But the search has proved fruitless and Greece spent \$70m. in 1970 on imports of crude oil.

Over recent years the Italian Snam company (of the ENI group), Standard Oil of New Jersey, the British Petroleum Exploration Company and the German Deutsche Erdöl- und Auktionsgesellschaft have all searched for oil without positive result. Not having been lucky on land, the Government have now turned offshore in search of worthwhile oil deposits.

Since May, 1967, the Government has signed 14 agreements with eight American companies for submarine oil prospecting. The total area now under exploration for oil is 66,800 square kilometres. At a cost estimated at \$71m.

## Eleven banks lend £17m. to Greek contractor

Scapanus S.A., one of Greece's three leading construction companies, was the lowest bidder on two Government tenders for a new highway and a sprinkler irrigation project that will cost a total of £25m.

Nearly 70% of this sum will be advanced to the firm by eleven foreign banks in the form of loans guaranteed by the Greek State. The balance will be financed by the Greek Government.

The foreign banks involved are the Chemical Bank (\$7m.), First National Bank of Chicago (\$5m.), Credit Lyonnais (\$4.2m.), Bank of America (\$4m.), Amintor Bank (\$4m.), Hambros Bank (\$3.35m.), First National City Bank (\$3m.), Bankers Trust Company (\$3m.), Continental Bank (\$2m.), Bank of Nova Scotia (\$2m.) and the Swiss-Italian Banking Corporation (\$2m.).

The new highway will start from Thessaloniki and run down to Aspropyrgos, passing through the towns of Galaxidi, Naupactus and Itea with a branch road to Delphi. It will be 150 km. long. Scapanus will build 125 km. and Greek army engineers the remaining 25 km.

The sprinkler irrigation system will draw water from

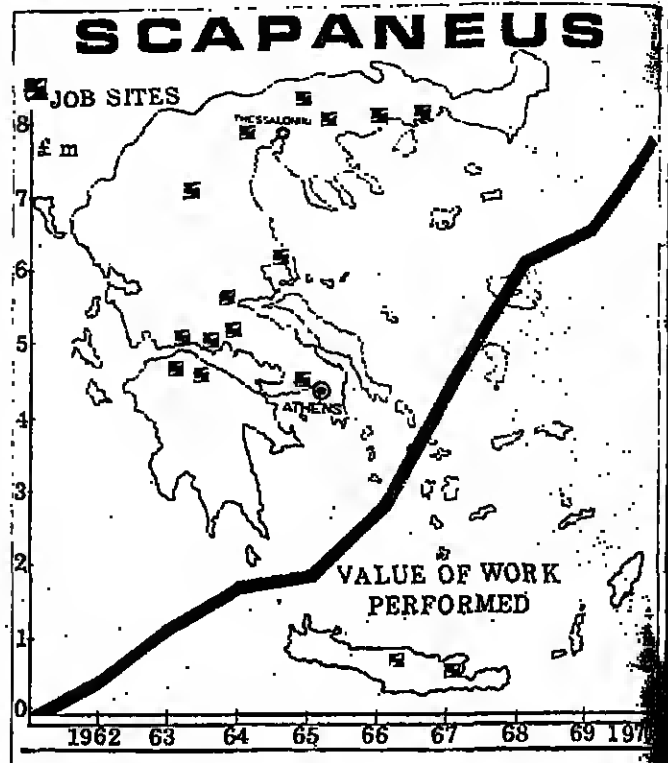
the Struma river in Macedonia and bring a large part of the Serris valley under cultivation. Both projects are scheduled for completion in 1974.

Since its establishment in 1961, Scapanus S.A. has executed public and other works in Greece amounting to £35m. It is now engaged on projects totalling £37m. including the two mentioned above.

During the past decade of rapid growth, Scapanus S.A. has worked closely with the largest Greek banks and with the National Bank of Greece in particular. The National Bank's assistance has been extremely valuable, both in terms of the company's development and in helping to obtain loans from foreign banks.

Scapanus S.A. today owns construction machinery valued at £750m. and maintains workshops on four acres of company-owned land with a total value of £150m. Its cost accounting procedures are completely computerized.

The company's management is now prepared to accept civil engineering and construction work contracts in other countries and feel confident that it can carry them out with the same success that has crowned its efforts so far in Greece.



## Aspirations in high fashion

By a Correspondent

Greek fashion designers are feverishly preparing for the second international fashion show to be held in Athens early next year. Buyers from major U.S. and European markets have been invited to Greece for the show intended to prove that the Greek fashions are world contenders.

Although possessing an endless source of inspiration, Greek fashion has come to the fore only in recent years. With comparatively meagre means at their disposal, a new breed of Athens designers have succeeded in making Greek materials, designs and colours the "in" thing in such fashion Meccas as Paris, New York and Rome. The problem now is to ride the crest of this popularity and prepare to meet demand as it grows.

The major brain behind the Greek fashion emergence is 35-year-old Yannis Tseklenis, a former artist and advertising agency organiser. Tseklenis, who took over his father's couture fabric business in 1965, used a reverse process for his success. He first made a name for himself in the United States and then returned to Greece from where he is now launching Greek fashion abroad, focusing on ready-to-wear clothes accessible to average budgets. To-day his clothes are sold in stores such as Harrods and Selfridges in Britain, Bonwit Teller, Bergdorf Goodman, and Marshall Field in the U.S., Mark Foy's in Sydney and Greatmans in South Africa. His garments are also manufactured under licence by Frank Usher in London.

This year Tseklenis dethroned Pierre Cardin as the designer of the uniforms worn by the Olympic Airways hostesses, the national air carrier belonging to shipping tycoon Aristotle Onassis.

At first Athenian women eyed his swirling colours and big bold designs with suspicion, and continued to cling to the traditional haute couture of Paris, London and New York. But Tseklenis persevered and gradually Greek fabrics, rid of their folkloric elements, became a new ethnic look which has now crossed Greece's frontiers.

Then in July, 1970, the first Greek Fashion week was organised in Athens by the Hellenic Fashion Institute with the financial backing of the State-controlled Hellenic Industrial

Continued on next page

## THE ATHENS CHAMBER OF COMMERCE & INDUSTRY

The Chamber's presence on the International scene

The Athens Chamber of Commerce and Industry plays an active role in the implementation of the foreign commercial policy of Greece. The Chamber's international activities are designed to develop new relations with other countries and promote the existing ones in the field of commerce and industry. At the same time, the Chamber contributes to the promotion of Greek exportable products by participating in various international trade fairs.

At the outset of any discussion on the external activities of the Athens Chamber of Commerce and Industry one needs to bear in mind that it seeks to establish a suitable framework, within which the concept of commercial relations will be translated from an abstraction into a workable reality.

To achieve this, the Chamber sends trade missions abroad and receives foreign ones in Athens. It is stressing the obvious to say that these contacts and exploratory talks are helpful in defining the scope for increased commercial exchanges between Greece and other countries. Though the trade missions organized by the Chamber are devoid of any political expediency, they may still broader targets. In this context, it must be remembered that the exchange of trade delegations between the Chambers of Athens and Tirana paved the way for the establishment of normal diplomatic relations between Greece and Albania.

In June 1971, a Greek trade delegation, headed by the President of the Athens Chamber of Commerce and Industry, Mr. J. Cmelopoulos, visited London and had fruitful discussions with British officials and representatives of various commercial organizations and private enterprises. The President of the Athens Chamber was the leader of another trade mission, which visited Sweden in an attempt to normalize the commercial relations between the two countries. In the course of the year, similar missions have been dispatched in Cyprus and some East European countries, while trade delegations from Yugoslavia, Romania, West Germany, Australia, United Kingdom, India and Taiwan arrived in Athens during the last months and had constructive discussions with Greek importers

and exporters under the sponsorship of the Athens Chamber.

A semi-permanent collaboration has been established between the main Greek and Turkish Chambers of Commerce. The Athens Chamber acts as central secretariat for the Greek party and plays a leading role in the existing institutional machinery. According to the constitution, an official liaison is maintained between the two Chambers to collaborate closely in the field of commercial relations and to adopt a co-ordinated policy towards questions of common interest which arise from the application of the Association Agreements concluded by the two countries with the E.E.C.

The Athens Chamber of Commerce and Industry participates in the Permanent Conference of the Chambers of the E.E.C. members and associated countries. A representative of the Greek Chambers in Brussels is in close contact with the Secretariat of the Permanent Conference and the Athens Chamber, which sends a delegation to attend Conference sessions.

Another activity of the Athens Chamber concerns the organization and running of Greek pavilions at international trade fairs. The Chamber, assisted by representatives of the Ministry of Commerce, takes part in four or five international trade fairs annually. This participation is designed to show the latest achievements of the Greek economy and to promote Greek products abroad. Two East European and two E.E.C. countries are usually chosen for the Chamber's presence in the trading environment of an international fair. This year, the Chamber's targets were the trade fairs of Leipzig, Poznan, Bologna and Cologne. A "Greek week" has also been organized by the Chamber in Prague.

The international activity of the Athens Chamber is completed by the publication of two magazines in English. These two publications, "Trade with Greece" (with a summary in French and German) and "Data from the Greek Economic Life", are very helpful to all concerned with the potential of the Greek economy.

## Shipping — (Cont'd)

Continued from previous page

structures delivered sizeable quantities of McGregor-type hatch covers to Dutch interests and special steel structures to the Pechiney plant.

The Athens Chamber of Commerce and Industry participates in the Permanent Conference of the Chambers of the E.E.C. members and associated countries. A representative of the Greek Chambers in Brussels is in close contact with the Secretariat of the Permanent Conference and the Athens Chamber, which sends a delegation to attend Conference sessions.

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is scheduled for June and December, 1973, respectively. Both Hellenic Shipyards and Eleusis Shipyards, in conjunction with Governmental agencies, have developed the establishment of technical schools. Students attending these schools are simultaneously given paid practical training at the shipyards.

Under a contract signed in December, 1970, J. and A. Goulandris Bros. agreed to invest \$11.7m. to modernise and their Merion Shipyards on the Cyclades island of Syros. The expansion, with the technical assistance of the Japanese Hitachi Shipbuilding and Engineering Company, includes a 15,000-ton building berth which will be able to turn out vessels of up to 43,000 d.w.t. in two sections, and a floating dock capable of lifting vessels of up to 70,000 d.w.t. The yard's present labour force of 600 will reach 1,800 when expansion is completed in December, 1972.

The Government has said that various other Greek shipowners have submitted proposals or expressed interest for the estab-

lishment of shipyards in Pylos (south Peloponnese), Suda Bay (Crete), Volos (Central Greece) and Salonika. Their proposals are now under consideration and represent an investment outlay of about \$350m.

In the first six months of this year, 13 licences were issued by the Government for the creation of 11 new shipyards and the extension of two others. Most of these shipyards are for small vessels and the capital investment involved amounts to a total of 124m. drachmas (about \$41m.).

Meanwhile, a committee has been appointed by the Ministry of Merchant Marine, Transport and Communications to prepare a report on the question of transferring about 30 small shipyards and ship repair units at present grouped at Piræa very close to the western end of the port of Piræa, across the straits to Kynosoura Point on the island of Salamis. The report will be ready at the end of November this year. The Piræa area will become part of the Piræa port expansion plan.

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## GREECE VI

## Tourism breaks all records

By Our Athens Correspondent

At a recent Press conference, two problems arise. The first is that the facilities available still cannot meet tourist accommodation demands during peak periods. The second is the lack of qualified staff to man them.

To face the first problem, the National Tourist Organisation is turning its attention to the development of winter tourism. Conscious it cannot as yet compete with countries such as Switzerland or Austria for winter sports, the National Tourist Organisation is directing its efforts at a more intensive projection of Greece as a country that can cater to those who suffer from austere northern climates at the same time focusing on Greece's 3,000-year-old cultural heritage.

## Winter centres

The two principal areas which are being developed into winter tourist centres as of this year are the islands of Rhodes and Crete, which offer a milder climate. In this context, 23 hotels on Rhodes will remain open this winter to accommodate visitors during the off-season. Prices per person per day at these hotels from November 1, this year to March 31, 1972 will be reduced by 50 per cent. "A" class hotels \$5 and "B" class hotels \$4 for half-board, and "B" class hotels \$2 with only breakfast. These prices include taxes and service.

Leading the list of visitors this year were Americans with 304,754, followed by Britons with 173,008, West Germans with 153,970 and Frenchmen with 117,654.

Foreign exchange revenue from tourism this year is expected to reach \$200m., compared with \$192.7m. in 1970 and \$149.5m. in 1969. Realising the importance of tourism in bridging the balance of payments deficit in coming years, the Government is applying a policy which has the dual purpose of increasing the number of visitors and also providing incentives towards the creation of facilities to cater to them.

## New beds

The background to this policy is that at the end of June this year there were 2,466 tourist "units" in Greece with a total of 128,351 beds—an increase of 9,053 beds over December 31, 1970. A breakdown of this total shows 2,186 hotels (17 of them luxury class, 101 first class, 298 second class, 663 third class, 641 fourth class and 467 fifth class), 369 bungalow complexes, 27 motels, 18 furnished flats, 58 hostels, 19 boarding houses and 122 inns.

In the period 1968-70, 35,000 new hotel beds were added to the existing stock. A further 30,000 will be added by the end of 1972 and plans have been approved for another 57,000 beds to cover anticipated increased demand in 1973-74.

But even with this planning,

November 5 to 18.

Crete, because it offers more to the sector of historical and archaeological sites, is being projected as an ideal centre for international seminars and conferences. Performances of ancient Greek tragedies are planned for the winter of 1972-1973.

Athens itself will offer winter tourists performances of folk-dances, and ancient plays, in addition to reduced-rate sightseeing tours to the Athens Acropolis and other historical monuments.

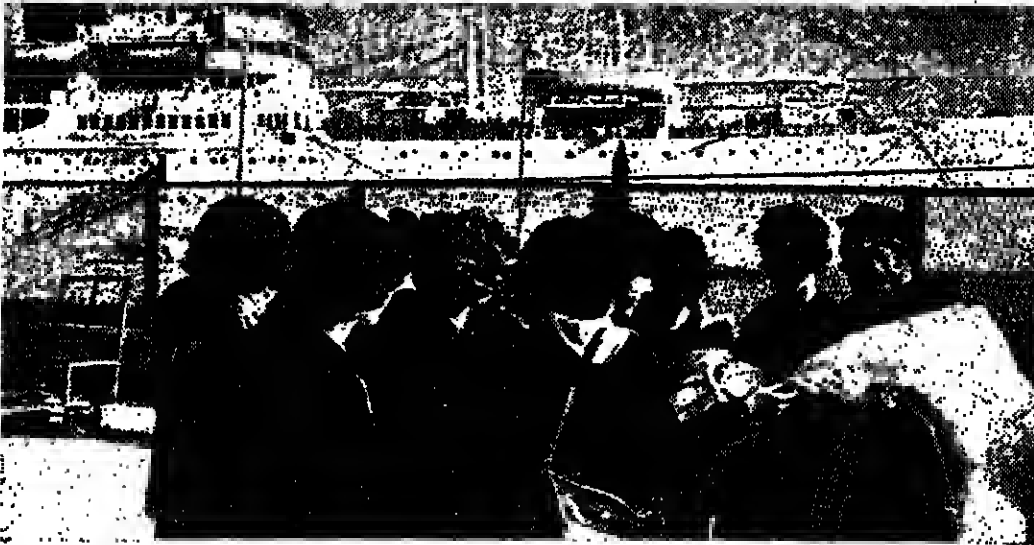
Olympic Airways, the national air carrier which belongs to shipping tycoon Aristotle Onassis, will continue to operate daily flights to the major islands during the winter season.

To meet the industry's second main problem—that of qualified staff—the Government has established special vocational schools. Three have now been set up in Rhodes, Athens and Salonika. In addition, the number of accelerated training schools for tourist vocations which began operating in 1969 are expected to rise to about 30 by the end of this year. Schools for tourist guides are also in operation and some of their students are being sent to Switzerland for advanced training in key posts. University students also have the opportunity of receiving special training so that they can work as tourist guides during the summer recess.

At the same time, the Government is encouraging the creation of large hotel units. Asir, the leading tourist hotel company in Greece controlled by the National Bank of Greece, has announced a 600m. drachmas (\$20m.) investment programme which includes the construction of a 500-bed luxury class hotel at Vouliagmeni and another with 250 beds at Glyfada, both on the coastal road near Athens. Holiday Inns Incorporated, is to build a 1,000-bed luxury class hotel in Athens which will be ready in the spring of 1974.

## Loan budget

The Ministry of National Economy has allocated a budget of 190m. drachmas (\$6.3m.) for the financing by the National Tourist Organisation of hotel enterprises and travel agencies. Loans will be equal to 15 per cent of turnover of hotels and foreign exchange receipts of travel agencies. The loans will carry 7 per cent interest and will be repaid during the period July to November of the year following the loan.



Girl students from the cruise ship "Devonia" buying souvenirs at Piraens.

## Fashion —(Cont'd)

Confirmed from previous page Development Bank. It launched Greek history on to the world fashion scene. Colours and motifs from the Minoan, classical and Byzantine ages made a spectacular comeback on silky fabrics. The cut ranged from ancient to ultra-modern. British, American, French, German and Italian buyers moved in. Recent orders for a dash of ancient Greece include those of Harrods of London and Bloomingdales of Fifth Avenue, New York.

Exports of Greek ready-made clothes in 1970 amounted to about \$1m. Tseklenis is convinced the industry can be built up to become a multi-million dollars export earner. He estimates exports of Greek clothes, footwear and jewellery can earn \$10m. within the next five years, and \$100m. in 15 years' time.

With the financial support of the Hellenic Industrial Development Bank, Tseklenis is now building a \$400,000 factory to manufacture his range of ready-to-wear. The plant is scheduled to go into operation during the first half of 1972 with a planned annual production capacity of 85,000 items. Annual turnover is expected to be \$3m., two-thirds of which will be exported.

To ensure top operating efficiency, modern production methods were carefully studied and the technical management staff of the factory is currently undergoing an eight-month training course at a plant in Pennsylvania.

Other fast-rising stars in the Greek fashion firmament are 40-year-old Argyris Calbaris, a former banker, 24-year-old Dozia, with a house of Dior background, Takis Tzivanis, a boutique owner, and Filimon, who is setting up a garment plant.

Working from a neatly arranged complex in an old mansion under the Acropolis, Calbaris and 55 employees turn out 300 dresses a day and cater to clients in New York, Detroit, London, Johannesburg, Sydney, Amsterdam and Brussels. Calbaris will present his summer 1972 collection at the 22nd Salon International du Pret-a-Porter Feminin in Paris later this month. He is confident Paris will be the key to European fashion markets such as Düsseldorf. The fashion craze for everything Greek has not been limited to the ready-to-wear. But where

ready-to-wear designers are making an all-out effort towards exports, Greek Haut-Couturieres are conversely convincing the international jet set to come to Greece to order their clothes. According to top haute couturier Ioannis Vouros, who once dressed the women in the late King Farouk's entourage, an original model which would cost \$2,000 in Paris or New York can be acquired for only \$600 in Athens. Vouros and fashionable haute couturiere Fofy Vassiliadou are convinced Athens can be turned into a centre for high society where they can combine their holidays with a shopping spree.

Results have been so encouraging that a younger breed of Greek designers are now confident enough to want to move away from the influence of Greek history as a support for their designs. Twenty-year-old Marilli Tsopanelli, who runs her own modern boutique and caters to the younger Greek generation, is set against turning back the clock or waiting for Paris to set the trend each year. She believes that in a few years Greece will be inspiring other fashion centres. And she may not be too optimistic.

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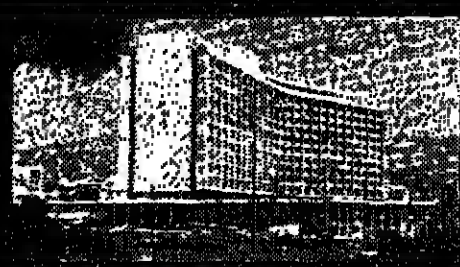


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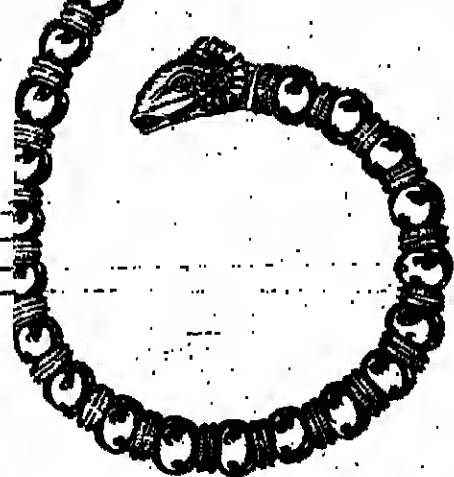
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# WALL STREET + OVERSEAS MARKETS

## Economic control request hits market

### Very small assistance

BY OUR WALL STREET CORRESPONDENT

**SHARP LOSSES** hit Wall Street today, but the close was well above the worst amid continued uncertainty about the economic outlook under President Nixon's Phase Two policies.

After dropping 9.63 to 882.81 one hour before the close, the Dow Jones Industrial Average finished at 884.43, for a net loss of 4.01.

The NYSE All Common Index shed 22 cents to 333.37, while the NYSE 100 Index lost 4.28 following a five-to-one majority.

The almost 1,000 declining issues outpaced advances by a five-to-one margin.

The President's request to Congress to extend until August, 1972, the economic control program was not unexpected, but some traders thought was too much Government control of free markets for too long a time.

Blue chips, Allied Chemical were down 2 1/2 to 3 1/2. Sears lost \$1 in \$9 1/2. Swift declined \$1 to \$37 1/2. Union Carbide gave way 6 1/2 to \$52 1/2 and Westinghouse 3 1/2 to \$39 1/2.

Glaumans' mined, IBM gained \$3 1/2 to \$209 and Disney added \$1 1/2 to \$100, but Xerox dropped \$1 1/2 to \$101 and Polaroid dipped \$1 to \$91 1/2. Levitt rose \$1 to \$96 1/2.

Computers generally came back. Burroughs shed \$1 to \$135. Control Data lost \$1 to \$45 and Honeywell eased \$1 to \$11 1/2.

Lower, with the exception of General Motors which added \$1 to \$8 1/2.

Major Oils were firm. But Occidental eased \$1 1/2 to \$14 1/2 on the signing of an agreement with the Nigerian Government for a 25-year concession.

Drugs closed mixed. Eli Lilly lost \$1 to \$105 and American Cyanamid dipped \$1 to \$32 1/2. But Merck jumped \$1 1/2 to \$14 1/2. Bristol Myers declined \$1 to \$39 1/2.

In Chemicals, Dow and Monsanto each closed higher, but Allied slipped \$1 1/2 to \$20 1/2.

The late rally helped the Mobile Home sector. Skanska rose \$1 1/2 to \$51 1/2 after 3 1/2. Westinghouse wiped out an early loss and closed \$1 1/2 up at \$43.

Among companies reporting higher third quarter profits, A. H. Robbins jumped \$1 1/2 to \$97 1/2. Celanese gained \$1 to \$77 1/2 and National Starch inched up \$1 to \$33 1/2.

The American SE Index was down 10 cents to \$25.15 in a volume of 4.1m, 2.58m shares.

STP topped the actives and dropped another \$1 to \$18 1/2 in its lower third-quarter earnings.

Stetson "A" added \$1 to \$19. Peoples Credit "A" gained \$1 to \$17 1/2. Garden Mackay "B" also up on \$1 to \$13 and Superpet climbed \$1 to \$32.

**PARIS**—The market turned mixed after a slightly firmer opening. Most Banks and Financials advanced, while Pricel rose among Portfolio companies.

Chemicals tended lower, but Electricians firmed. Foods and Stores were well disposed. Steels showed some gains. Motors and Rubbers were barely changed.

Norsk Hydro advanced Fr.11 in a mixed Foreign sector. German and Dutch issues were weak. Dutch and Belgian issues were unchanged. In Americans, General Motors advanced but IBM eased.

**BRUSSELS**—Quietly steady. Seffina rose Fr.50 in Financials. In Chemicals, UCB moved up Fr.35 following its dividend. Anglo Suez, Arbed put on Fr.15 but Cockfield fell Fr.20.

Gold was narrowly mixed. Brasseur and De Beers moved lower. Uginie rose again in other.

General, Fiat, Cantoni, Italian, Mitalanza and Oasigero were among main gainers. Eastlog recovered Lire 33.

The Bonds sector was firmer in active trading.

**SWITZERLAND**—Markets continued to decline in quiet trading, with losses more pronounced than recently. Selling pressure developed in Bears' shares due to liquidation for Foreign account. Nestle, Aluminex and Fischer markedly weaker. Brown Boveri, Lanks, Sandoz and Suter also lost ground.

State bonds barely steady. Swiss shares were steady to barely maintained.

Dollar stocks generally eased. Corning Glass fell sharply. In Dutch Internationals, AKZO and Philips eased. German stocks were mainly easier.

**STOCKHOLM**—Well maintained. OSLO—Banks tended easier, Industrials firmer. Shipings maintained, while Metals were irregular.

**COPENHAGEN**—Quietly irregular and unimproved by the Import Surcharge, which was announced after the close. Banks were little changed.

**JOHANNESBURG**—Prices continued to decline in quiet trading, reflecting lack of all-round interest. Financials and the Gold sector were lower.

Palmina was weaker in Copper, but Consolidated Merchants and Minerals. Platinum were lower.

Banks eased while Industrials were mixed.

**TOKYO**—Generally lower on activity selling by foreign investors. Volume 85m. (5am.)

Housing-related issues led the decline with Daiwa House off Yen 35 to 361, Tokai down Yen 33 to 350, and Daiwa Sangyo Yen 44 lower at 382.

Petroleum shares were also easy following Press reports that the Caltex Group would raise Middle East crude oil prices. Showa Oil shed Yen 17 to 171, while Nippon Oil at Yen 120 and Mitsubishi Oil at Yen 91 were each off Yen 6.

Constructions, Electricals and Pharmaceuticals were mixed. Shany dropped Yen 40 to 2,885. Mitsu Electric lost Yen 13 to 2,150. Toyoko Construction declined Yen 32 to 356. Kaken Chemical gained Yen 16 to 180 and Chugai Pharmaceutical dipped Yen 6 to 191.

Among limited bright spots were Matsushita, which rose Yen 10 to 1,100, and Nippon Chemical Engineering up Yen 3 to 216.

**VIENNA**—Building shares were maintained, while Metals were irregular.

**NEW YORK, Oct. 19**

Bank Rate 5% (Sept. 2, 1971)

Credit was again in short supply in the Discount market yesterday morning but conditions became less difficult later in the day and a very small amount of assistance was given by the authorities. This came by buying Treasury bills from the houses, most part with 5 per cent. on occasions. Towards the rates were in the range of 4 per cent.

The inter-bank market was quiet. No standby facilities were taken-up were slightly unfavourable. No standby facilities were used.

Callings was fairly heavy and the rate of 4 1/2 per cent. was bid for secured day-to-day loans for the

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## OVERSEAS SHARE INFORMATION

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1-month note	4 1/2	4 1/2
3-month note	4 1/2	4 1/2
6-month note	4 1/2	4 1/2
1-year note	4 1/2	4 1/2

Oct. 18	Oct. 19	Oct. 20
Overnight	4 1/2	4 1/2
1-day note	4 1/2	4 1/2
1-month note	4 1/2	4 1/2
3-month note	4 1/2	4 1/2
6-month note	4 1/2	4 1/2
1-year note	4 1/2	4 1/2

Oct. 18	Oct. 19	Oct. 20
Overnight	4 1/2	4 1/2
1-day note	4 1/2	4 1/2
1-month note	4 1/2	4 1/2
3-month note	4 1/2	4 1/2
6-month note	4 1/2	4 1/2
1-year note	4 1/2	4 1/2

Oct. 18	Oct. 19	Oct. 20
Overnight	4 1/2	4 1/2
1-day note	4 1/2	4 1/2
1-month note	4 1/2	4 1/2
3-month note	4 1/2	4 1/2
6-month note	4 1/2	4 1/2
1-year note	4 1/2	4 1/2

Oct. 18	Oct. 19	Oct. 20
Overnight	4 1/2	4 1/2
1-day note	4 1/2	4 1/2
1-month note	4 1/2	4 1/2
3-month note	4 1/2	4 1/2
6-month note	4 1/2	4 1/2
1-year note	4 1/2	4 1/2

Oct. 18	Oct. 19	Oct. 20
Overnight	4 1/2	4 1/2
1-day note	4 1/2	4 1/2
1-month note	4 1/2	4 1/2
3-month note	4 1/2	4 1/2
6-month note	4 1/2	4 1/2
1-year note	4 1/2	4 1/2

Oct. 18	Oct. 19	Oct. 20
Overnight	4 1/2	4 1/2
1-day note	4 1/2	4 1/2
1-month note	4 1/2	4 1/2
3-month note	4 1/2	4 1/2
6-month note	4 1/2	4 1/2
1-year note	4 1/2	4 1/2

Oct. 18	Oct. 19	Oct. 20
Overnight	4 1/2	4 1/2
1-day note	4 1/2	4 1/2
1-month note	4 1/2	4 1/2
3-month note	4 1/2	4 1/2
6-month note	4 1/2	4 1/2
1-year note	4 1/2	4 1/2

Oct. 18	Oct. 19	Oct. 20
Overnight	4 1/2	4 1/2
1-day note	4 1/2	4 1/2
1-month note	4 1/2	4



## FINANCIAL TIMES STOCK INDICES

10 a.m. 418.9	11 a.m. 417.5	Noon 418.0	1 p.m. 415.7	2 p.m. 417.3	
(a) Based on 40% corp. tax from March 30, 1971. Latest index: 01-286 5028					
HIGHS AND LOWS				S.E. ACTIVITY	
1971		Since Completion			
High	Low	High	Low	Oct. 19 Oct. 18	
Govt. Secs.	79.54 (3/4/71)	68.96 (4/1/71)	127.4 (1/6/71)	54.21 (1/6/71)	
Fixed Inv.	75.37 (10/5/71)	59.53 (4/7/71)	110.12 (3/11/72)	67.12 (1/6/71)	
Unad. Ord.	430.8 (7/8/71)	505.3 (3/5/71)	221.9 (28/6/68)	49.4 (1/6/71)	
Sold Minors	61.3 (5/1/71)	44.5 (12/10/71)	100.0 (12/10/71)	44.0 (12/10/71)	
Base 100 Govt. Secs. 12/10/72					
Base 100 Fixed Inv. 12/10/72					
Base 100 Unad. Ord. 1/7/73					
Base 100 Sold Minors 12/10/72					
S.E. Activity July-Dec. 1952. † Corrected figure.					
<p>the full report.</p> <p>Leading Tobaccos gave ground to "Bats" in quiet trading with "Bats" up 2¢ to 314¢ and "imps" to 321¢.</p> <p>Rubbers occasionally eased a bit, but Sogomama improved 9¢ to 314¢.</p> <p>Friday, despite the record four weekly nickel production figure, Western Mining came back 7¢ to 112¢.</p> <p>Further small losses were seen in Golds where new lows for the year were reached in Kioof, 6¢ to 112¢.</p>					

**Prices drift**

It was another dull day in mining share markets with virtually all sections tending to drift up in quiet trading conditions. Among the few stocks edge higher, Australia's Pan-continental gained 2p more to 10p on further talk of a major oil company coming in as a partner in the Northern Territory uranium prospect.

Among other Australians, Anglo-Jonson gained 30p further to 12p 10 on news of a new contract, New Broken Hill dropped 10p to 10p 10 after a loss of 350p in Whim Creek reacted 12p to 12p 10. MIN Holdings were 5p off 12p 12 in front of the annual report which is expected on

down at 6 1/2p, and the latter's new shares eased to 13 1/2p premium.

Financials followed a similar pattern. The associated Anglo-Persian (375p) and Middle West (140p) each lost 10p to new 1972 lows while CAST were 12p down at 180p.

Otherwise, RTZ came back 5p to 20p 10 and Anglo American were similarly lower at a year's low of 225p; the latter fall possibly reflected some Cape selling in London prompted by fears of a Rand devaluation.

Elsewhere, profit-taking lowered Tara 10p to 615p, while Meselod eased 2p to 628p in front of the latest shareholders reorganisation news.

Sept. 30. Next mkt. day Oct. 2.	Stampeded	26.13	5.72	-0.18	-
Sept. 30. Next mkt. day Oct. 2.	Monitor	24.43	+8.7		-
Sept. 30. Next mkt. day Oct. 2.	S. & P. J.F.F.	18.91	4812.62	-0.58	-
Sept. 30. Next mkt. day Oct. 2.	Swing Fund	24.50	4.99	-0.01	-
Sept. 30. Next mkt. day Oct. 2.	Prices on Oct. 13. Next dealing Oct. 2.				-
Sept. 30. Next mkt. day Oct. 2.	Prices on Oct. 13. Next dealing Oct. 2.				-
Sept. 30. Next mkt. day Oct. 2.	J. Henry Schroder Wagg & Co. Ltd.				-
Sept. 30. Next mkt. day Oct. 2.	179. Chicago R.C.2		61.58		-

Do. Accum. ....	48.0	31.6	-0.7	---
*Interalla Lira ....	8,972	7,519	+2	4.61
*Interreg Sw. F. ....	50.05	52.40	-0.05	3.73

Security & Prosperity FD Dst. S  
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\$ Yield %		\$ Yield %		\$ Yield %		\$ Yield %		\$ Yield %	
<b>(a) Abacus Management</b>		<b>(b) (c) Equity &amp; Law Unit Tr</b>		<b>(d) Mallet &amp; Wedderburn Ltd.</b>		<b>J. Henry Schroder Wagg &amp; Co. Ltd.</b>		<b>Bank of the Republic</b>	
101, Manchester St., (M) S8 8027		Aberdeen, R., High Wycombe, Bucks.		St. Lombard Street, E.C.3. 01-282 1001		129, Chancery, E.C.4. 01-388 6999		54, Rue Haumanne, Paris 15	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	
Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8	
Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8	
<b>ed Hambro Group</b>		<b>(e) First Provincial Group</b>		<b>(f) Morgan Grenfell Funds</b>		<b>(g) Europe (Sept. 25/77)</b>		<b>Bk. of London and S. America Ltd.</b>	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	
Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8	
Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8	
<b>(h) Ansbacher Unit Mgmt. Co. Ltd.</b>		<b>(i) G. &amp; A. Unit Tr. Mgmt. Ltd.</b>		<b>(j) G. &amp; A. Unit Tr. Mgmt. Ltd.</b>		<b>(k) G. &amp; A. Unit Tr. Mgmt. Ltd.</b>		<b>(l) G. &amp; A. Unit Tr. Mgmt. Ltd.</b>	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	
Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8	
Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8	
<b>(m) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(n) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(o) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(p) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(q) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	
Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8	
Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8	
<b>(r) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(s) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(t) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(u) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(v) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	
Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8	
Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8	
<b>(w) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(x) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(y) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(z) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(aa) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	
Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8	
Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8	
<b>(ab) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(ac) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(ad) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(ae) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(af) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	
Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8	
Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8	
<b>(ag) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(ah) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(ai) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(aj) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(ak) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	
Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8	
Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8	
<b>(al) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(am) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(an) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(ao) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(ap) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	
Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8	
Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8	
<b>(aq) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(ar) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(as) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(at) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(au) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	
Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8	
Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8	
<b>(av) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(aw) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(ax) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(ay) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(az) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	
Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8	
Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8	
<b>(ba) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(bb) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(bc) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(bd) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(be) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	
Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8	
Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8	
<b>(bf) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(bg) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(bh) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(bi) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(bj) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	
Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8	
Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8	
<b>(bk) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(bl) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(bm) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(bn) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(bo) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	
Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8	
Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8	
<b>(bp) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(bq) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(br) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(bs) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(bt) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	
Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8	
Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8	
<b>(bu) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(bv) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(bw) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(bx) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(by) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	
Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8	
Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8	
<b>(bz) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(ca) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(cb) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(cc) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(cd) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	
Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8	
Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8	
<b>(ce) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(cf) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(cg) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(ch) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(ci) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	
Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8	
Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8	
<b>(cj) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(ck) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(cl) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(cm) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(cn) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	
Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8	
Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8	
<b>(co) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(cp) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(cq) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(cr) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(cs) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	
Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8	
Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8	
<b>(ct) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(cu) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(cv) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(cw) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(cx) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	
Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8	
Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8	
<b>(cy) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(cz) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(da) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(db) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(dc) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	
Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8	
Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8	
<b>(dd) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(de) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(df) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(dg) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(dh) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	
Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8	
Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8	
<b>(di) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(dj) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(dk) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(dl) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(dm) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	
Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8	
Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8	
<b>(dn) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(do) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(dp) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(dq) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(dr) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	
Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8	
Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8	
<b>(ds) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(dt) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(du) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(dv) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(dw) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	
Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8		Div. Unit, 30.6 32.8	
Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8		Net Unit, 30.6 32.8	
<b>(dx) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(dy) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(dz) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(ea) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>		<b>(eb) Barclay's Unit Tr. Mgmt. Co. Ltd.</b>	
Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2		Income, 27.2 39.2	







## F.T.—ACTUARIES SHARE INDICES

These indices are the joint compilation of The Financial Times, The Institute of Actuaries and the Faculty of Actuaries in Edinburgh

EQUITY GROUPS		Tuesday, Oct. 19, 1971					Mon. Oct. 18	Friday Oct. 15	Thurs. Oct. 14	Wed. Oct. 13	Year ago (approx)	Highs and Lows Index			
GROUPS & SUB-SECTIONS		Index No.	Day's Change %	With 40% Corporation Tax Ret. Earnings Yield %	Ret. Price Earnings Ratio	Div. Yield %	Index No.	Index No.	Index No.	Index No.	Index No.	1971	Since inception		
in parentheses after sectional names show number of stocks.												High	Low	High	Low
CAPITAL GOODS GROUP (184)		158.90	+0.3	5.91	15.93	5.74	159.39	159.55	159.94	159.69	159.81	159.00	103.05	191.50	92.85
Aircraft and Components (3)		115.70	+5.3	7.11	14.07	5.39	111.98	111.81	112.55	111.32	110.11	104.11	65.40	180.19	66.40
Building Materials (29)		166.41	—	4.75	91.08	5.38	166.47	166.74	167.33	165.68	167.50	167.10	125.50	235.80	167.10
Contracting and Construction (20)		275.11	-0.5	5.08	18.69	5.24	275.45	277.50	278.08	274.40	195.56	278.08	135.55	372.05	94.30
Electric. (ex. Electric Rad. & TV) (13)		379.19	+0.5	5.07	19.78	2.97	379.31	379.63	381.56	383.23	224.08	382.33	175.32	323.11	84.71
Engineering (79)		249.09	-0.5	6.72	14.96	4.41	141.41	140.77	140.59	140.79	125.35	140.26	102.65	150.85	84.30
Machine Tools (15)		64.59	+0.1	7.48	13.36	6.30	64.55	64.46	64.43	64.85	68.79	64.50	42.56	136.70	45.35
Miscellaneous (25)		136.21	+0.5	7.51	15.31	4.38	134.39	134.45	135.09	134.69	119.64	135.20	94.19	144.37	93.01
CONSUMER GOODS (DURABLE) GROUP (56)		188.82	+0.1	4.19	25.88	2.86	189.06	189.97	191.99	189.48	140.63	189.09	117.32	197.87	79.16
Electronics, Radio and TV (14)		190.03	-0.3	5.89	25.72	3.30	190.56	189.92	190.93	192.10	150.05	192.14	126.51	199.96	79.16
Household Goods (15)		206.29	-0.1	5.66	17.97	3.23	207.00	207.28	207.08	204.40	156.31	207.28	119.17	207.35	75.78
Motors and Distributors (27)		128.58	+1.9	4.10	24.39	3.49	124.56	124.36	124.01	124.76	94.55	124.56	78.91	134.23	81.91
NON-DURABLE GROUP (175)		165.02	-0.3	5.47	16.39	3.69	164.57	164.63	164.98	167.28	149.36	172.37	118.17	172.37	79.16
Breweries (21)		193.00	-0.4	5.49	19.81	5.59	193.74	197.81	190.97	190.78	130.98	190.53	125.50	205.25	80.39
Wines and Spirits (7)		186.08	-0.9	6.38	15.92	4.28	186.64	184.96	186.37	186.40	140.14	186.05	142.41	188.05	113.78
Entertainment and Catering (15)		641.53	+9.0	5.34	17.93	5.37	635.57	639.08	638.05	639.34	161.40	639.34	100.23	147.07	87.01
Food Manufacturing (24)		146.85	+0.1	5.45	19.34	5.70	146.45	145.73	147.55	147.33	112.29	146.85	100.23	163.63	84.35
Food Retailing (17)		168.99	+0.7	8.12	19.59	5.46	165.78	165.23	168.28	168.64	106.87	168.99	100.23	163.63	84.35
Newspapers and Publishing (15)		194.23	+0.4	5.62	17.78	5.25	193.57	193.73	194.27	194.30	112.98	194.23	100.23	163.63	84.35
Packaging and Paper (16)		114.77	-0.9	5.73	14.57	5.52	114.34	114.43	114.62	114.05	109.82	114.77	100.23	163.63	84.35
Stores (30)		126.82	+0.1	4.89	22.99	5.09	126.73	126.94	126.90	126.99	109.11	126.82	100.23	163.63	84.35
Textiles (21)		174.97	+0.3	6.03	18.61	5.08	174.97	174.98	174.90	175.69	150.87	174.97	100.23	163.63	84.35
Tobacco (8)		220.39	-0.4	5.91	10.09	5.98	221.17	224.31	222.54	229.39	185.40	221.17	100.23	163.63	84.35
Toys and Games (6)		91.88	+4.1	0.77	130.09	2.88	49.84	49.97	48.69	48.91	58.90	91.88	100.23	163.63	84.35
OTHER GROUPS															
Chemicals (19)		186.08	+1.3	5.59	18.75	5.58	183.77	184.73	186.28	186.08	150.06	186.08	100.23	163.63	84.35
Office Equipment (10)		175.77	-0.5	5.70	27.00	1.63	175.99	177.92	177.91	179.17	150.17	175.77	100.23	163.63	84.35
Shipping (10)		394.87	-0.7	5.19	19.81	5.09	396.79	396.94	396.81	394.69	334.88	394.87	100.23	163.63	84.35
Miscellaneous (unclassified) (44)		197.82	+0.0	5.43	18.43	5.51	196.78	196.81	196.69	196.39	139.40	197.82	100.23	163.63	84.35
INDUSTRIAL GROUP (498 SHARES)		171.57	+0.4	5.41	18.48	5.25	170.71	171.13	172.80	172.44	—	176.51	129.61	176.51	130.81
Oil (2)		337.55	-0.3	5.84	17.14	5.73	337.61	338.57	336.40	341.07	299.60	337.55	100.23	163.63	84.35
500 SHARE INDEX		126.61	+0.5	5.49	18.26	5.67	124.95	125.22	126.81	126.52	147.35	126.61	100.23	163.63	84.35
FINANCIAL GROUP (121)		173.08	-0.1	—	—	2.91	173.34	174.81	176.11	176.70	147.45	173.08	100.23	163.63	84.35
Banks (8)		172.35	-0.3	8.00	12.49	2.95	173.98	174.59	176.01	176.69	106.78	172.35	100.23	163.63	84.35
Discount Houses (6)		201.85	+0.1	—	—	5.95	201.41	201.03	201.86	200.99	128.66	201.85	100.23	163.63	84.35
Hire Purchase (6)		293.78	+0.1	4.33	23.09	2.97	293.47	293.77	293.71	290.36	190.05	293.78	100.23	163.63	84.35
Insurance (Life) (9)		161.40	-1.1	—	—	5.01	155.05	156.80	167.93	168.25	125.68	161.40	100.23	163.63	84.35
Insurance (Composite) (9)		136.35	+0.7	—	—	5.80	137.24	138.03	138.88	140.16	89.27	136.35	100.23	163.63	84.35
Insurance (Brokers) (11)		175.82	-0.5	5.05	19.27	2.64	174.04	175.53	177.26	179.89	113.24	175.82	100.23	163.63	84.35
Investment Trusts (20)		129.40	+0.1	3.00	33.38	2.80	129.07	130.81	129.80	129.89	163.39	129.40	100.23	163.63	84.35
Merchant Banks, Issuing Houses (14)		178.78	-0.3	—	—	2.18	180.40	181.25	182.97	182.26	113.50	178.78	100.23	163.63	84.35
Property (31)		225.74	+0.3	2.75	36.69	2.21	223.14	223.43	224.59	224.30	156.96	225.74	100.23	163.63	84.35
Miscellaneous (9)		193.75	+1.5	5.31	18.82	3.97	190.98	190.99	191.13	190.63	—	193.75	100.23	163.63	84.35
ALL-SHARE INDEX (621 SHARES)		182.39	+0.2	—	—	3.39	181.96	182.49	183.69	184.20	140.84	182.39	100.23	163.63	84.35
COMMODITY SHARE GROUPS (Not included in the 500 or All-Share indices)															
Rubbers (10)		253.57	-1.4	9.26	10.70	7.18	257.89	257.10	257.50	257.02	145.39	253.57	100.23	163.63	84.35
Teas (10)		96.83	—	16.74	5.97	8.97	99.89	99.59	99.33	99.81	78.76	96.83	100.23	163.63	84.35
Coppers (4)		261.30	-0.1	67.94	1.47	16.91	261.84	266.99	268.53	264.91	269.21	261.30	100.23	163.63	84.35
Mining Finance (11)		75.53	-2.3	7.21	13.87	4.32	80.76	81.90	81.00	85.52	136.94	75.53	100.23	163.63	84.35
Tins (8)		72.66	+0.2	10.87	9.80	6.45	72.54	72.29	72.10	71.51	65.89	72.66	100.23	163.63	84.35
FIXED INTEREST															
		Tuesday, Oct. 19	Monday Oct. 18	Friday Oct. 15	Thurs. Oct. 14	Wed. Oct. 13	Tuesday Oct. 12	Monday Oct. 11	Year ago (approx)	1971		Since inception			
		Index	Yield %	Index	Yield %	Index	Yield %	Index	Yield %	High	Low	High	Low		
Consols 2 1/2% yield		—	8.57	8.57	8.49	8.49	8.48	8.48	8.48	8.21	—	—	—	—	—
20-yr. Govt. Stocks (6)		—	96.04	17.46	96.36	96.48	96.47	96.57	96.39	96.38	74.58	96.57	70.50	110.42	96.43
20-yr. Red. Debentures & Loans (15)		—	79.70	1.920	79.73	79.78	79.79	79.83	79.10	79.83	72.86	79.73	70.50	110.42	96.43
Investment Trusts Prefrs. (15)		—	78.49	8.42	78.49	77.93	77.60	77.60	77.07	77.07	70.39	78.49	69.23	114.41	69.23
Commercial and Indust. Prefrs. (20)		—	84.97	9.08	84.97	82.18	84.24	84.23	83.71	83.75	73.44	84.97	69.23	114.41	69.23
Bond or Group		Base Date	Base Value		† Redemption yield.										
Manufacturing		29/12/67	114.13		F.T.-Actuaries indices are calculated by Fintel-Communications Limited (a member of the Exchange Telegraph Group) on an IBM 360 computer.										
Retailing		29/12/67	114.13		A current list of constituents of the F.T.-Actuaries Share Indices can be obtained from the Publisher, the Financial Times, Bracken House, Cannon Street, London, EC4A 4BY, price 13p.										
Finance		29/12/67	106.67		By post inland 16p. Commonwealth 16p. Foreign 19p.										
Wines and Spirits		16/1/70	144.76		CONSTITUTION CHANGE: Qualitex (Textiles) has been replaced by Rexmore Ltd. (Textiles).										
Games and Games		16/1/70	135.72												
Equipment		16/1/70	162.74												
Retail Group		31/12/70	128.20												
Miscellaneous Financial		31/12/70	128.06												
Other		10/4/62	100.00												



## F.T. SHARE INFORMATION SERVICE

BRITISH FUNDS				CANADIANS			
1971	Stock	Closing Price	+ or -	1971	Stock	Closing Price	+ or -
High/Low			to Last Week	High/Low			to Last Week
<b>Shorts (Lives up to Five Years)</b>				<b>Shorts (Lives up to Five Years)</b>			
901	5% Govt. 1972	100 1/2	+0.07	450	270	Abilard Paper	100
902	5% Govt. 1973	100 1/2	+0.07	451	271	St. Montreal 1971	785
903	5% Govt. 1974	100 1/2	+0.07	452	272	St. Montreal 1972	785
904	5% Govt. 1975	100 1/2	+0.07	453	273	St. Montreal 1973	785
905	5% Govt. 1976	100 1/2	+0.07	454	274	St. Montreal 1974	785
906	5% Govt. 1977	100 1/2	+0.07	455	275	St. Montreal 1975	785
907	5% Govt. 1978	100 1/2	+0.07	456	276	St. Montreal 1976	785
908	5% Govt. 1979	100 1/2	+0.07	457	277	St. Montreal 1977	785
909	5% Govt. 1980	100 1/2	+0.07	458	278	St. Montreal 1978	785
910	5% Govt. 1981	100 1/2	+0.07	459	279	St. Montreal 1979	785
911	5% Govt. 1982	100 1/2	+0.07	460	280	St. Montreal 1980	785
912	5% Govt. 1983	100 1/2	+0.07	461	281	St. Montreal 1981	785
913	5% Govt. 1984	100 1/2	+0.07	462	282	St. Montreal 1982	785
914	5% Govt. 1985	100 1/2	+0.07	463	283	St. Montreal 1983	785
915	5% Govt. 1986	100 1/2	+0.07	464	284	St. Montreal 1984	785
916	5% Govt. 1987	100 1/2	+0.07	465	285	St. Montreal 1985	785
917	5% Govt. 1988	100 1/2	+0.07	466	286	St. Montreal 1986	785
918	5% Govt. 1989	100 1/2	+0.07	467	287	St. Montreal 1987	785
919	5% Govt. 1990	100 1/2	+0.07	468	288	St. Montreal 1988	785
920	5% Govt. 1991	100 1/2	+0.07	469	289	St. Montreal 1989	785
921	5% Govt. 1992	100 1/2	+0.07	470	290	St. Montreal 1990	785
922	5% Govt. 1993	100 1/2	+0.07	471	291	St. Montreal 1991	785
923	5% Govt. 1994	100 1/2	+0.07	472	292	St. Montreal 1992	785
924	5% Govt. 1995	100 1/2	+0.07	473	293	St. Montreal 1993	785
925	5% Govt. 1996	100 1/2	+0.07	474	294	St. Montreal 1994	785
926	5% Govt. 1997	100 1/2	+0.07	475	295	St. Montreal 1995	785
927	5% Govt. 1998	100 1/2	+0.07	476	296	St. Montreal 1996	785
928	5% Govt. 1999	100 1/2	+0.07	477	297	St. Montreal 1997	785
929	5% Govt. 2000	100 1/2	+0.07	478	298	St. Montreal 1998	785
930	5% Govt. 2001	100 1/2	+0.07	479	299	St. Montreal 1999	785
931	5% Govt. 2002	100 1/2	+0.07	480	300	St. Montreal 2000	785
932	5% Govt. 2003	100 1/2	+0.07	481	301	St. Montreal 2001	785
933	5% Govt. 2004	100 1/2	+0.07	482	302	St. Montreal 2002	785
934	5% Govt. 2005	100 1/2	+0.07	483	303	St. Montreal 2003	785
935	5% Govt. 2006	100 1/2	+0.07	484	304	St. Montreal 2004	785
936	5% Govt. 2007	100 1/2	+0.07	485	305	St. Montreal 2005	785
937	5% Govt. 2008	100 1/2	+0.07	486	306	St. Montreal 2006	785
938	5% Govt. 2009	100 1/2	+0.07	487	307	St. Montreal 2007	785
939	5% Govt. 2010	100 1/2	+0.07	488	308	St. Montreal 2008	785
940	5% Govt. 2011	100 1/2	+0.07	489	309	St. Montreal 2009	785
941	5% Govt. 2012	100 1/2	+0.07	490	310	St. Montreal 2010	785
<b>Five to Fifteen Years</b>				<b>Five to Fifteen Years</b>			
941	5% Govt. 1972	100 1/2	+0.07	491	311	St. Montreal 2011	785
942	5% Govt. 1973	100 1/2	+0.07	492	312	St. Montreal 2012	785
943	5% Govt. 1974	100 1/2	+0.07	493	313	St. Montreal 2013	785
944	5% Govt. 1975	100 1/2	+0.07	494	314	St. Montreal 2014	785
945	5% Govt. 1976	100 1/2	+0.07	495	315	St. Montreal 2015	785
946	5% Govt. 1977	100 1/2	+0.07	496	316	St. Montreal 2016	785
947	5% Govt. 1978	100 1/2	+0.07	497	317	St. Montreal 2017	785
948	5% Govt. 1979	100 1/2	+0.07	498	318	St. Montreal 2018	785
949	5% Govt. 1980	100 1/2	+0.07	499	319	St. Montreal 2019	785
950	5% Govt. 1981	100 1/2	+0.07	500	320	St. Montreal 2020	785
951	5% Govt. 1982	100 1/2	+0.07	501	321	St. Montreal 2021	785
952	5% Govt. 1983	100 1/2	+0.07	502	322	St. Montreal 2022	785
953	5% Govt. 1984	100 1/2	+0.07	503	323	St. Montreal 2023	785
954	5% Govt. 1985	100 1/2	+0.07	504	324	St. Montreal 2024	785
955	5% Govt. 1986	100 1/2	+0.07	505	325	St. Montreal 2025	785
956	5% Govt. 1987	100 1/2	+0.07	506	326	St. Montreal 2026	785
957	5% Govt. 1988	100 1/2	+0.07	507	327	St. Montreal 2027	785
958	5% Govt. 1989	100 1/2	+0.07	508	328	St. Montreal 2028	785
959	5% Govt. 1990	100 1/2	+0.07	509	329	St. Montreal 2029	785
960	5% Govt. 1991	100 1/2	+0.07	510	330	St. Montreal 2030	785
961	5% Govt. 1992	100 1/2	+0.07	511	331	St. Montreal 2031	785
962	5% Govt. 1993	100 1/2	+0.07	512	332	St. Montreal 2032	785
963	5% Govt. 1994	100 1/2	+0.07	513	333	St. Montreal 2033	785
964	5% Govt. 1995	100 1/2	+0.07	514	334	St. Montreal 2034	785
965	5% Govt. 1996	100 1/2	+0.07	515	335	St. Montreal 2035	785
966	5% Govt. 1997	100 1/2	+0.07	516	336	St. Montreal 2036	785
967	5% Govt. 1998	100 1/2	+0.07	517	337	St. Montreal 2037	785
968	5% Govt. 1999	100 1/2	+0.07	518	338	St. Montreal 2038	785
969	5% Govt. 2000	100 1/2	+0.07	519	339	St. Montreal 2039	785
970	5% Govt. 2001	100 1/2	+0.07	520	340	St. Montreal 2040	785
971	5% Govt. 2002	100 1/2	+0.07	521	341	St. Montreal 2041	785
972	5% Govt. 2003	100 1/2	+0.07	522	342	St. Montreal 2042	785
973	5% Govt. 2004	100 1/2	+0.07	523	343	St. Montreal 2043	785
974	5% Govt. 2005	100 1/2	+0.07	524	344	St. Montreal 2044	785
975	5% Govt. 2006	100 1/2	+0.07	525	345	St. Montreal 2045	785
976	5% Govt. 2007	100 1/2	+0.07	526	346	St. Montreal 2046	785
977	5% Govt. 2008	100 1/2	+0.07	527	347	St. Montreal 2047	785
978	5% Govt. 2009	100 1/2	+0.07	528	348	St. Montreal 2048	785
979	5% Govt. 2010	100 1/2	+0.07	529	349	St. Montreal 2049	785
980	5% Govt. 2011	100 1/2	+0.07	530	350	St. Montreal 2050	785
981	5% Govt. 2012	100 1/2	+0.07	531	351	St. Montreal 2051	785
982	5% Govt. 2013	100 1/2	+0.07	532	352	St. Montreal 2052	785
983	5% Govt. 2014	100 1/2	+0.07	533	353	St. Montreal 2053	785
984	5% Govt. 2015	100 1/2	+0.07	534	354	St. Montreal 2054	785
985	5% Govt. 2016	100 1/2	+0.07	535	355	St. Montreal 2055	785
986	5% Govt. 2017	100 1/2	+0.07	536	356	St. Montreal 2056	785
987	5% Govt. 2018	100 1/2	+0.07	537	357	St. Montreal 2057	785
988	5% Govt. 2019	100 1/2	+0.07	538	358	St. Montreal 2058	785
989	5% Govt. 2020	100 1/2	+0.07	539	359	St. Montreal 2059	785
990	5% Govt. 2021	100 1/2	+0.07	540	360	St. Montreal 2060	785
991	5% Govt. 2022	100 1/2	+0.07	541	361	St. Montreal 2061	785
992	5% Govt. 2023	100 1/2	+0.07	542	362	St. Montreal 2062	785
993	5% Govt. 2024	100 1/2	+0.07	543	363	St. Montreal 2063	785
994	5% Govt. 2025	100 1/2	+0.07	544	364	St. Montreal 2064	785
995	5% Govt. 2026	100 1/2	+0.07	545	365	St. Montreal 2065	785
996	5% Govt. 2027	100 1/2	+0.07	546	366	St. Montreal 2066	785
997	5% Govt. 2028	100 1/2	+0.07	547	367	St. Montreal 2067	785
998	5% Govt. 2029	100 1/2	+0.07	548	368	St. Montreal 2068	785
999	5% Govt. 2030	100 1/2	+0.07	549	369	St. Montreal 2069	785
1000	5% Govt. 2031	100 1/2	+0.07	550	370	St. Montreal 2070	785
<b>Over Fifteen Years</b>				<b>Over Fifteen Years</b>			
999	5% Govt. 1972	100 1/2	+0.07	551	371	St. Montreal 2071	785
1000	5% Govt. 1973	100 1/2	+0.07	552	372	St. Montreal 2072	785
1001	5% Govt. 1974	100 1/2	+0.07	553	373	St. Montreal 2073	785
1002	5% Govt. 1975	100 1/2	+0.07	554	374	St. Montreal 2074	785
1003	5% Govt. 1976	100 1/2	+0.07	555	375	St. Montreal 2075	785
1004	5% Govt. 1977	100 1/2	+0.07	556	376	St. Montreal 2076	785
1005	5% Govt. 1978	100 1/2	+0.07	557	377	St. Montreal 2077	785
1006	5% Govt. 1979	100 1/2	+0.07	558	378	St. Montreal 2078	785
1007	5% Govt. 1980	100 1/2	+0.07	559	379	St. Montreal 2079	785
1008	5% Govt. 1981	100 1/2	+0.07	560	380	St. Montreal 2080	785
1009	5% Govt. 1982	100 1/2	+0.07	561	381	St. Montreal 2081	785
1010	5% Govt. 1983	100 1/2	+0.07	562	382	St. Montreal 2082	785
1011	5% Govt. 1984	100 1/2	+0.07	563	383	St. Montreal 2083	785
1012	5% Govt. 1985	100 1/2	+0.07	564	384	St. Montreal 2084	785
1013	5% Govt. 1986	100 1/2	+0.07	565	385	St. Montreal 2085	785
1014	5% Govt. 1987	100 1/2	+0.07	566	386	St. Montreal 2086	785
1015	5% Govt. 1988	100 1/2	+0.07	567	387	St. Montreal 2087	785
1016	5% Govt. 1989	100 1/2	+0.07	568	388	St. Montreal 2088	785
1017	5% Govt. 1990	100 1/2	+0.07	569	389	St. Montreal 2089	785
1018	5% Govt. 1991	100 1/2	+0.07	570	390	St. Montreal 2090	785
1019	5% Govt. 1992	100 1/2	+0.07	571	391	St. Montreal 2091	785
1020	5% Govt. 1993	100 1/2	+0.07	572	392	St. Montreal 2092	785
1021	5% Govt. 1994	100 1/2	+0.07	573	393	St. Montreal 2093	785
1022	5% Govt. 1995	100 1/2	+0.07	574	394	St. Montreal 2094	785
1023	5% Govt. 1996	100 1/2	+0.07	575	395	St. Montreal 2095	785
1024	5% Govt. 1997	100 1/2	+0.07	576	396	St. Montreal 2096	785
1025	5% Govt. 1998	100 1/2	+0.07	577	397	St. Montreal 2097	785
1026	5% Govt. 1999	100 1/2	+0.07	578	398	St. Montreal 2098	785
1027	5% Govt. 2000	100 1/2	+0.07	579	399	St. Montreal 2099	785
1028	5% Govt. 2001	100 1/2	+0.07	580	400	St. Montreal 2100	785
1029	5% Govt. 2002	100 1/2	+0.07	581	401	St. Montreal 2101	785
1030	5% Govt. 2003	100 1/2	+0.07	582	402	St. Montreal 2102	785
1031	5% Govt. 2004	100 1/2	+0.07	583	403	St. Montreal 2103	785
1032	5% Govt. 2005	100 1/2	+0.07	584	404	St. Montreal 2104	785
1033	5% Govt. 2006	100 1/2	+0.07	585	405	St. Montreal 2105	785
1034	5% Govt. 2007	100 1/2	+0.07	586	406	St. Montreal 2106	785
1035	5% Govt. 2008	100 1/2	+0.07	587	407	St. Montreal 2107	785
1036	5% Govt. 2009	100 1/2	+0.07	588	408	St. Montreal 2108	785
1037	5% Govt. 2010	100 1/2	+0.07	589	409	St. Montreal 2109	785
1038	5% Govt. 2011	100 1/2	+0.07	590	410	St. Montreal 2110	785
1039	5% Govt. 2012	100 1/2	+0.07	591	411	St. Montreal 2111	785
1040							

[illegible]

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INDUSTRIAL (Miscellaneous) - Continued									
1971	1970	1969	1968	1967	1966	1965	1964	1963	1962
1071	1072	1073	1074	1075	1076	1077	1078	1079	1080
1081	1082	1083	1084	1085	1086	1087	1088	1089	1090
1091	1092	1093	1094	1095	1096	1097	1098	1099	1100
1101	1102	1103	1104	1105	1106	1107	1108	1109	1110
1111	1112	1113	1114	1115	1116	1117	1118	1119	1120
1121	1122	1123	1124	1125	1126	1127	1128	1129	1130
1131	1132	1133	1134	1135	1136	1137	1138	1139	1140
1141	1142	1143	1144	1145	1146	1147	1148	1149	1150
1151	1152	1153	1154	1155	1156	1157	1158	1159	1160
1161	1162	1163	1164	1165	1166	1167	1168	1169	1170
1171	1172	1173	1174	1175	1176	1177	1178	1179	1180
1181	1182	1183	1184	1185	1186	1187	1188	1189	1190
1191	1192	1193	1194	1195	1196	1197	1198	1199	1200
1201	1202	1203	1204	1205	1206	1207	1208	1209	1210
1211	1212	1213	1214	1215	1216	1217	1218	1219	1220
1221	1222	1223	1224	1225	1226	1227	1228	1229	1230
1231	1232	1233	1234	1235	1236	1237	1238	1239	1240
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1271	1272	1273	1274	1275	1276	1277	1278	1279	1280
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1291	1292	1293	1294	1295	1296	1297	1298	1299	1300
1301	1302	1303	1304	1305	1306	1307	1308	1309	1310
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1361	1362	1363	1364	1365	1366	1367	1368	1369	1370
1371	1372	1373	1374	1375	1376	1377	1378	1379	1380
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1471	1472	1473	1474	1475	1476	1477	1478	1479	1480
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1901	1902	1903	1904	1905	1906	1907	1908	1909	1910
1911	1912	1913	1914	1915	1916	1917	1918	1919	1920
1921	1922	1923	1924	1925	1926	1927	1928	1929	1930
1931	1932	1933	1934	1935	1936	1937	1938	1939	1940
1941	1942	1943	1944	1945	1946	1947	1948	1949	1950
1951	1952	1953	1954	1955	1956	1957	1958	1959	1960
1961	1962	1963	1964	1965	1966	1967	1968	1969	1970
1971	1972	1973	1974	1975	1976	1977	1978	1979	1980
1981	1982	1983	1984	1985	1986	1987	1988	1989	1990
1991	1992	1993	1994	1995	1996	1997	1998	1999	2000



